,	Daga 1		Daga 2
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	BEFORE THE TAX CREDIT REVIEW COMMISSION STATE OF MISSOURI	1	SENATOR JUSTUS: Here.
		2	MS. HEMENWAY: David Kendrick?
	NOVEMBER 16, 2010	3	(NO RESPONSE.)
	COMMISSION MEETING	4	MS. HEMENWAY: Representative Sam
	held at the Truman Hotel and Conference Center	5	Komo?
	1510 Jefferson Street Hermitage Hall	6	(NO RESPONSE.)
	Jefferson City, Missouri 65101	7	MS. HEMENWAY: Pete Levi?
		8	COMMISSIONER LEVI: Here.
	BEFORE:	9	MS. HEMENWAY: Alan Marble?
	Steven Stogel, Co-Chair Senator Chuck Gross, Co-Chair	10	COMMISSIONER MARBLE: Here.
	Senator Matt Bartle	11	
	Senator Jolie Justus (Via telephone) Senator Robin Wright-Jones		MS. HEMENWAY: Troy Nash?
	Representative Tim Flook	12	(NO RESPONSE.)
	Representative Sam Komo Mark Gardner	13	MS. HEMENWAY: Melissa Randol?
	Luana Gifford Bill Hall	14	COMMISSIONER RANDOL: Here.
	Dee Joyner	15	MS. HEMENWAY: Penney Rector?
	David Kendrick Alan Marble (Via telephone)	16	(NO RESPONSE.)
	Troy Nash (Via telephone)	17	MS. HEMENWAY: Tom Reeves?
	Melissa Randol Tom Reeves	18	(NO RESPONSE.)
	Penney Rector (Via telephone)	19	MS. HEMENWAY: Steven Stogel?
	Craig Van Matre Ray Wagner	20	CO-CHAIRMAN STOGEL: Here.
	Shannon Weber Mike Wood	21	MS. HEMENWAY: Russ Still?
	David Zimmerman	22	(NO RESPONSE.)
	Jim Anderson Rex Burlison	23	MS. HEMENWAY: Craig Van Matre?
	Sallie Hemenway	24	COMMISSIONER VAN MATRE: Here.
	Chris Pieper	25	MS. HEMENWAY: Ray Wagner?
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1	PROCEEDINGS	1	COMMISSIONER WAGNER: Here.
2	CO-CHAIRMAN GROSS: Okay, let's	2	MS. HEMENWAY: Todd Weaver?
3	call to order our Tax Credit Review Commission.	3	(NO RESPONSE.)
4	We'll start with the roll call. Sallie?	4	MS. HEMENWAY: Shannon Weber?
5	MS. HEMENWAY: Jim Anderson?	5	(NO RESPONSE.)
6	COMMISSIONER ANDERSON: Here.	6	MS. HEMENWAY: Mike Wood?
7	MS. HEMENWAY: Senator Matt Bartle?	7	COMMISSIONER WOOD: Here.
8	SENATOR BARTLE: Here.	8	MS. HEMENWAY: Senator Robin
9	MS. HEMENWAY: Zach Boyers?	9	Wright-Jones?
10	(NO RESPONSE.)	10	SENATOR WRIGHT-JONES: Here.
11	MS. HEMENWAY: Senator Chuck Gross?	11	MS. HEMENWAY: David Zimmerman?
12	CO-CHAIRMAN GROSS: Here.	12	(NO RESPONSE.)
13	MS. HEMENWAY: Representative Tim	13	CO-CHAIRMAN GROSS: Quorum being
14	Flook?	14	present, we'll come to order. First thing I
15	REPRESENTATIVE FLOOK: Here.	15	think we need to do is review the documents so
16	MS. HEMENWAY: Mark Gardner?	16	you know what you have in front of you and all.
17	(NO RESPONSE.)	17	From the last Commission meeting of November 5,
18	MS. HEMENWAY: Luana Gifford?	18	everybody was given a binder, and today you're
19	(NO RESPONSE.)	19	given another packet of documents.
20	MS. HEMENWAY: Bill Hall?	20	And the recommended method for
21	COMMISSIONER HALL: Here.	21	being organized if that's what you like to do is
22	MS. HEMENWAY: Dee Joyner?	22	in your binder, you'll find a Global Issues tab.
23	COMMISSIONER JOYNER: Here.	23	It should be the last tab in the binder. That
24	MS. HEMENWAY: Senator Jolie	24	set of new documents will fit right behind that
		25	
25	Justus?		and flow after that.

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1	So I will a give everybody a little	1	approve those minutes?
2	time to do that if they want, they want to keep	2	COMMISSIONER ANDERSON: I move.
3	in the binder. It's your business, just telling	3	CO-CHAIRMAN GROSS: A have a
4	you that's kind of how it's organized.	4	motion, do I have a second?
5	Again, behind the Global Issues tab	5	COMMISSIONER WAGNER: I second.
6	that's already in your binder, you can just put	6	CO-CHAIRMAN GROSS: Second by Ray
7	everything there. You'll probably want to take	7	Wagner? Discussion?
8	the agenda off the front of it, but other than	8	(NO RESPONSE.)
9	that, everything fits right in there after that Global Issues tab.	9	CO-CHAIRMAN GROSS: All in favor
10 11	Next item is, just to review the	10 11	say aye? (AYE.)
12	agenda, we're going to go through the revised	12	CO-CHAIRMAN GROSS: Opposed say no?
13	committee reports that were presented at the last	13	(NO RESPONSE.)
14	meeting, then we'll hit global issues, and or	14	CO-CHAIRMAN GROSS: Meeting minutes
15	maybe we'll get to the global issues today, we'll	15	of October 20th are approved.
16	see how that goes. Low income, and then	16	Next set of minutes are from
17	historic, and try to finish everything up.	17	November 5th, that was a meeting in Jefferson
18	So we got a few items yet to do	18	City. Columbia. November 5. Motion to approve
19	today. We have to approve some minutes from	19	on those?
20	previous meetings. And the first minutes to	20	COMMISSIONER ANDERSON: Motion to
21	approve are from Wednesday, October 20th, Tax	21	approve on faith.
22	Credit Review Commission, those minutes are in	22	CO-CHAIRMAN GROSS: These were also
23	that packet that you have in front of you.	23	e-mailed out to everybody. Jim Anderson made the
24	Maybe I need to slow down a little	24	motion. Do I have a second?
25	bit. I'm going to wait a few minutes, let	25	COMMISSIONER LEVI: Second.
	Page 6		Page 8
1	everybody get caught up. And for everybody	1	CO-CHAIRMAN GROSS: Second by Pete
2	that's on the phone, all of this information I'm	2	Levi. All in favor say aye?
3	referring to was e-mailed by Chris Pieper last	3	(AYE.)
4	night?	4	CO-CHAIRMAN GROSS: Opposed say no?
5	MR. PIEPER: Yesterday.	5	(NO RESPONSE.)
6	CO-CHAIRMAN GROSS: Yesterday.	6	CO-CHAIRMAN GROSS: Okay, so those
7	While we're waiting for everyone to get organized	7	minutes are approved as well.
8	can we just start on this side of the room?	8	Next we are going to have committee
9	Alicia Love, reporter. Jim Moody,	9	chairs again present their amended reports,
10	Moody & Associates. Brian Schmitt in the front	10	hopefully. Certainly on some of the items I
11	here. Matt Cantrell, Department of Economic	11	think we'll get to quick resolution. The goal is
12	Development. Ann Perry, Department of Economic	12	going to be to because we have to finish this
13	Development. Katie Watts, Missouri Housing	13	work, we need to come to consensus as I don't
14 15	Development Commission. I'm repeating the names so the people on the phone can hear.	14 15	want to say as quickly as possible, but diligently work to get to consensus on these
16	Jennifer Tidwell with MHDC. Carmen	16	things.
17	Schultz with Missouri Coalition of Children's	17	If we have to park one or two more
18	Agencies. Pat Dougherty, policy advisor to	18	until the end of the day or until tomorrow
19	Senator Gross. Bill Ratliff. Brandt Butler,	19	morning, we'll do that, but not lightly, if you
20	Missouri Insurance Coalition. (Inaudible),	20	will. We have to wrap these things up. Very
21	Missouri Citizen.	21	important. And we're going to continue with the
22	Okay. Again, now I'm turning to	22	rules that we adopted and agreed to the last
23	the Minutes tab in your handouts, and the first	23	meeting, and with that
24	minute first set of minutes to approve are	24	COMMISSIONER WAGNER: Mr. Chairman
25	from October 20th. Do we have a motion to	25	May I offer a comment and a point of personal

Page 9 1 privilege completely unrelated to the agenda 1 then we'll go right back into committee reports, 2 today? Something that I mentioned to Chairman 2 and the first one is from ag and the environment. 3 Stogel earlier seems to be on my mind as we start 3 COMMISSIONER MARBLE: I guess 4 today. 4 that's me, this is Alan Marble on the phone. Can 5 CO-CHAIRMAN GROSS: Ray, proceed. 5 you hear me okay? If you have the open items document in front of you, I think the only thing 6 COMMISSIONER WAGNER: On Saturday a 7 lady that had great impact on the State of 7 left for our committee to do is come up with a Missouri passed away. Her name is Julie Dammann. 8 formula for the family farm breeding and 8 9 And Julie, as many of you may know, worked on 9 livestock program. Senator Bond's staff in Washington, DC, for You'll recall the last time it was 10 10 eighteen years. She served the last nine as 11 recommended that the program be changed some 11 12 Chief of Staff 12 because it was intentioned upon the farmer 1.3 On Saturday, Julie lost her eleven 13 getting a loan, and that seems to be something 14 year battle with cancer. She was a very 14 that may not be necessary. 15 courageous woman, a very close friend of mine and 15 If it pleases you, I'll read just my family. Julie left behind two daughters and a pieces of this, it's a long item, so you can 16 16 17 husband, and she was just an amazing woman. 17 glance through it, but there are a few pieces 18 And the reason I bring it up here 18 that are important. 19 today is because I think we all know what Senator 19 And it's just an introduction. In 20 Bond has done for the State of Missouri with 20 the first paragraph, it says it provides a tax 21 respect to economic development, he is, has been 21 credit to the lender in lieu of the first year 22 interest payable on breeding livestock loans made the center of and championed throughout the State 22 23 of Missouri. 23 to small farmers who are Missouri residents and 24 who have less than \$250,000 gross agricultural 24 I think if you look at all of his 25 projects for the eighteen years Julie served in 25 product sales per year. Page 10 his office, you would probably see Julie 1 1 And I direct your attention to the 2 Dammann's fingerprints on most of them. In some 2 last sentence in that paragraph, it says the 3 3 way, she really did more for the State of credit is equal to 100 percent of the interest waived by the lender. We were just concerned 4 Missouri than I think certainly I could do as a 4 that a farmer would have to borrow money to 5 part of this committee. 5 6 access this credit. 6 As we undertake our 7 responsibilities today and the important projects 7 The next paragraph just simply says and work that we're doing, I know for me, keeping 8 the credits are not refundable, little background 8 9 in perspective what she has suffered the last few 9 on the credit. Credit is not refundable, but may 10 years and what her family is going through right 10 be carried forward up to three years. The credit now does, in fact, put it in perspective. So I 11 is assignable, and it does have a \$300,000 annual 11 just wanted to offer a moment of silence today. cap. We're not recommending changing any of 12 12 13 CO-CHAIRMAN GROSS: Sure, let's 13 that 14 have a moment of silence, please, for Miss 14 We did find some information from Dammann. 15 15 the Department of Agriculture that indicated that 16 (MOMENT OF SILENCE.) 16 some farmers don't use this credit because they COMMISSIONER WAGNER: Thank you 17 17 have to borrow money. So we did suggest this 18 very much. Her services will be later in the 18 change. 19 week, and I thought for a moment this might 19 If you drop down to the second 20 20 preclude my participating in those, but, as duty paragraph on the bottom of the page, the apparent 21 called here. 21 purpose of this credit is to encourage farmers to

3 (Pages 9 to 12)

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acquire breeding livestock. It does not seem

obvious or relevant to the Commission why this bill should be related to the amount borrowed by

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the farmer.

CO-CHAIRMAN GROSS: Thanks for

being here, Ray, and again, for mentioning that

Okay. If there's nothing else,

to the Commission.

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23

24 25 Page 13

1 Accordingly the Commission has 1 finished? 2 recommended this credit be restructured. 2 COMMISSIONER REEVES: Yeah, unless 3 Commission has suggested the credit be related to 3 any of my colleagues would like to add anything. the purchase price of the breeding livestock. CO-CHAIRMAN GROSS: So the 4 4 Based on all the credits issued since the program 5 5 recommendation, then, begins on the bottom of 6 started back in 2007, the actual amount of tax 6 page 3, tell me if I'm wrong, where it says 7 credits issued would have been approximately 7 7 accordingly, the subcommittee has recommended percent. It turned out to be 6.99, but round 8 that this credit be abolished. To the extent 8 9 that up to 7. Seven percent of the total 9 it's replaced, it should be in the form of some purchase price, qualifying purchase price. 10 10 type of subsidy for low income bracket taxpayers Thus the Commission believes it's which may be applied or refunded if they purchase 11 11 12 reasonable to assume that the same costs to the 12 health insurance 13 state and the goals of the credit could be more 13 And then there's a for example in 14 easily accomplished if the farmer receives the 14 there which I will not read, but that will be credit, and the credit is limited to 7 percent of 15 15 part of the recommendation. You want to make the total qualifying purchase price for the that in the form of a motion? 16 16 17 eligible breeding livestock, subject to the 17 COMMISSIONER REEVES: I'd like to 18 statute's existing limits. 18 make a motion to adopt that language. 19 The total qualifying purchase price 19 CO-CHAIRMAN GROSS: Do I have a 20 is the lesser of the actual purchase price of the 20 second? 21 eligible livestock, or 75,000 for beef and dairy, 21 COMMISSIONER JOYNER: Second. 22 30,000 for sheep and goats, and 35,000 for swine. 22 CO-CHAIRMAN GROSS: Second by Dee 23 And that does not change the limits that -- those 23 Joyner. Discussion? 24 are the original limits, and we don't suggest 24 SENATOR BARTLE: I wonder if Sallie 25 changing them. 25 or someone could keep a running total as we Page 14 Page 16 CO-CHAIRMAN GROSS: Okay. Very 1 proceed on how much we've reduced the tax credit 1 2 2 good. Do you want to make that in the form of a liability in the state. 3 3 motion? Alan? CO-CHAIRMAN STOGEL: We are 4 4 actually in the process of preparing that chart. COMMISSIONER MARBLE: Yeah, sure, I 5 5 and we started on it yesterday. That's a major will do that. 6 focus of what the co-chairs have been working on. 6 CO-CHAIRMAN GROSS: Okay. You've heard the motion. Do I have a second? 7 7 We're going to have that tallied at the end of 8 8 the day and we'll continue it tomorrow, Senator. COMMISSIONER WOOD: Second. 9 CO-CHAIRMAN GROSS: Second? 9 That's part of what the governor sent us to do. 10 Ouestions? I have none. All in favor say ave? 10 CO-CHAIRMAN GROSS: Further 11 discussion on the motion? 11 (AYE.) 12 CO-CHAIRMAN GROSS: Okay. That is 12 (NO RESPONSE.) 13 adopted. Opposed say no? Don't get me started. 13 CO-CHAIRMAN GROSS: Hearing none, 14 (NO RESPONSE.) 14 all in favor say aye? 15 CO-CHAIRMAN GROSS: Hearing none, 15 (AYE.) 16 motion is adopted. Very good. Thank you, Alan. 16 CO-CHAIRMAN GROSS: Opposed say no? 17 Banking and insurance. Mr. Reeves. 17 (NO RESPONSE.) 18 COMMISSIONER REEVES: Yes. We had 18 CO-CHAIRMAN GROSS: The ayes have 19 the charge of actually modifying just one tax 19 it, that motion is adopted. 20 20 credit, which was the self-employed health tax Social contribution committee. 21 credit, and in the package there are some rework. 21 COMMISSIONER HALL: We had very few 22 Basically the committee asked us to expand and 22 items that weren't closed in the last meeting. 23 explain in a little bit more detail as to why we 23 We have included those items that were mentioned in our revised report. There were two that made the decision to discontinue that tax credit. 24 24 25 CO-CHAIRMAN GROSS: Are you 25 really -- one open item, and then I think one

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Page 17 Page 19 1 thing will be taken up when we get to the global 1 it -- a cap of \$50,000 on it, you're going to get 2 issues committee. 2 geographic disbursement around the state. 3 3 CO-CHAIRMAN STOGEL: The food The one open items had to do with the limitation on contributions to include pantry pantry has a 70 percent credit for out state? 4 4 tax credit, and I couldn't find any history of 5 COMMISSIONER HALL: No. It's all 5 6 6 why it was \$2,500. So I don't know anything more 50 7 about that than I knew last time. It seemed very 7 SENATOR BARTLE: Are -- are they 8 low and I think should be modified, but I don't 8 giving to the food pantries anyway? Would we 9 know how we got to \$2,500 in the first place. 9 simply be giving them a tax credit for something The second thing would be I think -- trying to incent them to do what they're 10 10 just a discussion when we get to global issues 11 already doing? 11 about the refundable credits and really how they 12 12 COMMISSIONER HALL: I think that's 13 fit into the overall plan for the tax credit 13 possible, and that's been a concern of mine, and program, and I think Steven also has some ideas it could be that you could lower the food amount 14 14 and raise the cash amount so that if you did --15 on how we can probably get to prove the value of 15 16 and I think it's a good suggestion. 16 lower credits. 17 CO-CHAIRMAN GROSS: What I've been 17 Let's say you did a \$10,000 food 18 trying to think of is why is there a limit law? 18 limit because that way you get the restaurants 19 COMMISSIONER HALL: I think there 19 and you're not -- and \$10,000 isn't going to 20 20 impact the food business, they're going to give a would be a limit just by geography. I think that 21 if you had unlimited contributions to the food 21 whole lot more than that if they're giving, and 22 pantry tax credit, you could have all of that 22 raise the cash portion for the food pantries, 23 taken in either Kansas City or St. Louis. 23 that probably would accomplish what your concern Certainly on the food side you could use up the 24 24 is. 25 whole credit. You could have Schnucks use up the 25 And I would make a motion that we Page 18 Page 20 entire credit. 1 change the limitation on food pantries to \$10,000 1 2 2 for food donations and \$50,000 for cash So I think there needs to be a 3 3 limitation to assure that there's geographic donations. 4 disbursement around the state, but certainly the 4 CO-CHAIRMAN GROSS: You heard the 5 limit on the cash side should go up. No question 5 motion. Is there a second? about that. A limitation on the food side should 6 6 CO-CHAIRMAN STOGEL: Second. 7 go up too, there ought to be some kind of limit 7 CO-CHAIRMAN GROSS: Second by Mr. 8 so it doesn't get concentrated in one area. 8 Stogel. Discussion? 9 CO-CHAIRMAN GROSS: Recommendation 9 (NO RESPONSE.) 10 on what to raise that \$2,500 cap to or limit to? 10 CO-CHAIRMAN GROSS: Hearing none, COMMISSIONER HALL: Well, it's a \$2 11 all in favor say aye? 11 million credit of which we're using \$500,000. So 12 12 (AYE.) 13 certainly if we moved it up to \$50,000, that 13 CO-CHAIRMAN GROSS: Opposed say no? 14 might begin to use up the credit which I think 14 (NO RESPONSE.) 15 would be -- would have merit. 15 CO-CHAIRMAN GROSS: The aves have 16 CO-CHAIRMAN STOGEL: Is there a 16 it, adopt that motion. 17 recommendation for doing that geographically? 17 Now, when I read through the 18 Any recommendation to ensure it's not focusing on 18 transcripts, I just want to be clear that -- on 19 the food business? 19 what we've done. I want to ask the question, I 20 20 COMMISSIONER HALL: I don't think believe that there were three items that were 21 there's anything wrong with people in the food 21 missed at all, I mean just not dealt with. 22 business giving food to food pantries. To me 22 One was the family development 23 that's how food pantries work, so I don't think 23 account tax credit, one was the health care we want to put too much of a limit on that. access fund, and the other one was the small 24 24 25 I mean, I think if you put a cap at programs. No, not peace officer. Commercial and

Page 23 Page 21 1 residential disabled access and public safety, 1 SENATOR WRIGHT-JONES: Troy? 2 surviving spouse credits. And I think the vote 2 COMMISSIONER NASH: Yes, I am here, 3 that was taken was clear on the international 3 Senator, how are you? adoption tax credit, but I don't think it's clear CO-CHAIRMAN GROSS: Ready for your 4 4 5 on those other three. 5 report, Troy. 6 So we just need to determine what 6 COMMISSIONER NASH: Okay, Senator, 7 we want to do with the family development 7 could you start us off here? I continue to have account, health care access fund, and the 8 technological difficulties. 8 9 commercial and residential disabled access and 9 SENATOR WRIGHT-JONES: I believe 10 the distressed communities have the greatest public safety, surviving spouse tax credit 10 number of homes, every one of ours had some 11 programs. 11 discussion so let's start on page 6. I'm not 12 COMMISSIONER HALL: Well. I think 12 13 that what our committee thought is we said they 13 going to read it verbatim for the sake of time, have a very low impact. They are all sunset. I'm going to highlight certain things. 14 14 15 And so in -- to that extent, I think our belief 15 On the Brownfield jobs and 16 was that they would be allowed to terminate. 16 investment, we are recommending that the 17 They have a very -- they're not large dollar 17 legislative -- our session, the upcoming session, amounts Some of them are -- one of them's 18 18 conform the benefit available under the program 19 \$9,000. 19 with the benefits available under Missouri 20 So in terms of the work of the 20 quality jobs program, except that the minimum job 21 committee, it was kind of a practical concern, is 21 threshold should be reduced in the rural and 22 urban areas, and you can see yourself what those somebody going to vote out a \$9,000 tax credit 22 23 for the surviving spouse of a peace officer, and 23 numbers are. my guess was no. That's -- nobody's going to 24 24 And then it goes on, the benefit of 25 take a vote and say they're against that. 25 the scheme are your four bullet points, and I ask Page 22 Page 24 Will it sunset in time? I think it 1 that you scan those and if indeed you have 1 2 2 questions, we'll discuss it. probably will. So we felt these things were 3 3 better to let allow to sunset as opposed to take We also recommend that tax credits 4 -- whether or not the legislature would want to 4 solely for investment without jobs should be 5 take a vote on it 5 eliminated in order to better focus limited state CO-CHAIRMAN GROSS: That's fine. I 6 6 resources on the creation of permanent full-time 7 just wanted to try to clear up business is all, 7 jobs. We thought that was a better way to bring so that's fine. Would you make a motion that we 8 more mainstream jobs to the communities and into 8 9 iust allow those to sunset? 9 our constituents. COMMISSIONER HALL: It would be our 10 10 Any thoughts, questions, concerns 11 recommendation that those be allowed to sunset. 11 there, anybody? This is the time to make them. CO-CHAIRMAN GROSS: I remember the 12 CO-CHAIRMAN GROSS: That's a motion 12 13 to allow those to sunset. Do I have a second? 13 discussion about including the quality jobs provisions, if you will, or something in here, 14 CO-CHAIRMAN STOGEL: Second. 14 15 CO-CHAIRMAN GROSS: Second by Mr. 15 but now I'm just continuing on with that, is 16 16 there a reason logically that the credit needs to Stogel. Discussion? 17 (NO RESPONSE.) 17 continue versus using the quality jobs program? CO-CHAIRMAN GROSS: All in favor In other words, we get it close 18 18 19 19 enough to a quality jobs criteria program, or say aye? 20 orient based program, maybe the program itself 20 (AYE.) 21 CO-CHAIRMAN GROSS: Opposed say no? 21 just doesn't need to exist, and they could 22 (NO RESPONSE.) 22 qualify and apply for quality jobs. 23 CO-CHAIRMAN GROSS: The ayes have 2.3 SENATOR WRIGHT-JONES: Period? 24 CO-CHAIRMAN GROSS: Yeah. 24 it. 25 Next is distressed communities. 25 CO-CHAIRMAN STOGEL: I think it's a

Page 25 Page 27 1 question as what qualifies for a quality job and 1 thought, though? 2 what qualifies for this kind of job, and I don't 2 SENATOR BARTLE: My thought would 3 3 -- I need some help on this one, Senator. be that for the Brownfield jobs investment, that MS. HEMENWAY: The quality jobs 4 4 we simply vote to recommend that it be 5 5 program has its basis of eligibility on specific eliminated. 6 mix codes. It's easier to list what's not 6 CO-CHAIRMAN STOGEL: The investment 7 7 eligible for quality jobs than what is eligible. part or the jobs part? 8 8 Gambling is not eligible, you know, the typical SENATOR BARTLE: The -- I would --9 industries that you find in many statutes are not 9 I think I would move the whole thing be 10 eligible for quality jobs. 10 eliminated, but that, you know. The Brownfield jobs and investment CO-CHAIRMAN STOGEL: I just want to 11 11 12 statute does not limit the eligibility of 12 make sure there's not a I don't quite understand 13 companies. It currently has a lower threshold, 13 yet overlap. Quality jobs is here, and this is a 14 which was their original recommendation, has a 14 different subset. I just want to make sure we 15 lower threshold for participation. 15 have the job calculus right. 16 And so the only difference between 16 MS. HEMENWAY: The other major the two in terms of eligible access would be the 17 component is the Brownfield jobs investment is a 17 companion piece to Brownfield remediation, okay? 18 number of jobs that you need to create in order 18 19 to meet the minimum threshold, the wage 19 So Brownfield remediation is a state tax credit 20 20 requirements for the job, and the participation that helps the developer or the owner of the 21 in employee health insurance. Those are the 21 property go in and remediate the hazardous 22 three big differences between the Brownfield jobs 22 materials so that it can be redeveloped. 23 and investment as it currently sits and the 23 This incentive then helps the 24 24 quality jobs. developer to bring businesses into that project 25 So their recommendation to bring it 25 to fill it up and -- for its redevelopment. So Page 28 Page 26 1 it's incenting the developer to go out and find 1 up means that you would change the program to say 2 2 that they have to meet a minimum wage threshold. companies to fill that property, and they can pay 3 higher than the county average wage. They would 3 -- in the current scheme, you can see what the 4 have to meet 10 and 20 jobs in rural and urban 4 benefits that they get under the bullets that the 5 areas respectively, and they would have to -- the 5 Senator has listed out here. employer would have to pay a percentage of the 6 6 They get \$500 for an existing business per year for a period of one to 10 7 health insurance for the employees. 7 8 8 CO-CHAIRMAN GROSS: So it's quality years. They get \$400 for every new job exceeding 9 jobs light? Because of the minimum job 9 10. You know, there's quite a structure of 10 requirements being lower than it is in the 10 benefits provided. 11 quality jobs program. 11 The -- the difference, then, is if 12 SENATOR BARTLE: It seems to me 12 it is eliminated under Senator Bartle's scheme, 13 that we ought to just eliminate it. It's trying 13 then it is the entity that would be occupying the to do -- part of our problem is complexity. building, the actual business that would be 14 14 15 We've put stuff in the law and then we, you know, 15 occupying the building that would be the 16 then we'll come with quality jobs or we'll come 16 recipient of the quality jobs instead of the 17 with another program, and we never go back and 17 developer who would be the recipient -- or the clean something up and say, "Hey, you know what, 18 18 developer who would be applying on behalf of the 19 this is really subsumed by quality jobs." 19 business under jobs and investment. 20 20 And I hope that -- I hope that when CO-CHAIRMAN GROSS: So the 21 we're done, we've made some recommendations for 21 developer could get the Brownfield remediation 22 consolidation. And so I guess I would maybe make 22 money to clean up the site and build the 23 a -- modify -- or an amendment to the motion that 23 building, and the tenant or, if you will, would 24 we would just --24 get the business incentive. 25 SENATOR WRIGHT-JONES: What's your REPRESENTATIVE FLOOK: But the

Page 29 Page 31 1 developer assists them, practically makes the 1 something. Which I think would make us more 2 application for them? 2 competitive. 3 MS. HEMENWAY: Right. This tool is 3 CO-CHAIRMAN GROSS: Sallie wrote 4 a means for the developer to do the second step 4 down pie chart. of that building remediation and then reuse. In 5 SENATOR WRIGHT-JONES: We're not 5 6 6 the -- if it were changed to quality jobs, going to leave this open again, are we? 7 7 there's no reason why the developer couldn't help CO-CHAIRMAN GROSS: No, we're not the entity apply for quality jobs as well. 8 8 going to leave it open, but it might be something 9 REPRESENTATIVE FLOOK: The 9 we put in our final report. We'll have the pie 10 10 developer, an astute one, would already be chart put together, and it might be something we motivated to do it regardless. At least the 11 11 put in the final report. 12 program is not the developer doesn't really get 12 CO-CHAIRMAN STOGEL: Senator, I'm 13 cash out of the -- out of the -- the jobs 13 -- part of the governor's assignment was to 14 investment part of it. 14 figure out ways to create jobs, quality jobs. My 15 CO-CHAIRMAN STOGEL: He may get a 15 sense of it is that this job helps small 16 16 businesses, not developers, and may target an tenant. REPRESENTATIVE FLOOK: He'll get a 17 income level that's less than county average. 17 18 tenant, but he or she is not getting the 18 I don't know if we have anything 19 incentive themselves. It is definitely straight 19 else that would help that kind of small business through to the -- so quality jobs is -- it could 20 20 locate their --21 -- is and could effectively cover this. 21 REPRESENTATIVE FLOOK: Doesn't TIF 22 CO-CHAIRMAN STOGEL: But if quality 22 do that by its nature? 23 jobs has to be the county average plus, and these 23 CO-CHAIRMAN STOGEL: TIF? 24 are minimum wage plus two dollars, it may fall 24 REPRESENTATIVE FLOOK: When you TIL 25 into the gap where some manufacturing facility 2.5 a project and you get retail and you get Page 30 Page 32 1 1 isn't going to -restaurant and you get hotel and all that, that's 2 2 REPRESENTATIVE FLOOK: This is one -- a lot of those are low wage jobs, and TIF is 3 of the programs, then, that --3 one of the largest things going on in the state. 4 CO-CHAIRMAN STOGEL: That lets you 4 So at least for me when I look at this, I look at 5 have something below county wages that still 5 the size of it and compare it, we're doing other employs people, and you drop the minimums so that 6 things in those areas, especially the cities. 6 7 small business can really get started. 7 CO-CHAIRMAN STOGEL: I am thinking CO-CHAIRMAN GROSS: I think that's 8 8 of the warehouse that has cargo that doesn't have 9 one of the great criticisms of where we're 9 a TIF, it's too small to get a TIF. And if this 10 putting tax dollars right now is into those kind 10 program couldn't stack with quality jobs or 11 of jobs rather than the ones that really are couldn't stack with TIF, but was really targeted 11 12 economic development jobs instead of user --12 for that wage bracket below where the county 13 users of the tax dollars. 13 average is, can fill up some old buildings, I SENATOR BARTLE: Mr. Chairman, I'd think it does serve a useful purpose in urban and 14 14 15 be interested in seeing a pie chart. If you took 15 rural. And I like the idea of dropping the 16 the entire tax credit pie in the State of 16 eligibility because I don't know of another job 17 Missouri, what percentage of it is -- is 17 incentive program for really small businesses 18 incenting development? That's an important part 18 that get just this credit. 19 of our economy, but that's only one small part of 19 CO-CHAIRMAN GROSS: Mr. Van Matre 20 20 has a question. Go ahead. our economy. 21 I think one of the things that we 21 COMMISSIONER VAN MATRE: I'm 22 could do here, this -- this group could do, is 22 correct, am I not, that these jobs don't 23 free up more tax credit and more economic 23 necessarily have to be directed towards the 24 development dollars to be spent on other sectors 24 cleaning up of the environmental problem? 25 of economy that doesn't involve building 25 MS. HEMENWAY: That's correct.

Page 35 Page 33 1 Those -- the jobs that are incorporated into the 1 to be eliminated because it is duplicative of all 2 Brownfield jobs and investment are those from the 2 the jobs. So I guess my real -- I think what my 3 companies that are locating in the property after 3 vote on that is can we attribute to this credit some beneficial effect that otherwise wouldn't it's been remediated. 4 4 5 COMMISSIONER VAN MATRE: So it's 5 exist? 6 not addressed in anything other than just 6 SENATOR WRIGHT-JONES: Trov. vou 7 7 incentivizing somebody, but is there any nexus at were going to comment? 8 all in the Brownfield -- it has to have been a 8 CO-CHAIRMAN GROSS: Troy, you want 9 Brownfield first before you get the --9 to say something now? MS. HEMENWAY: Yes, there is a SENATOR WRIGHT-JONES: Troy? 10 10 connection between the, obviously the Brownfield COMMISSIONER NASH: Can you hear me 11 11 12 itself, the cleanup, the Brownfield remediation 12 okay? Thank you very much, and I apologize once 13 credit, and the Brownfield jobs and investment 13 again for not being able to be with you 14 credit. And -- and I -- and correct me if I'm 14 personally. wrong, you cannot use the Brownfield jobs and 15 15 I want to comment, though, because investment credit unless it's tied to the 16 16 this is something that we spent, Senator Robin 17 remediation credit. 17 Wright-Jones and I, a great deal of time on, and I want to remind my friends there that we are 18 COMMISSIONER VAN MATRE: I guess my 18 19 real question is but for --19 talking about distressed communities, not only 20 20 inner city or urban areas, but also rural areas. COMMISSIONER NASH: Mr. Chairman, 21 this is Troy Nash. Is this an appropriate time 21 And it seems to me that that should sort of guide 22 our discussion. It's not just like, frankly, all to speak? I'm not there, so I don't want to jump 22 23 ahead of anyone. 23 the others. 24 CO-CHAIRMAN GROSS: Craig Van Matre 24 And the last comment, or the 25 right now has the floor and he's speaking. I'll 25 comment before last that focused on the unique --Page 34 Page 36 ask him to get a little closer to the mike. 1 the tie between the actual job creation and 1 2 COMMISSIONER NASH: Okav. I'm 2 Brownfield remediation, I think is something that 3 sorry. Please let me know, because I have a few 3 is separate and distinct from maybe the quality 4 comments particularly with respect to that last 4 jobs piece that we're talking about. And so for those reasons, again, 5 comment just made. 5 primarily the fact that it's part of a broader 6 COMMISSIONER VAN MATRE: My real 6 7 question is but for this credit, would there be 7 distressed economic development scheme, I would development that would or would not occur? In 8 lean towards having it remain a tool in the 8 9 other words, what I want to know is what is the 9 toolbox. Let's be clear here, there are not very 10 efficacy or efficiency of this credit in inducing 10 many tools there, and if, in fact, economic 11 what otherwise might remain far afield? development opportunities were so great in these 11 MS. HEMENWAY: Only way I would rural and urban and inner city areas, well, the 12 12 13 have to answer that is just numerically if you 13 private market would already be there. look at the number of Brownfield projects and So I think we really need to keep 14 14 15 then the number of Brownfield jobs and investment 15 that in mind as we move forward, but I would 16 projects in the -- in the form 14s, that would be 16 certainly not want to see it eliminated at this 17 the only way I would be able to tell you if there 17 point. is a -- you know, how much of a direct relation 18 18 19 there is between the redevelopment and reuse 19 CO-CHAIRMAN GROSS: Thanks, Troy. 20 based on this credit that's happening because of 20 Who's next? the remediation. So does that --21 21 COMMISSIONER HALL: I'd just like 22 COMMISSIONER VAN MATRE: I think 22 to make a comment. I find it hard to imagine Senator Bartle's point is unless we can show --23 23 what above average pay employer is going into a Brownfield site. So to follow Steve's point, I 24 maybe -- unless we can show this particular 24 25 credit as a separate additional effect, it ought think if you have a Brownfield site, you're going

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to have a below average pay employer. I don't think you're going to find a bunch of engineering

firms that go into Brownfield sites.

SENATOR WRIGHT-JONES: I would tend to disagree just knowing what's going on in my district. We do have some major employers and companies of great merit coming in, especially in the City of St. Louis.

Land assemblage is an issue, we don't have that many large parcels large enough to attract manufacturing so we have to kind of cobble them together. And we are doing great work, and the Brownfields and many, many of our developments have come right through that. So I would tend to disagree.

COMMISSIONER NASH: I would add it depends on what the definition of average is. Average over there means something a little -- a little different. It's -- you know, we're happy to just have jobs. I mean, it may not be the broader average that we're all accustomed to, but it is a job. The fundamentals are just, as you all know, are very different over there. I just wanted to sort of inject that into the debate.

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SENATOR WRIGHT-JONES: Small

FY '09 four users for a million nine sixty-five budget for this year's million eight with five users. I'm going to dig out the enhanced enterprise zone mathematics so we know what the facts are.

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Does enhanced enterprise cover these Brownfield credits so that there is a place for a person who has a manufacturing facility in rural Missouri or north St. Louis to have wages paid that are not above the county average?

MS. HEMENWAY: There is no wage requirement minimum in enhanced enterprise zone, so yes, the answer is yes.

COMMISSIONER ANDERSON: It seems to me that's the tax credit that has the flexibility if, in fact, we want to change this Brownfield credit, we have some flexibility with enhanced enterprise zone to complement and perhaps accomplish the same thing.

REPRESENTATIVE FLOOK: If you have something that can cover this, and it's kind of to Senator Bartle's point about consolidating and getting basically the same result with less budget impact, because, as you know, the budget planners are planning for all this to impact the

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business is really our backbone in the City of St. Louis because we just don't have the land to bring in very large companies so we need as much

as we can to stimulate economic growth. And this has been a tool for us.

CO-CHAIRMAN GROSS: And Jim Anderson wanted to say something also.

COMMISSIONER ANDERSON: Thanks, Senator. We haven't talked yet about enhanced enterprises zone. Would not that tax credit complement here? We've been focusing only on quality jobs, but enhanced enterprise zone is frankly the more flexible credit that we're talking about here. Would it not complement?

MS. HEMENWAY: On enhanced enterprise zone, the current minimum threshold for job creation is two. And there are health insurance requirements, but there is no average wage requirement.

COMMISSIONER ANDERSON: So I think it addresses some of the concern on small business especially, enhanced enterprise zone would kick in.

CO-CHAIRMAN STOGEL: Just the form 14 on the credit we're talking about reflects in

budget. So it'd be one thing we could eliminate and free up some room in the budget.

But enhanced enterprise zone is tied to distressed areas just like this would be, so the only question I would have, Sallie, and I haven't gone back to look at it, is how much of a difference is there between the definition of a distressed area for enhanced enterprise zones versus this remedial jobs investments? Or Brownfield jobs investments?

MS. HEMENWAY: Both are based on population and poverty. Enhanced enterprise zone requires a finding of blight, but if you're in a Brownfield area, you're likely going to be able to accomplish a blight finding.

The enhanced enterprise zone has two components in it, it has a local benefit which is property tax abatement, and then it has the state tax credit available as well.

And as Mr. Anderson pointed out, the thresholds for the credit are only two jobs need to be created, and no, there is no wage threshold or restriction, but there is a requirement that the company offer health insurance.

10 (Pages 37 to 40)

Page 41 Page 43 1 REPRESENTATIVE FLOOK: Okay. But 1 stacking of multiple state incentives, there was 2 then, so really, then, the finding of blight 2 a lot of discussion around that, unless the 3 would be the significant difference, the health 3 project generates fiscal impact to the state. insurance would be a significant difference which 4 4 Require a positive return on 5 isn't necessarily bad, necessarily so, wouldn't 5 investment over a six year period, and impose the 6 necessarily drive off a good applicant, and then 6 statutory clawback requiring repayment of the 7 the third thing would be just on the tip of my 7 value of the credits in the event the estimated 8 8 tongue. The third difference would be finding of jobs do not materialize. 9 blight, the health insurance --9 CO-CHAIRMAN GROSS: Senator, would SENATOR WRIGHT-JONES: Wages. you make that in form of a motion? 10 10 MS. HEMENWAY: No wages. SENATOR WRIGHT-JONES: So moved. 11 11 12 REPRESENTATIVE FLOOK: There is no 12 CO-CHAIRMAN GROSS: Second? 13 wage requirement. Okay. 13 COMMISSIONER VAN MATRE: Second. COMMISSIONER ANDERSON: Again, I'm 14 14 CO-CHAIRMAN GROSS: Second by Mr. trying to reach the same objective and same 15 15 Van Matre and a question. 16 conclusion, but if there's a way to consolidate, 16 COMMISSIONER VAN MATRE: By certainly I think we would all agree to that. 17 "positive return," are you just saying more than 17 18 And I guess I just make the point I think the 18 one to one? 19 objective could be achieved with enhanced 19 SENATOR WRIGHT-JONES: Yes, we are. 20 enterprise which already exists. 20 Troy, you still there? 21 Obviously we'd have to have 2.1 COMMISSIONER NASH: Yes, I am. 22 enterprise zone designation, but I don't see that 22 SENATOR WRIGHT-JONES: On the 23 being an issue either. I'm just saying if, in 23 Brownfield remediation we talked about what a 24 fact, this group would say this is, in fact, one 24 positive return was more than one to one. Would 25 we can consolidate, I think there's a tax credit 25 you refresh my memory on what we decided on that? Page 42 Page 44 that addresses the employment and the economic 1 1 COMMISSIONER NASH: Well, with 2 2 impact need that we're talking about here. respect to the recommendation, vou've gone 3 CO-CHAIRMAN GROSS: I'm going to 3 through it a little bit, but it was a healthy 4 park this issue until the end of this committee's 4 program. There was a significant return on the 5 report. We won't go to another committee, but 5 investments there. You went through the first 6 6 Steve is doing a little mental exercise on this, part of the recommendation, would you like for me 7 and others are as well. Let it sit in -- park 7 to go through the other four components? 8 8 that one until the end of this committee report SENATOR WRIGHT-JONES: Well, we 9 and move on to the Brownfield remediation. 9 went through that, but the question is on the 10 SENATOR WRIGHT-JONES: Okav. All 10 second to the motion is what do we consider a right. All right. Kind of in tandem here we 11 positive return on investment? And I'm looking 11 12 recommend that we modify Brownfield tax credit to 12 at our -- Van Matre's sheet that he so generously 13 impose an annual cap on tax credit authorizations 13 provided for us. 14 under the program equal to the average amount Oh, I probably need to look at form 14 15 authorized under the program during the last 15 14. It is defined as more than one to one. So 16 three fiscal years, which would be \$25 million. 16 anything above that is considered positive at 17 Benefit there, it would provide 17 this point. Unless you're interested in creating 18 greater budget certainty and control for the 18 a definite figure there. 19 state without jeopardizing the effectiveness of 19 COMMISSIONER VAN MATRE: But it 20 20 needs to be one to one based on a REMI analysis, the program. 21 Let's move down to the other 21 R-E-M-I analysis, is that what you're saying? 22 recommendations. To improve would be to reduce 22 SENATOR WRIGHT-JONES: Yes. 23 the amount of credit available for soft costs 2.3 COMMISSIONER VAN MATRE: I guess from 25 percent to -- from the current 100, hard 24 I'd like to modify just that line and say more 24 25 costs would remain the same at 100. Prohibit the than one to one on a REMI analysis is what we

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1	mean by "positive return," and I think it's a	1	Senator, we can consolidate and that can be
2	good motion.	2	certainly consolidated into enhanced enterprise
3	SENATOR WRIGHT-JONES: Okay.	3	zone. Would not impact the program, we're still
4	CO-CHAIRMAN GROSS: Is that an	4	well underneath the cap for an enhanced
5	amendment to the motion?	5	enterprise zone. Steven has those exact numbers
6	COMMISSIONER VAN MATRE: Yes.	6	in terms of what has been used, but I think
7	CO-CHAIRMAN GROSS: Do we have a	7	flexibility exists to accomplish what we want to
8	second to that amendment to the motion?	8	accomplish within the enhanced enterprise zone.
9	SENATOR WRIGHT-JONES: Second.	9	CO-CHAIRMAN STOGEL: The facts are
10	CO-CHAIRMAN GROSS: Okay.	10	always helpful. The enhanced enterprise zone has
11	Discussion on that amendment to the motion?	11	a \$24 million annual cap. In FY '09, there were
12	CO-CHAIRMAN STOGEL: What does DED	12	30 projects with 31 certificates issued for \$9
13	do now?	13	million. Make that \$807,000. In FY '10, they're
14	MS. HEME: That.	14	estimating 12 million 850 of authorizations, but
15	CO-CHAIRMAN STOGEL: That's what	15	only let me back up.
16	you do now?	16	Nine million 807 was authorized in
17	MS. HEMENWAY: That.	17	'09, and 2 million 262 was issued. In FY '10,
18	CO-CHAIRMAN STOGEL: Okay.	18	the number was projected at 12 million 850 for
19	CO-CHAIRMAN GROSS: All in favor	19	authorizations, and 4 million issued all against
20	say aye?	20	the \$24 million cap.
21	(AYE.)	21	So the program is used
22	CO-CHAIRMAN GROSS: Opposed no?	22	significantly more than the Brownfield
23	(NO RESPONSE.)	23	investment. Maybe the solution is to consolidate
24	CO-CHAIRMAN GROSS: Adopted	24	the programs because they're one and the same
25	amendment to the motion.	25	geographically, and think about, because there's
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1	SENATOR WRIGHT-JONES: I so move	1	a huge gap between authorized and issued,
2	the Brownfield remediation report as written with	2	lowering the \$24 million cap some, still allow
3	the amendment.	3	for growth on the small businesses, and make the
4	COMMISSIONER VAN MATRE: Second.	4	administration easier.
5	CO-CHAIRMAN GROSS: Motion and a	5	So there's no magic in the numbers,
6	second by Mr. Van Matre.	6	but if 24 became 15, there seems to be lots of
7	COMMISSIONER NASH: Second.	7	room to put the two programs together. Because
8	CO-CHAIRMAN GROSS: We have a	8	the actual issued credits were 4 million and 10,
9	motion and a second to adopt the recommendation	9	2 million 262 in '09, and when we add from the
10	on the Brownfield remediation tax credit.	10	first the Brownfield job and investment
11	Discussion?	11	programs, you're in the \$2 million range. So
12	(NO RESPONSE.)	12	there would be a 6 million of issued credits
13	CO-CHAIRMAN GROSS: All in favor	13	against a cap of 16 down from 24.
14	say aye?	14	REPRESENTATIVE FLOOK: Steve, are
15	(AYE.)	15	you actually when you read that data, it
16	CO-CHAIRMAN GROSS: Opposed no?	16	reminded me of one point I had a couple years ago
17	(NO RESPONSE.)	17	looked at some of that data. We had looked at
18	CO-CHAIRMAN GROSS: The ayes have	18	EEZ and how underutilized it was, and we're
19	it and that is adopted.	19	asking questions about how to get more people to
20	COMMISSIONER ANDERSON: Do we want		use it.
21	to cover that No. 1, or do we want to cover it	21	So that had come up before, and
22	under the economic	22	that just reminded me of that conversation. So
23	CO-CHAIRMAN GROSS: Everybody ready	23	maybe this might be a way of consolidating and
24	to go back to No. 1 again?	24	getting the Brownfield investors to start looking
25	COMMISSIONER ANDERSON: I do think,	25	at EEZ more often than they have.

Page 49 Page 51 1 COMMISSIONER LEVI: We did have a 1 wage is not a component of the enhanced 2 recommendation in the economic development 2 enterprise zone. 3 subcommittee under enhanced enterprise zone that 3 REPRESENTATIVE KOMO: I think the said consider amending to provide a more flexible 4 4 question is do you think it's going to be an 5 definition of distressed communities that would 5 issue with the Brownfield issue or anything? Are we going to have any kind of drawback from being 6 include extreme situations of blight and economic 6 7 7 obsolescence. able to do some of these projects? MS. HEMENWAY: There is no 8 8 REPRESENTATIVE FLOOK: The finding 9 9 of blight was always the thing that came up that connection. If you consolidated this part, this folks wanted to either eliminate or lower the 10 10 jobs and investment component, you would not lose 11 or impact the ability to proceed with remediation 11 projects. You could still do Brownfield 12 COMMISSIONER ANDERSON: I make a 12 13 motion we consolidate this program into the 13 remediation. 14 enhanced enterprise zone tax credit program. 14 REPRESENTATIVE KOMO: That's my CO-CHAIRMAN GROSS: That's a only concern. Got a lot of those issues. Thank 15 15 16 motion. Let's have a second for discussion. 16 17 COMMISSIONER LEVI: I second. 17 SENATOR WRIGHT-JONES: I am 18 CO-CHAIRMAN GROSS: Pete seconds it 18 comfortable. Troy, are you okay? 19 for discussion. Senator Wright-Jones? 19 COMMISSIONER NASH: Yes. I'm okay. 20 SENATOR WRIGHT-JONES: I just don't 20 CO-CHAIRMAN GROSS: Okay. Further 21 want to lose any of the benefits that could inure 21 discussion on the motion? 22 to the worker here in the program. That's my 22 (NO RESPONSE.) CO-CHAIRMAN GROSS: Seeing none, 23 concern. And EEZ is not designed for that, if 23 24 and we have to make some legislative changes in 24 all in favor say aye? 25 order to have that, as long as it can contain 25 (AYE.) Page 50 Page 52 that we can work on the floor to have some --1 CO-CHAIRMAN GROSS: Opposed say no? 1 2 2 some of the health care, and Sallie was talking (NO RESPONSE.) 3 to me about the employer's responsibility under 3 CO-CHAIRMAN GROSS: Motion is 4 4 EEZ, so -adopted. 5 MS. HEMENWAY: The employer's 5 Now we're on to --6 responsibility under EEZ is required -- health 6 COMMISSIONER WOOD: Will we come 7 insurance is a requirement in order to be 7 back to the cap on enhanced enterprise zone under eligible for that program. So that benefit is 8 8 income development? Okav. 9 transferred or inured under the -- under the 9 CO-CHAIRMAN GROSS: Now on to 10 enhanced enterprise zone. 10 distressed area land assemblage. The -- the -- when you talk about SENATOR WRIGHT-JONES: Okay. Of 11 11 the benefits related to the employees, there are 12 12 course, the data has not come in yet on this 13 benefits provided under jobs and investment for 13 program because it hasn't been used very much, so people that are difficult employ. There are not 14 our recommendations pretty much are as follows. 14 15 those same types of benchmarks under -- under the 15 Impose a clawback provision that requires 16 enhanced enterprise zone; however, the trade-off 16 repayment in the event the redevelopment project 17 is that there are no thresholds. 17 does not occur. Exclude from eligible costs 18 There's only two new jobs that you 18 environmental assessments, demolition, and 19 have to create, where here you have to get -- you 19 maintenance costs, that could be -- that could 20 20 have to get to -- you have to get to a higher tag up discussion. 21 threshold in order to be eligible. So your --21 Require that the amount of tax 22 there is a trade-off in addressing --22 credit cannot exceed 50 percent -- I mean, you 23 COMMISSIONER ANDERSON: Certainly 23 know, it could. Require that the amount of the tax credit cannot exceed 50 percent of either the 24 not the average county wage? 24 25 MS. HEMENWAY: Right. The average 25 lesser of the most recent appraisal or the

Page 53 Page 55 1 county's assessor's appraised value. Could be 1 project. 2 more discussion. 2 SENATOR BARTLE: Mr. Chairman? 3 3 Require the only land acquisition I'll tell you that the optics on this one do not occurring after the applicant has been look good at all because you have the potential 4 4 designated. The developer of record may be 5 of tens of millions of dollars going to one 5 eligible for tax credits. Limit the time period 6 6 developer. And I think this is a lightning rod 7 or term of interest costs, loan fees, and closing 7 in the legislature. 8 8 costs that may be eligible. Obviously, the legislature approved 9 Eliminate the entitlement aspect of 9 it. There was one developer who was pushing it very, very hard who is very politically active. 10 the program and allow consideration of the return 10 on investment, and reduce the eligible cost to I don't think the way this -- this is set up, I 11 11 think that if you just pulled, you know, a subset 12 three years from the current five. 12 13 CO-CHAIRMAN GROSS: Would you like 13 of Missouri taxpayers and described how this to make that in the form of a motion? thing works, I don't think they'd be very excited 14 14 15 SENATOR WRIGHT-JONES: So moved. 15 about it. 16 16 CO-CHAIRMAN GROSS: Second? And so, you know, to me I would ask 17 COMMISSIONER VAN MATRE: Second. 17 the question do our -- do competitor states, and that's what we're constantly having to evaluate, 18 CO-CHAIRMAN GROSS: We have a 18 19 second by Mr. Van Matre. Discussion? 19 the contiguous states, do they have anything like 20 COMMISSIONER HALL: This was a \$90 20 this? Do we really need this in our tax credit 21 million program? Was there any discussion as to 21 arsenal to compete effectively with the other 22 the amount or caps or anything else? Personally, 22 states? 23 I'm trying to reconcile also the elimination of 23 SENATOR WRIGHT-JONES: I think when 24 the entitlement which then makes it discretionary 24 we were designing this, it was difficult to get 25 type? Credit, was there any discussion as to the 25 the horse back in the barn, but we can look at Page 56 Page 54 amounts either in total or to any one user? 1 the other horses out in the field, okay? There's 1 2 2 not much we can do at this point, but anything SENATOR WRIGHT-JONES: What is your 3 thought? 3 that's coming we have the ability to trim the 4 COMMISSIONER REEVES: Well, I just 4 program and make it more effective and more 5 wondered what kind of discussion went on that 5 iudicious. I suppose. relates to 90 million. 6 6 COMMISSIONER WAGNER: Mr. Chairman 7 SENATOR WRIGHT-JONES: Well. it 7 from the optics standpoint, I agree with Senator 8 Bartle. I've spent time with historic tax credit 8 hasn't been used, we don't have a lot of data, 9 not disturbing anything in the pipeline if we can 9 subcommittee, and we have spent a considerable 10 to kind of wait to see what comes up. 10 amount of time talking about caps and limits, and 11 Sallie, can you help me? 11 so it seems to me that if we're going to be MS. HEMENWAY: There is only one credible with respect to that discussion, we 12 12 13 existing project that is approved for the 13 ought to discuss that with respect to this 14 program. The \$90 million is a cumulative cap, 14 particular credit. 15 it's not an annual cap. So the -- the thought 15 Now, the cumulative cap is one 16 process obviously on this was, and the discussion 16 thing, an annual cap may get it, the optics 17 in the committee was to apply a stricter standard 17 related to the historic tax credit subcommittee, 18 to new applicants to allow the program to 18 but also what Senator Bartle raises. So I put 19 accomplish large land mass acquisitions proposed 19 that out there for discussion. 20 20 for redevelopment, but to do it with a more COMMISSIONER VAN MATRE: I just got 21 tightly constrained means of providing a subsidy 21 a couple more questions. One, it sounds like 22 22 for acquisition and other related activities. Senator Bartle is saying that perhaps this credit 23 But the cumulative cap was not 23 ought to be abolished and prospectively as opposed to just tweaked. A, do we discuss that? 24 discussed, as I recall, in the committee and, you 24 know, it's everything moving forward beyond the 25 B, the state is going to have a substantial

Page 57 Page 59 1 investment in the land assemblage, but other than 1 recommendation. 2 clawbacks, did the committee discuss the idea 2 CO-CHAIRMAN GROSS: I think that 3 that the state would preserve ownership of its 3 has a substitute motion. Do we have a second for portion of the land purchased, and in effect 4 4 that motion? leaks it to the developer for -- so we get some 5 COMMISSIONER ANDERSON: I second. 5 6 kind of return on this taxpayer's investment. 6 CO-CHAIRMAN GROSS: Second by Mr. Were either of those concepts up for discussion? 7 7 Anderson. Discussion? 8 SENATOR WRIGHT-JONES: We had 8 SENATOR WRIGHT-JONES: Let me say 9 discussion about that. We had discussion about 9 on behalf of the City of St. Louis, we have got that. And we had several iterations of this to remove the monster in the equation and look at 10 10 report and we went softer. We could go harder. this benefit to the city. As I mentioned before, 11 11 the bulk of our land in the city, the City of St. 12 Sallie, if you want to bring any 12 thoughts into that? 13 13 Louis proper is 25 by 125. Small, narrow lots. 14 MS. HEMENWAY: Mr. Van Matre, the 14 The ability to assemble it, to retrospective conversation was taken off the 15 15 create whatever, is very, very important to our 16 table because the program is an entitlement and 16 economic life and to our neighborhoods. I would because the applicant is already approved. That 17 not want to disband the program because someone 17 18 approval in this program, you meet a series of 18 took advantage of it, quite frankly, I would 19 benchmarks and you are approved for the -- as 19 rather see it be fined so that those things could 20 many tax credits as you can accomplish until you 20 not happen in the future and we yet have a tool 21 hit the cumulative cap. 21 that we can use to create more economic activity 22 It is set that you cannot -- anyone 22 in our city. 23 cannot receive more than \$20 million in one year, 23 I think it would be very -- and I'm looking at other people around the table here, 24 but the -- and -- and if more than one applicant 24 25 is approved, then they pro rata share of the cap 25 Tom and others, I would certainly like to hear Page 58 Page 60 based on eligible costs. 1 what they have to say, but the developer could be 1 2 2 So to apply a retrospective anyone. It could be a -- it could be a 3 purchase, or agreement, contract agreement was 3 government. It could be anyone. 4 not within the purview of the existing already 4 I don't think we need to throw the entitled awardee, but it certainly -- obviously, 5 5 baby out with the bath water here, and we can't 6 6 it could be something that's added to the list of look back, that's done. There may be something 7 prospective improvements to the program. 7 we can do about that, but let's don't get rid of 8 8 the program because it was abused. Let's just 9 COMMISSIONER VAN MATRE: Well, I 9 put the right limits in the program so that that 10 think just speaking as somebody in the 10 doesn't happen in the future. hinterlands. I'd like to see this terminated and 11 Tom, do you have any concerns here? 11 12 not renewed as a concept because I think it's the 12 COMMISSIONER REEVES: Yeah, no, I 13 kind of thing that nobody can really understand 13 don't disagree with that. I don't disagree with 14 why the special benefits are being awarded to the senator. I was also looking at -- at 14 15 already well-off people. 15 expiration here, it looks like no new 16 So you're really talking about 16 authorizations past 2013. That may take care of everything anyway. 17 assembling land for some public purpose that the 17 government wants to get behind for some reason or SENATOR WRIGHT-JONES: It very well 18 18 19 not, but award this to a private developer is 19 could, but. I'm certainly open to making --20 20 REPRESENTATIVE FLOOK: I will add pretty hard for people to understand. 21 So I guess I'd be willing to move 21 this perspective. I was, as Senator Bartle, I 22 that to the extent that this credit can be 22 served in the house when this first passed, and I 23 abolished prospectively without breaching 23 was -- I carried House Bill 191 which actually increased the use of the incentive from 10 whatever terms or agreements have been made with 24 24 the existing developer, that that ought to be our million annually to 20 million annually.

Page 61 Page 63 1 1 CO-CHAIRMAN GROSS: But the And I -- you know, at the time we 2 passed this bill, I will tell you, it's an 2 question I have is if -- if we're under agreement 3 interesting story, I thought it was a really 3 that prior approved projects are not going to be rough ride, and it was pretty well fought out. 4 4 impacted by the decisions that the Commission Senator Bartle, among others in the senate, 5 makes, then we can just forget the existing 5 6 really, really attacked it. 6 project. I mean in terms of our discussion. 7 It was not something that was a 7 That's off the table. That's done. 8 8 light vote, a lightly taken vote. I will tell I think the only place we're you it had a lot of people analyzing and 9 talking about is if somebody else comes along and 9 criticizing it, had a lot of press. In fact, 10 10 wants to utilize this land assemblage program, someone wanted to modify it last year, and I told should it be there and available for them? In my 11 11 12 them no. They wanted to expand its application. 12 opinion --13 And a lobbyist who worked the issue 13 REPRESENTATIVE FLOOK: Probably 14 said in his 30 years, it was the worst experience 14 not. 15 on a bill he ever had. 15 CO-CHAIRMAN GROSS: Probably not. 16 So I thought, you know, that means 16 The -- I will say in somewhat of defense of the 17 that this is a hot topic because it involves --17 program, at least they got the target right. The 18 and many of you -- how many have even seen the 18 target is -- of this program is the right place 19 proposed development, actually seen the --19 to go. It is hitting an area that I don't know 20 probably several of you have. 20 how they're going to fix it and how they're going 21 It's intended to be a 21 to redevelop it. 22 transformational event in downtown St. Louis, and 22 I disagree with the richness of the program, and I think it is -- it was -- all of 23 that was why myself and others got behind it. I 23 24 didn't even know the people that were behind it 24 you guys are right in the way the thing happened 25 until after I had already voted on it, frankly, 25 and it was jammed through and it was not from an Page 62 Page 64 1 1 myself, but the -- the point is, is that there's economic development standpoint thought out well, 2 2 but they got the right target. This program a major project under way. 3 There is a -- there is a expiration 3 needs to go away, and another one needs to come 4 date on the program. There's already some 4 in in its place. 5 litigation I guess still on the books relating to 5 REPRESENTATIVE FLOOK: I would say 6 6 this. I think that before we can completely while -- on a -- just an outright abolition, I 7 abolish it, we need to ask another question, and 7 would vote no on that motion, but what I do think 8 8 that is how far into this development is it right certainly needs to happen is that there are some 9 now? There's a lot of land that's been purchased 9 questions about whether or not this development 10 and assembled. 10 is ever going to get off the ground, and that I think prospectively, I think on 11 very real questions -- and I think it would 11 12 its face prospectively the legislature can and 12 absolutely be the right thing to do to make sure 13 should have the power to end the program if they 13 that the legislature looked at the program, to 14 want to, but at the same time this whole thing 14 say if those benchmarks aren't met, we're not 15 was designed as a long-term project in mind. 15 going to extend deadlines. We're not going to 16 Does the developer or the parties 16 modify it for you to come back. If this thing 17 interested in this actually have standing on a 17 dies on the vine, let it die on the vine. 18 challenge that wouldn't normally apply to other 18 I think that would be -- I think 19 programs? Because they're already in the 19 that would be a good compromise approach because program. So -- and we already know what it's 20 20 if -- there's been several years now to get off 21 going to involve. 21 the ground on this, and -- in St. Louis, and I 22 22 think we did it that way -- we may end up with an So I think that the complexity of 23 abolishing it is far greater practically than it 23 early expiration because I guarantee what's going might appear on its face. Now, I haven't 24 24 to happen is they're not going to hit their analyzed it legally, but it begs the question -benchmark, and come back and say we want to

Page 65 Page 67 1 extend this. 1 CO-CHAIRMAN GROSS: Further 2 That's the real challenge, and I 2 discussion? 3 think that we would have better legal standing 3 COMMISSIONER LEVI: Does that mean for the state if we -- if the recommendation was 4 4 that conceptually we disagree with the idea, or to hold that line and not expand it and force the 5 that it's something the legislature should review 5 and come back with a different kind of land 6 development investors to go out and come up with 6 7 their own funds to bridge that gap, or else they 7 assemblage program? 8 have to take -- they have to, you know, cut bait 8 CO-CHAIRMAN GROSS: Somebody will 9 and walk away. I think that -- that's where I 9 have to read the report and put into it what they believe the intent is. We could add additional 10 would be on that issue. 10 REPRESENTATIVE KOMO: My question language saying whatever you want to that motion, 11 11 but right now it would kind of be absent or void 12 is the motion was to eliminate the program 12 13 completely at this point? 13 of further information. COMMISSIONER VAN MATRE: No, that 14 14 COMMISSIONER LEVI: The intent was the -- my intent of the motion was not to get the 15 15 correct, but the dollar amount the way this was state into a situation where it's breaching an put together was not optimal. 16 16 17 implied contract, but rather that it be this, we 17 CO-CHAIRMAN GROSS: That's my 18 are closing the door on this happening in the 18 belief, yes. It certainly appears that the 19 future, we are going to honor our commitments. 19 subcommittee recognized that and went pretty far 20 REPRESENTATIVE FLOOK: At the end 20 to make some modifications and recommendations. 21 of the program. I misunderstood. I'm sorry. 21 So I think those are very good recommendations. 22 COMMISSIONER VAN MATRE: I don't 22 CO-CHAIRMAN STOGEL: Are we saying 23 intend to short circuit or to cause us to breach 23 there's a deal out there, we all know what it is, or to be in bad faith. But it shouldn't happen 24 24 we know it's in litigation, it may or may not 25 again without substantial revision, and it 25 happen, and there's a course chartered with an Page 66 Page 68 1 shouldn't be extended. And so that is exactly 1 implied contract, if not an explicit one? 2 2 MS. HEMENWAY: There is already an what you expressed is exactly the sense of my 3 motion. 3 approved application. They have already received 4 REPRESENTATIVE FLOOK: I 4 benefits under the program. In the midst of the 5 misunderstood. A sunset, that I would agree. 5 first and second year, there was a lawsuit filed 6 CO-CHAIRMAN GROSS: Dee Joyner had 6 and taken up, and the -- it is currently under 7 7 litigation, but they are -- you know, they have a comment. 8 8 COMMISSIONER JOYNER: Now I'm been a recipient. confused. The program is set right now to sunset 9 9 And in this program when you make 10 in 2013? Is your motion to allow it to sunset in 10 an application, you meet a series of benchmarks 11 2013? that are laid out in the statute, and then you 11 12 COMMISSIONER VAN MATRE: My motion 12 can submit your receipts for tax credits through 13 is that the statute be modified to say that 13 the life of the program and until you can --14 anybody who has not been -- had not applied and 14 until you're no longer eligible for the credits. 15 gotten approved program as of the date, and I 15 You don't get reapproved, in other 16 guess would be May 31 of 2011, is not allowed. 16 words, every year we don't look to see if he's 17 They're not going to get anybody to allow it 17 got the same amount of acreage and the same 18 after that date. 18 amount of ownership and the same -- every year 19 CO-CHAIRMAN STOGEL: One factor. 19 they just simply submit more eligible costs for 20 20 there are no other applications pending before us to issue tax credits on. 21 DED for this program. So everybody should have 21 So the effectiveness of the 22 22 that baseline. amendment would not in my view apply to the 23 CO-CHAIRMAN GROSS: Jim, you still 23 existing applicant, it would apply to any new applicant, and then they would be able to good with the second on that motion? 24 24 25 COMMISSIONER ANDERSON: Yes, I am. accomplish their benefits pending the outcome of

the lawsuit throughout the remainder of the term of the program.

SENATOR WRIGHT-JONES: Let me speak

1 2

once again -- I'm sorry, was somebody before me? Because this project is entirely in the Fifth Senate District, and those of you who know the City of St. Louis, it's a 1400 acre hole just north of the Dome.

So if this project has already been approved should sink to the bottom of the well, then there is nothing in place and there would be no program in place to come in and to create a new synergy there. We cannot allow 1400 acres of the City of St. Louis to go fallow.

This is a horrible area. I mean, there are some homes, very limited; some businesses, very limited. The majority is vacant lots that are overgrown and derelict homes or boarded up homes. This is not what we want. Something has to happen there.

And we need a structure and this structure refined, and I will be more than happy to carry the bill that would refine it and put the limits in that we're all concerned about to make it workable for somebody.

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Sallie? And will happen or not by 2013. The question is, is it a -- for -- other than that project, is it a good enough piece of legislation, thinking of all of other parts of the state, that it should be continued taking out the contract that exists?

REPRESENTATIVE FLOOK: I would say -- I would say that this type of program should be the exception. This is something that would -- should -- I believe should only come along once in a while, and it shouldn't become a pattern.

So having the expiration in 2013 is important because, without getting into the details of how to make it better, just as a basic global principle that this is a very rare circumstance if we're talking about redeveloping a very large chunk of an urban area, it's -- it's a major event, major project.

We shouldn't be doing this on a regular basis. So 25 years from now might be a time to look at another major project.

SENATOR BARTLE: The answer in my mind is a resounding no. I'll bet everybody at this table -- Pete Levi, you set as chairman of

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I don't think it will ever be division that Mr. McKee has in mind if it goes in the hole, but somebody could come in and get pieces of it and do something.

We in the City of St. Louis, we're 47 percent of the general revenue here, and if we've got a 1400 acre hole, that's going to cost us more money than it would be if that land was being viable and being used for something.

So I would prefer -- and the motion is on the floor. I certainly am going to vote against it, as the way I understand it not to get rid of the program, allow it to sunset in 2013, if nothing happens, it doesn't happen, but put in place in our next legislative year those controls that we're comfortable with that allow it to be viable and above board. That's my plea.

CO-CHAIRMAN STOGEL: Can I ask that Senator Bartle and the representatives -- I don't know an awful lot about this bill. The legislature passed it for a specific purpose, and the question, putting that aside, is it a good piece of legislation going forward?

Because the project that's out there is entitled, has been approved, right,

our Chamber of Commerce. Can you think of tracts of land in Kansas City that you would love to see assembled so that we could do a major redevelopment project?

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I mean, I think all over this state there are -- arguments can be made about this tract of land or that tract of land. This is better left for the private marketplace.

When this was passed, the only reason in my recollection -- this borders on my opinion, okay, so I'll -- that caveat. The only reason we even left it open to any other additional future project is to give it the appearance that it was more than just for Paul McKee. That's why we did it. That's just pure, plain, and simple.

So I -- I was opposed to it when it happened in the first place. Don't try to tell somebody down in Springfield why the government should be giving one developer \$90 million of tax break to assemble land in St. Louis.

I mean, I'm sure that land has -there's a compelling argument to be made that it
should be redeveloped. But I think when our
taxpayers look at the government coming in and

Page 75 Page 73 1 making the choice about what land gets 1 municipality, then there could be a developer of 2 redeveloped, that's a real problem. There's 2 record, it could be a different applicant under 3 nothing market based about it. 3 that application. Assuming that they met all of CO-CHAIRMAN STOGEL: Not to be a the other benchmarks. 4 4 delegate and never to root against somebody who 5 CO-CHAIRMAN STOGEL: So it's 5 6 put their own time and effort into a project, but 6 divisible? With the city's consent? 7 if the project is stalled and 2013 comes, the 7 MR. PIEPER: It's whomever the city 8 8 program ends. Just so I understand it. designates as the redeveloper of record. They 9 MS. HEMENWAY: The way that the 9 are the one that can establish all the other statute is written is that they will accept no 10 10 eligible requirements. new applications after 2013. It does not speak 11 CO-CHAIRMAN STOGEL: I still don't 11 12 to the abolition or the ceasing of the existing 12 have a sense --13 approved applications at that time, it just says 13 REPRESENTATIVE KOMO: So what I'm 14 that no new business --14 gathering here is even if it would sunset in 2013, the one person that has the tax credit now 15 MR. PIEPER: I would just say that 15 that's been awarded to it, they can continue on 16 the legislation says that no tax credits shall be 16 17 authorized after that date. I think that there 17 the process that they're going. They don't have 18 is a -- there could be an interpretation 18 to come back, like I guess Representative Flook 19 authorized that is more similar to issue because 19 said earlier, that they would have to extend the 20 20 sunset if he doesn't hit -- if for one reason by it's being used in reference to tax credits 21 themselves as opposed to the new applicant. 21 2013, he hasn't taken all the tax credits, he 22 I think the way that we would --22 would have to extend it. But you're saying no, 23 that it is currently being interpreted is that it 23 he gets it through this duration regardless would mean no new applicants may be authorized. 24 24 because he's already been accepted? 25 CO-CHAIRMAN STOGEL: So if nothing 25 MR. PIEPER: There's two things. Page 76 Page 74 happens to 2013, and the project in Senator 1 The annual cap of 20 million still applies. 1 2 2 Currently some of that, and then there's the Jones' ward is revived, all the money would go to 3 that project. 3 cumulative cap of 95. Some of that cumulative 4 MS. HEMENWAY: Only those -- only 4 cap has already been exhausted last year so 5 that amount that they qualify and can produce 5 there's a finite amount of dollars that this eligible source documentations for those eligible 6 particular applicant can achieve. 6 7 7 Whether they achieve it in, you costs. 8 know, coming in this year for another 20 million, 8 CO-CHAIRMAN STOGEL: And let's do a 9 hypothetical. What if the current development 9 the next year for another 20 million, but they -plan is bogged down in the courts for a couple 10 they are entitled to, assuming that there's no 10 years, what happens? And the second hypothetical 11 other applicants, 95 million under this program 11 12 is what happens if, because it's happened once in 12 once they are approved. 13 history before, a developer can't continue? Is 13 REPRESENTATIVE KOMO: But once 2013 14 it bifurcateable, is it assignable, or does the hits, what happens to that applicant? 14 15 statute just sign off? 15 MR. PIEPER: I think that under the 16 MR. PIEPER: The way that the 16 current interpretation, once they have been 17 definition of an applicant is written in the 17 authorized for tax credits, that they will continue to receive tax credits until that \$95 18 statute is based on a municipal authority 18 19 designating the -- an individual as the 19 million cumulative cap has been hit, but no new 20 redeveloper of record under an economic incentive 20 applicants can be authorized after that 2013 21 law like in this case the TIF law. 21 date. 22 22 If the City of St. Louis or REPRESENTATIVE KOMO: Without any 23 whatever applicable municipal authority were to 23 new legislation in 2015, if we haven't hit the 24 designate someone else as the redeveloper of 24 95, they can still issue \$20 million in 2015? 25 record under ordinances enacted by the Even without any new legislation, you're saying? 25

Page 79 Page 77 1 1 at this table really understands enough about the MR. PIEPER: To that applicant. 2 REPRESENTATIVE KOMO: Until they 2 day-to-day complexity of the program. We know 3 3 it's a huge program for St. Louis. hit the 95? MR. PIEPER: That's correct. I really think that the Commission 4 4 5 CO-CHAIRMAN STOGEL: Just trying to 5 ought to think about asking the legislature to look at the current state of affairs as to the 6 understand what we have. 6 7 MS. HEMENWAY: If he is the only 7 existing deal, and we can then have an opinion applicant at that time, and the -- the effective 8 whether other deals ought to qualify. 8 9 sunset in the legislation which is 2013 occurs 9 But this is involved with very with no other applicants, no other approvals, and complicated legal issues with daily changing 10 10 he is still submitting eligible costs related to facts, and this is way beyond what this 11 11 his project, the way the statute's written --Commission can and should do because we are into 12 12 MR. PIEPER: And I -- the only 13 13 a legal issue with all sorts of contract issues. addendum that I would make to that, and I alluded And on the existing deal, we ought 14 14 to it a bit ago, the way that this statute is 15 15 to return it to the legislature for more currently interpreted, it refers to no tax 16 conversation, let the law stand, and then we can 16 17 credits may be authorized after that 2013 date. 17 decide whether it's a good enough program, or as 18 The question is whether authorized 18 Senator Bartle and Senator [sic] Flook said, 19 means an authorization of an application, which 19 allow it to continue for anything else. Because 20 is how authorized is used in other tax credit 20 other than that, I think we're way beyond our 21 statutes, or if it was intended to actually mean 21 scope. 22 issued. So if -- if authorized were read to mean COMMISSIONER ANDERSON: But there 22 23 issued, then no tax credits could be issued to 23 is a germane motion on the floor. 24 this applicant who's already been authorized 24 CO-CHAIRMAN STOGEL: I understand 25 beyond that date. 25 that. Page 78 Page 80 However, if authorized is 1 COMMISSIONER ANDERSON: It's a 1 2 2 interpreted as it is in other tax credit valid motion, Mr. Van Matre made the motion. 3 statutes, it would be no other new applicants can 3 COMMISSIONER VAN MATRE: I think 4 be authorized for tax credits. 4 we're all saving the same thing. I really do. I think my motion is that, and the way I intend it, 5 CO-CHAIRMAN GROSS: Then I think 5 that is a great place for this Commission to go, 6 is that other than this one 1400 acres, I don't 6 7 if you put some definition into that term 7 want to see this concept used again in the state. "authorized" in the statute. What should happen, 8 I don't care what the legislature -- they made a 8 9 should we allow that one applicant to continue to 9 deal, they need to stick with it, finish out this 10 go on after 2013 and receive an authorization for 10 1400 acres. Whatever they want to do on that is 11 additional credits until they hit the 90 or 95, 11 their business, that's my idea. whatever it is, million cap, or should authorize 12 12 Here on this motion is with respect 13 mean no new credits allowed to be issued? 13 to this one project that has been approved and a 14 REPRESENTATIVE KOMO: But aren't we deal's been made and there's been financing 14 15 reaching into the area of existing --15 committed, we don't affect that with anything we CO-CHAIRMAN STOGEL: Do no harm. 16 16 recommend, but it not be used ever again. That's 17 REPRESENTATIVE KOMO: It could be 17 the substance of my motion. 18 the other side of the coin, but then you're going 18 CO-CHAIRMAN GROSS: Okay. Further 19 into an area where, you know, existing programs 19 discussion? 20 20 SENATOR WRIGHT-JONES: I am that are there. 21 CO-CHAIRMAN STOGEL: I'd like to --21 diametrically opposed to that because I am saying 22 I've really heard what Senator Bartle said, and 22 that if we get the opportunity to take it back to 23 Representative Flook and Senator Gross about the 23 the legislature and give it new bones and new origin of the program. We are into an existing flesh and make it workable, then the abuse that 24 24

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occurred before will not occur again.

deal with the do no harm. I don't think anybody

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Page 81 Page 83 1 We have the ability to hold on to 1 COMMISSIONER VAN MATRE: Any other 2 that at this point. Again, for the City of St. 2 site other than this site that's been approved 3 Louis. And we are not Kansas City because we are 3 for this development. a 66 square mile area with a very limited amount SENATOR WRIGHT-JONES: Well, now, 4 4 5 of land to use productively, and we need tools in 5 okay. He doesn't control every piece of land. 6 6 order to do that and this is one of those things. He controls the bulk of it in that area. 7 7 Now, we can clean it up, but to CO-CHAIRMAN STOGEL: There's 1400 8 8 throw it out completely I think is a step acres in the area. 9 backwards for us. 9 SENATOR WRIGHT-JONES: There's CO-CHAIRMAN STOGEL: I think. 10 10 fourteen hundred acres. CO-CHAIRMAN STOGEL: As I 11 Senator, what we're saying is as to the -- as to 11 12 the existing deal, it stays --12 understand it, the site is approved for 1400 13 SENATOR WRIGHT-JONES: Not even 13 acres, not the land he already owns. 14 talking about that. That's done. 14 SENATOR WRIGHT-JONES: What you're 15 CO-CHAIRMAN STOGEL: The second 15 saying is if he bottoms out, then somebody could come back in and just do his 1400 acres? 16 part of the motion is that this put a program for 16 other sites in the state, be it the city or 17 CO-CHAIRMAN STOGEL: And the way 17 18 elsewhere, and Mr. Van Matre's motion is it's not 18 Chris has explained it, the city would have to 19 a good program to be used elsewhere, but as to 19 designate somebody else if that occurred. 20 the existing program, it's way beyond this 20 SENATOR WRIGHT-JONES: That is how 21 commission, and we ought to protect that 1400 21 that works. Tom, do you understand it that way? 22 acres and refer it back to the legislature. 22 Are you comfortable here? 23 SENATOR WRIGHT-JONES: That's not 23 COMMISSIONER REEVES: Yeah, I agree with Craig, and I think all of us are on board 24 what I'm hearing. 24 25 CO-CHAIRMAN STOGEL: But that's 2.5 with that. The question is how do you get there. Page 82 Page 84 what the motion is. 1 And you can, quite frankly, get there both ways. 1 2 2 Because if you take your SENATOR WRIGHT-JONES: Is that what 3 it is? 3 recommendation and say anything going forward has 4 4 to pass this screened that you all have proposed. CO-CHAIRMAN STOGEL: The issues is which pretty -- I mean, it's well thought out and 5 as to the land that's in your district, this 5 Commission I think, the sense of it is, is 6 6 has a lot of meat in there that I think would be 7 totally hands off because there's a contract. 7 difficult hurdles for most people to -- and then SENATOR WRIGHT-JONES: Absolutely. 8 you have the sunset in 2013, you're probably 8 9 But what he said was he doesn't want to see the 9 going to end up in the same place. It's going to 10 program duplicated ever again in the future. 10 disappear, and there probably won't be any new That's what I heard. 11 applicants. 11 12 CO-CHAIRMAN STOGEL: There's only 12 But I think what Craig is saying no 13 two votes. Vote one is leave the existing 13 new applications accepted. That simple. The old one -- the one that's been accepted is accepted. 14 project alone --14 15 SENATOR WRIGHT-JONES: We can't --15 It's designated and it is authorized. And no new 16 I don't even know why we're talking about that. 16 applications will be accepted. We can't do it. 17 17 CO-CHAIRMAN GROSS: I think the 18 CO-CHAIRMAN STOGEL: We can't, 18 general assembly would understand that language. 19 that's the point. Right. And then the second 19 Now, the lawyers would have to write that in such 20 20 question is should the program exist for any a way that it's -- you know, all the -- all the 21 other sites? 21 requirements to specify who is, who isn't, and 22 SENATOR WRIGHT-JONES: But it 22 all that, but I think that plain language as you 23 didn't say any other site except St. Louis. He 23 just stated would be easily understood. There is said a blanket across the board. And Craig, am I 24 an existing applicant, no more. 24 25 understanding you correctly? 25 COMMISSIONER ANDERSON: If this

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Page 85
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 1
      motion gets passed, obviously it would send a
                                                            1
                                                                        (AYE.)
 2
      strong signal. Basically the -- I'm
                                                            2
                                                                        CO-CHAIRMAN GROSS: Opposed say no?
 3
      oversimplifying. The motion is instead of
                                                            3
                                                                        SENATOR WRIGHT-JONES: No.
                                                                        CO-CHAIRMAN GROSS: The aves appear
      sunsetting the program for new applications in
 4
                                                            4
 5
      2013, we sunset it now.
                                                            5
                                                                to have it. The ayes have it, the motion is
             SENATOR WRIGHT-JONES: Well, again,
                                                            6
 6
 7
      that's the same net effect is that it goes away
                                                            7
                                                                        Neighborhood preservation act.
                                                            8
                                                                        SENATOR WRIGHT-JONES: Okay. Let's
 8
      forever, and how does a new developer get to do
 9
      anything with those 1400 acres if there is no
                                                            9
                                                                look at the recommendations in the paragraph that
      vehicle in which for him to do it? Are you
                                                                we modify the program to eliminate first
10
                                                          10
      following me?
                                                                come/first serve requiring a lottery process. We
11
                                                          11
                                                                also recommend that they remodify the program to
12
             COMMISSIONER JOYNER: Isn't Chris
                                                          12
13
      saying that under the current law, if this
                                                          13
                                                                expand eligibility to neighborhood associations
                                                                and other not-for-profit groups.
14
      developer goes away and the city designates
                                                          14
15
      another developer to pick up the project and move
                                                          15
                                                                        We further recommend that we reduce
      forward with it, that new developer would still
16
                                                          16
                                                                the existing annual cap to 12 million from the
17
      be eligible for this program under this, even if
                                                          17
                                                                current 16 that reflects its usage, and also
18
      we recommend --
                                                          18
                                                                would give us some more budget certainty which
19
             MR. PIEPER: Under Craig's motion.
                                                          19
                                                                has been a human cry throughout this process.
20
                                                          20
                                                                        And then on the final page we
      I agree.
21
             SENATOR WRIGHT-JONES: But we could
                                                          21
                                                                recommend that we require the resident of the
22
                                                                property to live in it after it's been rehabbed
      not go assemble other parcels of land in the city
                                                          22
23
      for this purpose. Again, I am against that. I
                                                          23
                                                                for at least five years, or reimburse the state
      am talking for my city, so let's vote.
                                                                for the amount of the pro rated share of the
24
                                                          24
25
             CO-CHAIRMAN GROSS: I think the
                                                          25
                                                                value if indeed they do not.
                                               Page 86
                                                                                                         Page 88
      motion is understood. We need a vote. Restate
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 1
                                                                        CO-CHAIRMAN GROSS: Would you make
 2
      the motion, please, then we'll vote.
                                                            2
                                                                that in the form of a motion?
                                                            3
 3
             COMMISSIONER VAN MATRE: Okay. My
                                                                        SENATOR WRIGHT-JONES: So moved.
 4
      motion is that with respect to the existing
                                                            4
                                                                        COMMISSIONER ANDERSON: Second.
 5
      project which is by me understood to be the
                                                            5
                                                                        CO-CHAIRMAN GROSS: And a second by
                                                                Jim Anderson. Discussion on the motion?
 6
      entire 1400 acres that is subject to the
                                                            6
 7
      redevelopment plan, that that 1400 acre plan and
                                                            7
                                                                        (NO RESPONSE.)
      redevelopment and the credits application to that
                                                            8
 8
                                                                        CO-CHAIRMAN GROSS: Hearing none,
 9
      up to $95 million be undisturbed.
                                                            9
                                                                all in favor of the motion say aye?
10
             But that other than that 1400
                                                          10
                                                                        (AYE.)
11
      acres, no other use of this credit in a similar
                                                                        CO-CHAIRMAN GROSS: Opposed say no?
                                                          11
12
      fashion be allowed again, and that means no
                                                          12
                                                                        (NO RESPONSE.)
13
      application any other place for any other land
                                                          13
                                                                        CO-CHAIRMAN GROSS: The ayes have
14
      other than that 1400 acres.
                                                                it, motion is adopted.
                                                          14
15
             CO-CHAIRMAN STOGEL: I would ask
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                                                                        New markets.
16
      one more modification. We also ask the
                                                          16
                                                                        SENATOR WRIGHT-JONES: Okay. New
17
      legislature to define authorized. Because this
                                                          17
                                                                markets, we can no longer accept new equity
                                                                investments after July 1, which is already
18
      program could run to 2020.
                                                          18
19
             COMMISSIONER VAN MATRE: Well, I'm
                                                          19
                                                                passed. We recommend that it not be reauthorized
20
                                                          20
                                                                unless the federal new markets program has been
             CO-CHAIRMAN STOGEL: I withdraw it.
21
                                                          21
                                                                reauthorized. It was tied to that.
22
      Too complicated.
                                                          22
                                                                        We also recommend that the general
23
             MR. ANDERSON: I second it.
                                                          23
                                                                assembly consider reauthorization. If it does
             CO-CHAIRMAN GROSS: Motion and
                                                          24
                                                                consider it, that we require a complete report
24
      second, all in favor ave?
25
                                                                regarding its effectiveness, its list of
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Page 89 Page 91 1 companies that received the loans, number of jobs 1 looking at the revenue model on this one, it's 2 created, private investments made, and the costs 2 worse as time goes on. It starts off at a return 3 associated with fund management including fees 3 of 0.13 and then goes to 0.06, limited usage, and and professional services. it just doesn't seem like a program that needs to 4 4 5 If we, again, reauthorize the 5 continue. 6 program, that a pricing floor for the tax credit 6 SENATOR BARTLE: Mr. Chairman? I'm 7 itself be established in order to increase the 7 going to -- I'll make a motion that we recommend 8 efficiency of the program and thereby retain --8 the elimination of this program. 9 obtain a greater return on investment. 9 CO-CHAIRMAN GROSS: Substitute CO-CHAIRMAN GROSS: Motion? motion, do I have a second on the substitute 10 10 SENATOR WRIGHT-JONES: So moved. motion? I'll second the motion. For discussion? 11 11 12 COMMISSIONER ANDERSON: Second that 12 Discussion Senator Jones 13 13 SENATOR WRIGHT-JONES: Absolutely. motion too. 14 CO-CHAIRMAN GROSS: Second by Jim 14 Again, these are one of the tools that we use in our urban areas to create, again, more economic 15 Anderson. Discussion? 15 16 opportunity for businesses, individuals with 16 (NO RESPONSE.) CO-CHAIRMAN GROSS: Hearing none, 17 jobs. It would hurt us, again, to eliminate it, 17 18 all in favor say aye? 18 especially in the City of St. Louis. Don't know 19 (AYE.) 19 how it's being used in Kansas City or anywhere 20 20 CO-CHAIRMAN GROSS: Opposed? else. 21 (NO RESPONSE.) 21 My feeling is that -- and there's 22 CO-CHAIRMAN GROSS: No? The motion 22 such similarities between the discussion we had 23 23 with our original report, maybe we can roll this is adopted. 24 into something else. How does anybody feel about 24 Rebuilding? 25 SENATOR WRIGHT-JONES: Rebuilding 25 that? Roll it into the enterprise zone. Is that Page 90 Page 92 communities program, we are recommending that we 1 possible? Would that make it too heavy to 1 2 lower the current \$8 million cap to \$2 million 2 operate? 3 3 because that reflects historical usage in the CO-CHAIRMAN STOGEL: Under the 4 program. By doing that, we will again create 4 Rebuilding Communities Act, starting with form 14, in FY '09, there were 48 projects for \$2 5 greater budget certainty within the state without 5 6 million authorized, \$2 million issued. FY '10, 6 jeopardizing the worthwhile availability of the 7 program. It does serve quite a purpose, again, 7 it's another \$2 million with 55 projects 8 8 in our urban communities. programmed. 9 We also recommend that we conform 9 I'm reading this very fast, but it to the Missouri quality jobs definition of a 10 seems that it overlaps a little bit with quality 10 qualified company by requiring that the average jobs, and I'm going to put Sallie or Chris on the 11 11 spot by saying how is this different than 12 wage of the new jobs created equal or exceed the 12 13 county average, this is some discussion we had 13 enhanced enterprise and different than quality 14 before, and by requiring that the company offer 14 15 health insurance, pay at least 50 percent of the 15 I mean, a reduction from 8 to 2 is 16 premiums for full-time employees, and again, 16 something. It is being used at the \$2 million 17 that's kind of reflective of our first discussion 17 level by a lot of folks somewhere. And does it fit within enhanced enterprise or does it fit 18 which we will hear more about that. 18 19 But are there any concerns about 19 within quality jobs? That's a question I have. 20 20 Don't know the answer. that on the table? 21 CO-CHAIRMAN GROSS: Motion? 21 COMMISSIONER ANDERSON: The reason 22 SENATOR WRIGHT-JONES: So moved. 22 I seconded the motion was because of the two 23 COMMISSIONER ANDERSON: Second. 2.3 changes, lowering the cap to 2 million and also 24 CO-CHAIRMAN GROSS: Jim Anderson requiring the quality jobs requirement of average 24 25 seconds. Discussion? I will throw out that county wage and health insurance. So seems to me

Page 95 Page 93 1 it's tightened the program significantly. 1 eliminate the program -- seconded the motion. 2 CO-CHAIRMAN GROSS: Further 2 I'm a little bit confused as to why 3 3 this is -- it's outside of quality jobs, it's discussion? COMMISSIONER LEVI: What's the outside of enhanced enterprise. There are a 4 4 5 answer to Steve's question? 5 whole bunch of people who are using it. It's designed to help both employees and businesses. CO-CHAIRMAN STOGEL: Can it be 6 6 It's \$2 million a year, and it's 7 combined with anything? 7 8 MS. HEMENWAY: Under this program 8 down from 8 million. But it doesn't fit into one 9 there's a series of tax credits, okay? There is 9 of the other pigeonholes, but there's a lot of 10 not a similarity in the benchmark of the number 10 folks using it. of jobs that are required to gain access to the 11 CO-CHAIRMAN GROSS: The question is 11 12 program, okay? 12 why is the return so low on this program? What There is not a similarity in the 13 13 is the component that makes it so low? MS. HEMENWAY: The major part of 14 requirement that the company provide health 14 15 insurance, and the -- there is not a similarity 15 the benefit is on the investment, not on the new 16 in the requirement of a county average wage in 16 jobs, okay? So maybe part of the benefit is 40 17 terms of the way the current rebuilding community 17 percent of the total amount of investment, 18 tax credit program is operated and the current 18 equipment purchases and things like that. 19 quality jobs program is operated. So they are 19 It's -- it's -- if you look on --20 very different in those three major components. 20 if you look on the back side of your form 14, you 21 The credit itself where quality 21 can see the inputs that we use to value the 22 22 credit to derive the cost benefit analysis. jobs is based on, you know, the incremental 23 increase of new jobs to the company, this one 23 CO-CHAIRMAN STOGEL: Can you provides a series of credits that include 24 24 explain the facts, Sallie, because that would be 25 benefits that both go to the employer for 25 appreciated. Page 96 Page 94 equipment purchases and to the employee for their 1 REPRESENTATIVE KOMO: So what 1 2 2 -- for locating in a job inside a distressed you're saying, Sallie, pretty much is that the 3 3 area. So they are getting a tax credit off of REMI model will not work on this program? 4 their employee income tax. 4 MS. HEMENWAY: Not saying it 5 And so there's two levels of 5 doesn't work, I'm saying that the model -- that 6 the program is based on a percentage of capital 6 benefit in this where there is not two levels of 7 benefit in quality jobs. The benefit of quality 7 investment. Not tied to job creation. Job jobs goes only to the employer. 8 creation provides a much higher driver of return 8 CO-CHAIRMAN STOGEL: Can quality 9 9 to the state than -- than capital investment 10 jobs be teamed up with this, one company get 10 does. 11 both? 11 There is return to the state on 12 12 MS. HEMENWAY: No. capital investment when you're doing real 13 CO-CHAIRMAN STOGEL: Can one 13 property improvements, but when you're doing -company get both this program and enhanced it diminishes when you're doing capital, when 14 14 15 enterprises? 15 you're paying for a benefit based on buying 16 MS. HEMENWAY: They can get the --16 equipment because most of the time that you buy 17 they can get the local benefit of the enhanced 17 the equipment, the equipment isn't made in Missouri. It's made elsewhere. 18 enterprise zone, but I do not believe they can 18 19 get both the tax credits, the state tax credits. 19 And the only thing that we're 20 20 I believe the rebuilding communities law receiving off of it is a -- is company personal 21 prohibits stacking. 21 property tax or, you know, a -- and it's just not 22 CO-CHAIRMAN STOGEL: And there's 22 a higher means to create a tax revenue for the 23 all sorts of companies out there that are now 23 state than is a -- creation of a job. 24 So with the benefit focused mostly 24 getting this program, employees? So under the do no harm principle, Senator Gross made a motion to on investment and lesser on the jobs, and with a

Page 97 Page 99 1 benefit also tied to the employment, you know, 1 other programs that go to employee, first 2 you're giving back to the employee their -- what 2 question; and second question is, do we know the 3 they're giving to the state. It diminishes that 3 difference between investment dollars and return significantly. employee dollars out of the 2 million that's 4 4 5 COMMISSIONER WOOD: Is there 5 present here? 6 currently a sunset on it? I couldn't find one on 6 MS. HEMENWAY: I can't think of 7 the form. 7 another program that has a benefit that directs 8 8 COMMISSIONER REEVES: This chart itself to the employee, and I do not have the 9 9 current breakdown of how the benefits that you're says it expired. COMMISSIONER WOOD: So there is no 10 10 sunset on it currently? SENATOR BARTLE: Earned income tax 11 11 credit It's a federal tax credit 12 SENATOR WRIGHT-JONES: Well, again, 12 13 this focuses on small businesses relocating, 13 MR. PIEPER: When -- in discussing 14 keeping their employees inside the distressed 14 the derivation of benefits in the REMI, it has an indication here in the right column of form 14 15 community, benefits to the employees who come and 15 want to work there. And it's very beneficial for that there were -- there's \$4.8 million in 16 16 17 a city like St. Louis, I mean --17 durable equipment spending in 2009 that were -that are attributable to this tax credit. 18 COMMISSIONER REEVES: We've used it 18 19 with -- it's obviously a small business, it's \$2 19 But as Sallie indicated, even that 20 million that can be used. We have seen it 20 level of capital investment doesn't provide a 21 leverage itself many times over. It doesn't show 21 significantly positive, or positive at all REMI 22 up in any of the return charts. I support this 22 score because there's no -- there's nothing tied 23 with certainly the adjustments that we've made. 23 to the jobs. MS. HEMENWAY: And it's the type of 24 SENATOR WRIGHT-JONES: If you want 24 25 25 capital investment that's -- real property to put a sunset on it, we can. Page 98 Page 100 CO-CHAIRMAN STOGEL: I think that 1 capital investment does have a significant impact 1 2 2 on -- and provide an economic return which turns we'll get to sunset as a separate subject. 3 3 MS. HEMENWAY: That's a mistake into a dollar return to the state. 4 where it says it's expired. 4 This type of -- when you're buying 5 SENATOR BARTLE: Where the REMI 5 equipment, again, the equipment if it's not made 6 6 model is so bad, this ought to be low hanging in Missouri -- if you're buying a computer that's 7 fruit for us. I mean, unless we're going to get 7 made in Nebraska and bringing it to Missouri and 8 into purely anecdotal, I mean, we spent a lot of 8 providing a benefit to offset that purchase, 9 time trying to understand REMI models. 9 you're diminishing your return. If you buy 10 If we're going to make any progress 10 equipment made in Missouri, then you get a bigger in overall reduction of the tax credit liability 11 return 11 12 in the state, we are going to have to be willing 12 CO-CHAIRMAN STOGEL: But the REMI 13 to say goodbye to programs we know are very low 13 model aside, you've got \$4,800,000, sorry to do yield. We'd probably be better off just writing this at this point, of capital investment of 40 14 14 15 these 43 people a check than to go through the 15 percent credit is a million nine twenty out of 16 elaborate process of this program. 16 the \$2 million. And if you had 700 users, 740 17 CO-CHAIRMAN STOGEL: There's --17 users, we're talking about an average investment 18 this is an unusual credit because both investment 18 of \$2500, 2592. So somebody must be doing, like 19 and employees, but aren't employees picked up in 19 buying computers. Just reading off the form 14. 20 enhanced enterprise or quality jobs? 20 COMMISSIONER ANDERSON: Let's vote. MS. HEMENWAY: The benefit on 21 21 The motion is to abolish it, I think. 22 enhanced enterprise zone and quality jobs goes to 22 REPRESENTATIVE KOMO: That was the 23 the company, the employer, it does not go to the 23 substitute motion. employee. 24 CO-CHAIRMAIN GROSS: The question I 24 25 CO-CHAIRMAN STOGEL: Are there any have before Sallie is what are -- who are the 740

25 (Pages 97 to 100)

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Page 101
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 1
                                                            1
                                                                         (NO.)
      users?
 2
             MS. HEMENWAY: Those are
                                                            2
                                                                         CO-CHAIRMAN GROSS: Okay, it's
 3
                                                            3
                                                                 close. We'll have a show of hands first. All in
      certificates, tax credits certificates issued.
      It could have been -- it's 48 or 55 projects of
 4
                                                            4
                                                                 favor of the motion, please raise your hands and
      which we have issued 700 to 740 certificates. We
                                                            5
                                                                 then we'll go to the phone. This is to abolish.
 5
      issued certificates multiple times for the same
 6
                                                            6
                                                                 We have eight in favor.
 7
      project.
                                                            7
                                                                         Opposed say no, then we'll go to
 8
                                                            8
             COMMISSIONER LEVI: And those
                                                                 the phone. Six vote no.
 9
                                                            9
                                                                         On the phone, would anybody like to
      certificates go to individuals? Employees?
10
             MS. HEMENWAY: Some to employees,
                                                           10
                                                                 vote yes or no on the substitute motion?
      some to employer. This credit has embedded in it
                                                                         COMMISSIONER MARBLE: Aye.
11
                                                           11
      a series of other credits. One of them is an
12
                                                           12
                                                                         CO-CHAIRMAN GROSS: Anybody else?
13
      employee credit, and a couple of them are the
                                                           13
                                                                 Okay. Motion carries.
14
      employer credit.
                                                           14
                                                                         CO-CHAIRMAN STOGEL: For the
15
             CO-CHAIRMAN STOGEL: It comes out
                                                           15
                                                                 record, I don't know enough about it.
16
      to on a project basis, not a certificate basis, I
                                                           16
                                                                         CO-CHAIRMAN GROSS: That concludes
      stand corrected, it's about $40,000 a project.
                                                           17
                                                                 the distressed communities report. Thank you,
17
18
      If someone's buying $40,000 of capital
                                                           18
                                                                 Senator. And we will stand at recess until 1:15.
19
      investment.
                                                           19
                                                                         (Off the record.)
20
                                                           20
                                                                         CO-CHAIRMAN GROSS: Okay, Tax
             CO-CHAIRMAN GROSS: Okay. We have
21
      a motion and seconds. Further discussion?
                                                           21
                                                                 Credit Review Commission will come back to order.
22
             COMMISSIONER LEVI: What's the
                                                           22
                                                                 It's just about 1:15. Anybody on the phone? Mr.
23
      motion?
                                                           23
                                                                 Kendrick has arrived. Glad you're here. Luana
24
             CO-CHAIRMAN GROSS: The motion is
                                                           24
                                                                 Gifford has arrived.
25
      to abolish the program. Substitute motion, I
                                                           25
                                                                         Okay. Economic development ready?
                                              Page 102
                                                                                                         Page 104
      apologize. Further discussion?
                                                                         COMMISSIONER LEVI: Yes, sir, Mr.
 1
                                                            1
 2
                                                            2
             CO-CHAIRMAN STOGEL: I don't -- I
                                                                 Chairman. If you will refer back in your
                                                            3
 3
      don't know about the geographic spread, but at
                                                                 notebook to open items on page 9? We were
 4
      the very least, I think it should be reduced. I
                                                            4
                                                                 charged at the last meeting to add a little
 5
      don't know who's losing some support on a $40,000
                                                            5
                                                                 specificity to some of our recommendations, and
                                                            6
 6
      program under the do no harm theory.
                                                                 that is what I will go over.
 7
             I think anybody who already is in
                                                            7
                                                                         If you recall, we spent a lot of
                                                            8
                                                                 time talking about the preamble which were
 8
      the program -- I want to make clear that anybody
 9
      in the program who's got an application approved,
                                                            9
                                                                 general provisions relating to all the tax
10
      but if it's prospective, I understand the motion,
                                                           10
                                                                 credits dealing with economic development, and
      we've got a lot of people who spent money and are
                                                                 then some guiding principles. And then I think
11
                                                           11
12
      out there.
                                                           12
                                                                 that was very important for our subcommittee
13
             CO-CHAIRMAN GROSS: I'm going to
                                                           13
                                                                 because these are all economic development tax
                                                                 credit incentives that are designed to increase
14
      interject. Without objection, unless it's so
                                                           14
15
      specifically stated, every program that we're
                                                           15
                                                                 the revenue of the state by increasing the jobs
16
      eliminating we will not be impacting any approved
                                                           16
                                                                 and business growth in the State of Missouri.
17
      applicants. Okay? We have to have that
                                                           17
                                                                         So we felt it very important that
18
      understanding. Okay?
                                                           18
                                                                 they be governed -- these recommendations be
19
             Now we have a motion and a second.
                                                           19
                                                                 governed by a series of principles that we feel
                                                           20
                                                                 are important for the legislature to consider as
20
      Any more discussion?
21
             (NO RESPONSE.)
                                                           21
                                                                 they go through all of these recommendations.
22
             CO-CHAIRMAN GROSS: Seeing none,
                                                           22
                                                                         If you go to page 11, I'll start
23
                                                           23
                                                                 with the recommendations that have become the
      all in favor of the motion say aye?
             (AYE.)
                                                           24
                                                                 more specific items that we were requested to do.
24
25
             CO-CHAIRMAN GROSS: Opposed no?
                                                                 The first recommendation is -- we had talked
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Page 105 Page 107 1 quite a bit about having an ideal toolkit, and 1 page 10 starting with positive return on 2 recommendation No. 1 has the same --2 investment, they include every tax credit should 3 CO-CHAIRMAN GROSS: Pete, let me 3 give a positive return on investment, that it should be a return that occurs within a defined 4 just, for those who are reading off of the 4 5 revised handouts that we have, that's on page 13. 5 period of time. We said not to exceed ten years 6 COMMISSIONER LEVI: 11 I've got. 6 unless it was for public infrastructure, in which 7 CO-CHAIRMAN GROSS: I've got 7 case we said it should be within twenty years. 8 Thirdly, they should focus on 8 recommendation 1 on page 13. Oh, okay, no, 9 you're right. Page 11. I apologize. I added 9 primary jobs, meaning jobs which produce goods some notes that threw my pagination off. and services in excess of what can be consumed 10 10 COMMISSIONER LEVI: Okay. So the within the market. So it's bringing new money 11 11 12 first recommendation deals with the general 12 into the State of Missouri. 13 toolkit. We spent a lot of time talking with 13 Then rewarding higher paying jobs Chris and with Sallie about what an ideal toolkit with benefits, these tax credits should be geared 14 14 15 would look like for the state, and we recommended 15 towards important jobs that will pay more, that will provide health care insurance for their 16 that these four dots be included in our report as 16 17 kind of overall policy guidelines for the state. 17 employees. Next, local participation that, where I won't go through them, Senator, possible, these tax credits should consider cost 18 18 19 unless you want me to. We've already talked 19 sharing with local governments particularly on 20 about them at the last meeting. 20 infrastructure improvements. CO-CHAIRMAN GROSS: Right. Any 21 21 Next that they should be flexible, 22 questions about those four? Otherwise, that's that they should meet targeted high growth 22 23 his first recommendation. I'll take that as a 23 industries and sectors, things that may change over a period of time from year to year or 24 motion, right, Pete? 24 25 COMMISSIONER LEVI: Right. 25 session to session. These tax credits should Page 106 Page 108 CO-CHAIRMAN GROSS: Second? 1 allow that flexibility to occur. They should be 1 2 2 COMMISSIONER KENDRICK: Second. simple and easy to understand so people involved 3 CO-CHAIRMAN GROSS: And we have a 3 in the development have an easy time in working 4 second from? Who said that? 4 through this. 5 COMMISSIONER KENDRICK: David 5 They should include provisions for 6 up front financing, something we spent a lot of 6 Kendrick. 7 CO-CHAIRMAN GROSS: Very good. Any 7 time talking about. We -- and you'll see in a couple minutes some of the recommendations on 8 8 discussion? 9 (No RESPONSE.) 9 these tax credits include using refundable tax 10 CO-CHAIRMAN GROSS: Seeing none, 10 credits with clawbacks for non-performance to 11 all in favor say aye? 11 achieve that up front financing. 12 (AYE.) 12 Many of the tax credits are purely 13 CO-CHAIRMAN GROSS: Opposed no? 13 entitlement. If you meet the requirements, you're entitled to get a tax credit. A tax 14 14 (NO RESPONSE.) 15 CO-CHAIRMAN GROSS: Approved. Go 15 credit, we have recommended that some of these 16 16 include both discretionary components as well as ahead. 17 COMMISSIONER LEVI: Recommendation 17 entitlement components in order to meet some of 18 No. 2 dealt with the guiding principles, and I 18 the flexibility requirements in some of the high 19 don't see them on page 12. They were in -- I can 19 growth industries the state may be encountering. 20 20 tell you what those guiding principles were. And the last one is broad 21 There was a --21 applicability, tax credits that if they're 22 MR. PIEPER: They're on page 9 and 22 working appropriately, they provide incentives in 23 2.3 both rural and urban areas. So our second 10. recommendation would be that we include these --COMMISSIONER LEVI: I'm sorry, 24 24 they're back on page 9 and 10. Starting -- on this preamble and the guiding principles in our

	Page 109		Page 111
1	report.	1	certainty to the development community that the
2	CO-CHAIRMAN GROSS: Is that a	2	developers could rely on, and that for that
3	motion?	3	reason, development tax credits should not be
4	COMMISSIONER LEVI: That would be a	4	subject to the appropriations process.
5	motion.	5	Mr. Chairman, I don't know if you
6	CO-CHAIRMAN GROSS: Second?	6	want to talk about that now or come back to it
7	COMMISSIONER HALL: So moved.	7	with the global issues committee.
8	CO-CHAIRMAN GROSS: Second by Bill.	8	CO-CHAIRMAN GROSS: I'd prefer to
9	Discussion. The only question I have I think	9	wait on that.
10	these are great, and I said that at the last	10	COMMISSIONER LEVI: Okay.
11	meeting. On the return on investment, did you	11	CO-CHAIRMAN GROSS: So we'll mark
12	all discuss having a shorter period to achieve	12	that recommendation for now.
13	that return on investment to less than 10 and 20	13	COMMISSIONER LEVI: Then we went
14	to something more like five and 10?	14	into the nine individual tax credits that our
15	COMMISSIONER LEVI: Well, the 20 on	15	committee was assigned and made some changes and
16	infrastructure seemed to be the appropriate	16	recommendations here.
17	number because that might take a longer time to	17	The first one in BUILD, we
18	achieve than to occur. The 10 was I don't	18	recommended that the minimum threshold for
19	remember where we came up with 10.	19	eligibility in the BUILD program be reduced to
20	But we talked about five and 10,	20	250 jobs from 500, or 150 jobs from 250 jobs in
21	and decided 10 would be the most reasonable time	21	distressed areas for office project, and 75 new
22	within to achieve that, recognizing that some tax	22	jobs from 100 jobs for manufacturers.
23	credits should produce a return in a shorter	23	The reason was this is primarily
24	period of time, but the maximum should be 10	24	for infrastructure improvements for major
25	years.	25	employers, but in order to get greater
	Page 110		Page 112
1	CO-CHAIRMAN GROSS: Okay. And the	1	participation in this program, it seemed like it
2	return is the one to one return minimum of	2	would make sense to lower that threshold as
3	COMMISSIONER LEVI: At least.	3	indicated in that report.
4	CO-CHAIRMAN GROSS: Probably says	4	So that is recommendation No. 4,
5	that in there.	5	and I would so move.
6	COMMISSIONER LEVI: We talked about	6	COMMISSIONER ANDERSON: Second.
7	using the REMI model since that's what most	7	CO-CHAIRMAN GROSS: Motion and a
8	states use.	8	second. Senator Bartle?
9	CO-CHAIRMAN GROSS: Any further	9	SENATOR BARTLE: Would that have a
10	discussion on the motion?	10	positive fiscal note? The only way it would is
11	(NO RESPONSE.)	11	if there was cap that's not being used that would
12	CO-CHAIRMAN GROSS: Seeing none,	12	otherwise now being used.
13	all in favor say aye?	13	COMMISSIONER LEVI: I don't think
14	(AYE.)	14	we're at the cap.
15	CO-CHAIRMAN GROSS: Opposed no?	15	SENATOR BARTLE: No, the cap's
16	(NO RESPONSE.)	16	coming next.
17	CO-CHAIRMAN GROSS: The ayes have	17	CO-CHAIRMAN STOGEL: I want to talk
18	it and it is adopted.	18	about I'm going to be a little inconsistent on
19	COMMISSIONER LEVI: Okay.	19	some of these credits, but part of the governor's
20	Recommendation No. 3 is one that we also spent a	20	charge was to find a way to create new jobs.
21	lot of time talking about, and it's something	21	This is a program that has a \$25
22	that the global issues committee has talked about	22	million cap and it scores extremely well on the
23	as well, but particularly as it relates to	23	REMI model. It's way more than a dollar for
24	development of tax credits, the committee felt it	24	dollar payback. According to the chart, it's \$7
25	was very important to show some degree of	25	at the payback.

Page 113 Page 115 1 The notion of allowing growth in 1 got authorized. Because at the end of the day 2 the program accepting these recommendations, but 2 if, you know, if we end up with a package that 3 still lowering the cap could work both ways. 3 has increased utilization of existing tax Your usage in 2009 was \$8 million of authorized, credits, we have actually -- we could potentially 4 4 5 5 million of redeemed. 2010 is projected to be 5 increase the tax credit liability of the state. CO-CHAIRMAN STOGEL: But if -- this 6 \$8 million in each category, and in 2008 it was 6 7 \$7.5 million in each category. 7 is more intended as a credit question. If the 8 So taking a \$25 million cap down 8 state puts out a dollar, but gets seven --9 some and adopting these other recommendations 9 SENATOR BARTLE: But, Steve, that seems to be well within the charge. It's a same argument can be used to expand any of these 10 10 program that meets the one to one test, has extra 11 11 programs. CO-CHAIRMAN STOGEL: But this is a 12 capacity for budgeting purposes that we could 12 13 shrink, but still allows people to grow into it 13 REMI model calculation, because a REMI model with these lower standards. 14 14 we've been taught works on economic development 15 SENATOR BARTLE: But if we do that, 15 projects. 16 I think it has to count against whatever goal 16 COMMISSIONER LEVI: Senator, the 17 we're trying to achieve because that will result 17 other charge that we had in addition to reducing 18 in a net addition to the overall tax credit 18 the liability of the state was to look for 19 liability for the state. 19 opportunities to grow the economy. And by 20 COMMISSIONER LEVI: Yes, but it 20 lowering -- changing these -- this top number of 21 would still be within the authorized cap. 21 jobs, it was our feeling that it was going to 22 SENATOR BARTLE: I don't dispute 22 result in a net positive to the state even if a 23 that, but the -- if, you know, if the cap's up 23 greater amount of the cap was going to be used. 24 here and historically it's been used down here, 24 That doesn't mean we can't include 25 that doesn't help us with our charge. Our charge 25 some kind of a calculation that says if this Page 116 Page 114 is how do we reduce the overall tax credit 1 occurs, it could result in \$15 million more cap 1 2 2 liability to the state. being used, but hopefully that would result in 3 And I just think we ought to mark 3 \$15 million times whatever the return number is 4 it every time we are voting to actually increase 4 in jobs and revenues to the state. 5 the tax credit liability to the state, we need to 5 SENATOR BARTLE: I've just been highlight it in yellow and make sure everybody 6 6 watching now for -- you know, we've been through 7 knows what we're doing. 7 -- in the eight years I was in the senate, twelve 8 years in the -- total, we've been through three 8 Because I think this works against 9 us, and I wouldn't -- at the end of the day when 9 different revenue crises, and I have heard now 10 we're telling the press or whomever that we've 10 for twelve years that it's one of these give us a 11 cut 150 million or 200 million, we had better dollar, and we're going to give you five back or 11 count against that total any -- expansion of any 12 12 three back or six back or seven back. And if all 13 existing program that incents people to use 13 that were true, why are we in the stinking shape 14 unused cap. Does that make sense? we're in now? 14 15 CO-CHAIRMAN STOGEL: Well, the 15 CO-CHAIRMAN STOGEL: General 16 question which I guess we'll get to is whether 16 revenue dropped from 8 billion to 7 billion. 17 we're measuring it from redemptions as a running 17 SENATOR BARTLE: So it gives us 18 average or authorizations as a running average. 18 seven bucks back, so why don't we increase this 19 I've always approached this as a dual test. You 19 to 300 million and then we'll get 21 or -- you 20 20 know, 2.1 billion back. There's no end to those have to measure the ultimate results of the 21 Commission both against authorizations and 21 promises. So what I'm -- and I'll shut up here. 22 against redemptions. 22 CO-CHAIRMAN STOGEL: No, no, no, 23 SENATOR BARTLE: But the immediate 23 it's fine.

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SENATOR BARTLE: But if we're

keeping track and patting ourselves on the back

24

25

budget crisis has to deal with what we're

actually letting out every year, not what we've

24

Page 117 Page 119 1 for what we do to reduce tax credit liability, we 1 authorized number is \$25 million. And I guess 2 are -- we are going the wrong direction when we 2 what Senator Bartle is suggesting is that by 3 expand a program and increase utilization of a 3 lowering the threshold, it could increase the program that's currently operating under whatever utilization from 10 to 25 million. 4 4 5 cap is there. We can say, well, we reduced the 5 CO-CHAIRMAN GROSS: And that could 6 cap, but that doesn't do any good in real budget 6 happen. 7 dollar terms. 7 CO-CHAIRMAN STOGEL: And if we're 8 8 CO-CHAIRMAN GROSS: David has a going to accept the recommendation and we know 9 9 that we might attract a company with 250 jobs question. COMMISSIONER KENDRICK: In the 10 10 rather than 500, that that would be a good thing, 11 original charge given us by the governor, weren't 11 but at what cost? 12 all of these totals of all of these tax credit 12 And maybe you lower the cap some 13 programs accounted, and that was the concern? It 13 and you do it, the legislature's always going to 14 was the exposure of utilizing them that was the 14 decide yes or no or raise the cap later depending on what the facts are. But you're opening up a 15 possibility? 15 whole new bandwidth to attract new companies. 16 CO-CHAIRMAN GROSS: Certainly one 16 17 of the concerns was, and it was stated, that 17 COMMISSIONER HALL: I heard Senator 18 redemptions were estimated to be 500 some odd 18 Bartle say he wanted to net out from the overall 19 million dollars. And that's what Senator Bartle 19 savings from whatever we believe are going to be 20 20 is speaking to is the cap is one thing, the the additional cost of changes that are made. 21 redemptions are actually what hits you on a 21 This is not yet a fully utilized 22 yearly basis on the budget because they reduce 22 program. We're going to make changes. How do 23 23 you calculate what the incremental cost is of that income. 24 And we can reduce caps, but if we 24 those changes? And I don't believe you can. 25 don't also do something to affect the 25 CO-CHAIRMAN STOGEL: But because Page 118 Page 120 redemptions, then I would say long term it might 1 1 you can't is why I was thinking if you lowered 2 2 be a good thing, but to affect the 2012 budget the cap, you know what your worst case number is. 3 does zero. 3 COMMISSIONER HALL: I would agree 4 4 with that, Steve, I don't know how you do the COMMISSIONER HALL: How do you 5 calculate the value of these changes? If we're 5 actual 6 going to count it against the savings, I 6 CO-CHAIRMAN STOGEL: Because in 7 understand how you count the savings, how do you 7 three years you can do the actual, Bill, but if count the value of lowering from 500 to 250? If 8 8 25 became X and we are below that by some number, 9 we're going to net this out? 9 you -- you capture business liability and you've 10 CO-CHAIRMAN GROSS: Well, if you're 10 allowed a chance to create more businesses to talking about the tax credit, then I think you 11 come to the state. Seems to me it still goes 11 need to count on both ends. What did we do with 12 12 into the final tally here, but business creation 13 the cap, anything, increase, decrease, whatever 13 and new ideas were one of the governor's charges, 14 it is, and --14 and it's all about jobs today. 15 COMMISSIONER HALL: How much is 15 So, I mean, we have the opportunity 16 this going to increase utilization? Lowering 16 to take some recommendations to bring maybe some 17 from 500 to 250? 17 businesses here. We also have the charge of 18 COMMISSIONER LEVI: We don't know. 18 keeping a AAA rating and making sure credits 19 If it's at 10 now, the most it could increase is 19 don't go back out of control. So maybe the 20 20 to 25 which is where the cap is. solution is to take 25 million down to a certain 21 COMMISSIONER HALL: It's not going 21 number and allow growth to that number by this 22 to do that. You don't know what's going to 22 definitional expansion. 23 happen to lower from 500 to 250. It may not 23 COMMISSIONER LEVI: But, affect anything. 24 truthfully, we did not --24 25 COMMISSIONER LEVI: No. But the 25 CO-CHAIRMAN GROSS: Representative

2.3

Page 121 Page 123

Flook has been trying to get in.

1 2

REPRESENTATIVE FLOOK: I understand what Senator Bartle is trying to say about increased utilization. We know it will go up. This would improve the program, I supported this part of the report, it improves what we can do with what I think is a good program.

It'll increase utilization, so yes, there will be more redemptions, and so the size of the program -- we leave the cap where it's at, but more of it's going to be used. Yes, it impacts the budget. Can't predict that number.

What we can do is look at the other programs that are over utilized and the other programs that tend to take up a lot of our space, which a lot of you heard me give this pitch before. So, you know, and not to make historic tax credits a whipping board, but they're one of the biggest ones on the block that's heavily utilized.

If we're willing to recommend significant changes there, we could propose a small redistribution of sorts to a program like this that's getting into a direction we really want to go to create primary jobs. We could do Flook said, here's one that should go up and here's another one that should go down.

Maybe that's an adjustment that should take place, Senator, but that's hard to do in the absence of the other tax credits.

CO-CHAIRMAN GROSS: Couple things. One, your recommendation, it was 14, it still is 14, I'm only flipping back just for a second because that one is kind of an encompassing recommendation, and for me anyway, kind of playing these off of each other in that recommendation 14 is helpful.

Now, I don't know if that means we go to 14 and see if that's supported, and therefore, we don't need to do some of these other recommendations maybe, but I also have to say that -- who is the best one here at reading the governor's mind? Rex?

I mean, I -- I don't disagree with any of the words that have been spoken about the charge, but I believe the reason that the governor created this Commission is because tax credits are out of control. Blank statement, tax credits are out of control. They're eating up a larger and larger and larger portion of the

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ld have

that and still show a net savings, but we'd have to be willing to make those other recommendations to go along with it.

And that's where, you know, in the legislative bodies, that's always been the rub. In order to appease the budget minded folk in the senate or what have you, we never could get that significant enough reduction out of the box to allow us to redistribute something over here in a real significant way because we never could pull the savings together.

COMMISSIONER LEVI: I was just going to say that the committee, you will see in these recommendations, didn't deal in any great depth with what the caps should be on most of these programs. We did recommend reducing the cap in the MDFB bond guarantee program by \$10 million, but I think there would have been the consensus on the committee to even increase quality jobs because of the return it has on the state.

And we didn't do that based on the assumption that at some point the Commission on the whole was going to look at all these programs together and say here's one, as Representative

budget.

An old friend of mine has always told me you got to spend money to make money, but I always now return, we don't have the money to spend, and until we do, to put more money, or at least for this Commission to recommend more money be spent I think is maybe not by the letter of the governor's call. I think it's against what we should be doing.

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We should be doing efficiencies, we should be weeding out programs that no longer are appropriate or work, but to create new programs, to add new programs, I didn't see one posting of a meeting of this Commission that said for all the economic developers who have got a great idea to come in to add tools to the toolkit, here, here's your chance.

I didn't see that anywhere, okay? It was dealing with the existing programs and how we're going to make them better. I actually like your idea.

COMMISSIONER LEVI: Number 14? CO-CHAIRMAN GROSS: 14 and No. 1, but I'm not sure that I can -- I'm just grappling with whether I can go with No. 1 because of the

31 (Pages 121 to 124)

Page 127 Page 125 1 increased cost at the end, and that means --1 And I know there will probably be a 2 COMMISSIONER LEVI: You mean No. 4? 2 lot of commissioners that say, okay, I'm 3 CO-CHAIRMAN GROSS: Sorry, No. 4, 3 comfortable if we're cutting here to do a little the BUILD portion. I like it. If I was in the more adding there, and I understand Mr. Hall 4 4 legislature I think I would support it. But I 5 makes a good point, it's hard to know what 5 don't know about sitting here saying we should do 6 6 utilization would be 7 that when indeed it's going to cost a reduction 7 I think we ought to at least keep 8 8 in net income to the state. some kind of running total as we go that we may 9 COMMISSIONER ANDERSON: But maybe 9 have added as much as -- you know, we should 10 not if 14 is adopted because there's language assume the worse, it may be better, but for 10 that's specific about what happens reducing 11 purposes of our calculating, if we're keeping 11 track of things, let's keep track of where we're overall debt 12 12 13 CO-CHAIRMAN GROSS: So I don't know 13 proposing to add, too. COMMISSIONER ANDERSON: It's 14 where that gets us, but I had to get it out 14 embedded in recommendation 14 that that final 15 because I think 14 is an important part of all 15 this discussion. So I don't know how you --16 16 sentence in the first paragraph is new, I do COMMISSIONER ANDERSON: We defer think it addresses a lot of these issues we're 17 17 talking about. Starts, "The combined annual cap 18 until 14 That works 18 19 COMMISSIONER LEVI: Or defer it 19 of the new unified economic development program should be a function," that sentence is new. 20 20 until the discussion of all the caps together. 21 CO-CHAIRMAN GROSS: Why don't we do 21 Final sentence in paragraph 1 under 22 recommendation 14, and again, I think it 22 that. 23 COMMISSIONER LEVI: Even with all 23 addresses these issues we're talking about. the other committee's recommendations where the CO-CHAIRMAN GROSS: That's 24 24 definitely the direction I'm thinking about 25 caps are increasing or decreasing and see what 25 Page 128 Page 126 the numbers are. Is that fair? 1 whether we need to put a little more meat on 1 2 2 CO-CHAIRMAN GROSS: I think so. that, can we go through these? Like I said, 3 3 COMMISSIONER LEVI: Understanding they're all subject to a global discussion. 4 4 COMMISSIONER LEVI: The MDFB bond that this could take a hit. 5 CO-CHAIRMAN GROSS: Okay. 5 guarantee program, our recommendation was to COMMISSIONER LEVI: Okay. The next lower the cap, lower the cap, lower the cap, from 6 6 7 one is a reduction in the -- well, can we -- I 7 50 million to 40 million dollars to more make a motion that we approve 14 subject to 8 accurately reflect the usage. 8 9 consideration of what the impact to that 9 CO-CHAIRMAN GROSS: Is that a 10 increased utilization would be on the overall 10 motion? 11 caps, overall tax credits cost to the state. 11 COMMISSIONER LEVI: That would be a 12 CO-CHAIRMAN GROSS: And indeed 12 motion. 13 we've already agreed as a Commission that 13 CO-CHAIRMAN GROSS: I'll second it recommendations from the global issues committee 14 14 for discussion. 15 could trump all of these. So I would -- that was 15 CO-CHAIRMAN STOGEL: This is not a 16 certainly a motion? Let's get a second. 16 tax credit annual cost. It's an overall \$50 17 MR. WAGNER: I'll second it. 17 million cap recommended to be 40 million. The SENATOR BARTLE: I think Pete's 18 18 history of this program which has been around a 19 right that trying to consider these things one by 19 long time is they've had less than \$2 million of 20 20 one, I mean, I'm -- my -- I feel like I owe it to claims against it. 21 the governor and to my colleagues in the 21 So there's -- what we're doing by 22 legislature to recommend cuts. Um, not that I'm 22 lowering the cap on this one is we're taking away 23 going to be voting against any expansion, but I 23 a tool for the finance board that's had a 20 year think it is appropriate at the end for us to kind 24 record of like no bad deals, and to create 24 of get a feel for where are we overall. infrastructure and other economic development

Page 131 Page 129 1 projects. So it -- what we're doing is limiting 1 default where we had to call on the credit, and 2 it, and we're not picking up anything for our 2 that was in the total amount of \$1.2 million. 3 mathematics. So. 3 And that was -- that was staged over two years --COMMISSIONER LEVI: Not in actual some years ago. And then the total outstandings 4 4 5 5 is about 36, 37 million dollars right now. tax liability. CO-CHAIRMAN GROSS: Is that extra 6 CO-CHAIRMAN STOGEL: It's not 6 7 7 really a tax liability. It's sort of a \$10 million necessary to be there? contingent liability out there that's never been 8 MR. MEESER: It's necessary if you 8 9 called on. 9 want to do major projects. It allows capacity to COMMISSIONER LEVI: Like a letter 10 10 the projects. CO-CHAIRMAN GROSS: Has that been 11 of credit. 11 CO-CHAIRMAN STOGEL: It doesn't --12 12 used? 13 we're limiting our toolkit without improving our 13 CO-CHAIRMAN STOGEL: Thirty-six of 14 numbers, so. 14 the 50 has been used. COMMISSIONER REEVES: This actually 15 15 MR. MEESER: Yeah, 36, 38. I think the highest has been around 40 million that's 16 allows them to -- it bolsters their borrowing 16 17 capacity, not really net cash affect the state at 17 been outstanding. This is a credit that acts as 18 all, it's actually --18 a guarantee for bonds that we issue, and as the 19 CO-CHAIRMAN STOGEL: If there were 19 bonds are paid off, the credit declines. So the 20 a record for every dollar they lent, they lost 80 20 contingent liability to call on those declines 21 cents, you have to wonder about it, but they have 21 more with it. 22 had a good record, and as long as the record is 22 CO-CHAIRMAN GROSS: And it gives 23 -- continues to be strong, we're just hurting 23 you more room under the cap again. ourselves by limiting a contingent liability. 24 24 MR. MEESER: It allows us to go up 25 CO-CHAIRMAN GROSS: I was just 25 and down under that \$50 million. Page 130 Page 132 curious about, well, just more discussion again 1 1 CO-CHAIRMAN GROSS: We've got a 2 that indeed this is not a drain on net income of 2 motion and a second to -- to do what? 3 COMMISSIONER LEVI: Lower the cap. 3 the state unless there's a default, and then the 4 credit gets used and then it costs us money. 4 CO-CHAIRMAN GROSS: From 50 to 40. 5 Now, you said, I think, Steven, 5 Further discussion? CO-CHAIRMAN STOGEL: Bob, what's 6 that it's never been used? 6 7 CO-CHAIRMAN STOGEL: No, I think 7 your sense of -- put you on the hot seat in terms the total claims in the last ten years have been 8 of a recommendation here. Do you need the 8 9 under \$2 million. 9 capacity to help yet unnamed projects, or do you 10 MS. HEMENWAY: Forty million 10 have applications pending that could use this? 11 dollars is --11 MR. MEESER: We do not have 12 MR. MEESER: Under a million two, 12 applications pending that would use this. It's 13 and that was in 2005 and 2006. 13 just hard to say. It's been a program that has been used for projects that couldn't be done any 14 CO-CHAIRMAN STOGEL: So there's 14 15 been one claim of a million two, five and four 15 other way. And the projects were the Midtown TIF 16 years ago in the history of the program, which, 16 in Kansas City, two 40 acre sites, major urban 17 Bob, how long --17 redevelopment, renovation, retail; the St. Louis MR. MEESER: I think the first use 18 18 old post office Ninth Street garage; the St. 19 of this I believe in --19 Louis convention center hotel --20 20 CO-CHAIRMAN STOGEL: Bob, identify CO-CHAIRMAN STOGEL: Not the post 21 vourself. 21 office, just the garage. It was not used for the 22 22 post office. MR. MEESER: Bob Meeser, executive 23 director of the finance board. The program's 2.3 MR. MEESER: It's been used on been in use since 1989, 1990, it's been used 24 24 assets primarily that the board owns to 25 about five times. During that time we had one facilitate other investments. So the leverage

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Page 133
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 1
      has been exceptional. It's been extremely high.
                                                            1
                                                                 suggested substitute motion?
 2
      The use to the state has been extremely low.
                                                            2
                                                                         CO-CHAIRMAN GROSS: I'd say we just
 3
             CO-CHAIRMAN STOGEL: Has this been
                                                            3
                                                                 let the issue die and not be part of the report.
                                                                         CO-CHAIRMAN STOGEL: Why don't you
 4
      reviewed with your board?
                                                            4
 5
             MR. MEESER: Reducing the cap? No.
                                                            5
                                                                 make the cap stay at $50 million, and if the
 6
             COMMISSIONER HALL: Doesn't sound
                                                            6
                                                                 board wants to do it, they can; and if they start
      like it's compelling to reduce.
 7
                                                            7
                                                                 having a bad track record, the legislature can
             CO-CHAIRMAN GROSS: I'm going with
                                                            8
 8
                                                                 repeal it.
 9
      your recommendation if you want to stay with it.
                                                            9
                                                                         CO-CHAIRMAN GROSS: Do we have a
             COMMISSIONER LEVI: We had asked
                                                                 second?
10
                                                           10
      Bob if it was a problem. Our committee wouldn't
                                                                         COMMISSIONER LEVI: Second.
11
                                                           11
12
      want to do anything to jeopardize the use of
                                                           12
                                                                         CO-CHAIRMAN GROSS: We have a
                                                                 second from Pete Levi. Further discussion?
13
      this, its importance to the state.
                                                           13
14
             CO-CHAIRMAN GROSS: You want to
                                                           14
                                                                         (NO RESPONSE.)
15
      withdraw your motion? Is that what you're
                                                           15
                                                                         CO-CHAIRMAN GROSS: All in favor
      saying?
16
                                                           16
                                                                 say aye?
17
             COMMISSIONER LEVI: I would
                                                           17
                                                                         (AYE.)
18
      withdraw the motion
                                                           18
                                                                         CO-CHAIRMAN GROSS: Opposed no?
19
             MR. MEESER: I'm not here to speak
                                                           19
                                                                         (NO RESPONSE.)
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      for the board. The board's not been consulted on
                                                                         CO-CHAIRMAN GROSS: Done. Next.
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21
      this. This was a recommendation of the
                                                           21
                                                                         COMMISSIONER LEVI: Next one is the
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      Department of Economic Development. We cooperate
                                                           22
                                                                 quality jobs program, and we spent a lot of time
23
      fully with the Department of Economic
                                                                 with this one as well. The first part of this
                                                           23
24
      Development.
                                                           24
                                                                 recommendation is that the legislature amend the
25
             This is not a program where we
                                                           25
                                                                 program to allow a discretionary component as
                                              Page 134
                                                                                                         Page 136
      issue a credit and that credit is redeemed
                                                            1
                                                                 well as the entitlement program.
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 2
                                                            2
      against general revenue. So in that respect
                                                                         Right now it is -- to call it first
 3
      there truly is diminimous cost to the state. By
                                                            3
                                                                 come/first serve is probably too drastic, but our
 4
      reducing the cap down to 40 million, you're
                                                            4
                                                                 thought was that if a portion of the total amount
 5
      picking up $10 million of potential liability,
                                                            5
                                                                 of the cap was set aside to meet new, important
      but certainly not $10 million of redemptions that
                                                            6
                                                                 targeted industries that are identified
 6
 7
      will not be called upon.
                                                            7
                                                                 particularly under the new state economic
 8
                                                            8
             COMMISSIONER REEVES: And I would
                                                                 development plan that is being developed, that it
 9
      say that we also are giving up some flexibility
                                                            9
                                                                 would create a little competition and perhaps
10
      at the state level should that project no matter
                                                           10
                                                                 give the state more discretion in deciding where
11
      where it is in the state be necessary.
                                                           11
                                                                 the best use of these quality jobs would be. So
                                                                 that was first recommendation here.
12
             MDFB has proven to be a very agile,
                                                           12
13
      creative financer, and this really wouldn't have
                                                           13
                                                                         The second part of this deals with
      any budget effect. At all. So I mean I think
14
                                                                 up front financing. This is -- this -- this has
                                                           14
15
      that's --
                                                           15
                                                                 been an ongoing theme here, and we use this same
16
                                                           16
                                                                 technique in some of the other tax credits and
             CO-CHAIRMAN GROSS: I'm going to
17
      make a substitute motion that we -- just so we
                                                           17
                                                                 that would be to provide up front financing by
                                                                 making this refundable tax credits in the first
18
      have a recommendation on this, that the same
                                                           18
19
      could be done by disproving the motion, but then
                                                           19
                                                                 year, and that would -- and then allow a clawback
      we end up with -- no, let's just go ahead.
20
                                                           20
                                                                 based on performance and benchmarks rather than
21
             COMMISSIONER LEVI: I'm happy to
                                                           21
                                                                 providing tax credits over a period of time based
22
                                                           22
                                                                 on performance.
      withdraw the motion.
23
             CO-CHAIRMAN GROSS: Okay. Motion's
                                                           23
                                                                         The way it works right now is the
                                                                 tax credits are authorized, and it may be the
24
                                                           24
      been withdrawn.
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             COMMISSIONER LEVI: Do you have a
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                                                                 first year or the second year that the money
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actually comes to the developer. Here we would say the tax credits would be refundable in year 1, meaning there could be a cash payment that would come to the developer, to the business, in order to create a up front dollar fund to incent that company to be in Missouri.

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As Steve pointed out to me during lunch, that really needs to be tied to the MDFB to authorize bonds against the tax credits to get that money into the hands of the company. So that is the second part of this recommendation.

Then it says the total annual amount of up front tax credits should be limited by statute to ensure budget certainty and would be reduced from the program's existing cap. So we're not adding to the cap, just using the money a different way.

The third recommendation was something that came out of the St. Louis economic development organization. That would be to lower the thresholds of jobs for the period of the next three years to promote economic -- during this period of economic problems and -- in order to increase job growth, to lower it from 10 jobs -lower the threshold to 10 jobs for a period of

You can finance it up front and you can create a closing fund within the structure of the development finance board. And the governor can have a closing fund using refundable quality job credits for the right project if we really needed it

So it would be completely discretionary. It would take an independent board's action, but it's one way to create a closing fund so we can get that special business. It would be a good recommendation, I think, to the legislature to consider quality jobs as refundable with the financing capacity. To be agreed on a case by case basis.

CO-CHAIRMAN GROSS: But you're suggesting --

CO-CHAIRMAN STOGEL: Just adding to what Pete built on.

CO-CHAIRMAN GROSS: So your --COMMISSIONER LEVI: The piece about the MDFB is not in here.

CO-CHAIRMAN STOGEL: It was a discussion over lunch, Senator, actually.

CO-CHAIRMAN GROSS: I need to know what we got before us right now, and right now

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the next three years, and then also to amend the tax credit benefit to allow for certain levels of capital investment that occurs in the state. Those count as well towards tax credits based on the jobs in construction.

So those are all the recommendations that are contained in quality iobs, and I'd be happy if Steve or someone else wants to give a further detailed explanation of how this up front money actually turns into cash to the company.

But it's -- it's changing the way that the tax credits are authorized by making them refundable, meaning that the company would get more than its tax liability, would get more money back in year 1 with provisions that provide clawbacks if the performance is not achieved.

CO-CHAIRMAN STOGEL: The notion we discussed at lunch was if quality jobs -- we attracted a new business, 200, 500 new jobs which would earn X dollars over five years, and the company was strong enough, you could basically create a closing fund, because if the credits are refundable, there's the implicit guarantee of the state to issue the credits.

what we got before us is the recommendations here, unless you want to articulate your change again, Steven, because I can tell you right now I can't repeat it.

CO-CHAIRMAN STOGEL: Let's vote on that and -- I don't know how to do this procedurally. I would suggest that quality jobs are refundable, that they be financeable through the development finance board to create a closing fund subject to the board's approval, and we'll need authorizing legislation in both quality jobs and probably within the development of transport to make them compatible so that you can create a closing fund within that structure.

CO-CHAIRMAN GROSS: And the cap right now on quality jobs.

CO-CHAIRMAN STOGEL: Is \$80 million.

CO-CHAIRMAN GROSS: And you would not be changing the cap?

CO-CHAIRMAN STOGEL: Quality jobs is part of that discussion Senator Bartle raised earlier, whether we should be adding or subtracting, and we're holding that because recommendation 14 says it's within the structure.

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Page 141
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 1
      I'm just trying to add a new piece to the toolkit
                                                           1
                                                                try to turn it into a closing fund? It's a two
 2
      which is to create a -- using quality jobs to
                                                           2
                                                                step process.
 3
      create with refundability a bankable situation so
                                                           3
                                                                       SENATOR BARTLE: I wonder if by
      that we can attract new businesses.
 4
                                                           4
                                                                vesting that authority in MDFB, you virtually
             COMMISSIONER ANDERSON: And really
 5
                                                           5
                                                                assure that it won't happen, because MDFB right
 6
      the change from this recommendation is financing
                                                           6
                                                                now, for better or for worse, is thought in the
                                                           7
 7
      through the development finance board is the
                                                                legislature to be the place you go with deals
                                                           8
                                                                that the public wouldn't support like stadiums
 8
      major change.
 9
                                                           9
                                                                and, you know, that type of stuff. The Kansas
             CO-CHAIRMAN STOGEL: Correct. And
      it's going to take some legislation, but it's a
                                                                City Chiefs' practice facility.
10
                                                          10
      toolkit add.
                                                          11
                                                                       And there is a -- there are a lot
11
12
             COMMISSIONER LEVI: Maybe I can
                                                          12
                                                                of legislators that want MDFB abolished all
13
      make the motion that recommendation No. 6 be
                                                          13
                                                                together, and it could be that you taint a good
                                                                idea by sending it through MDFB.
14
      adopted as is, and then we can add a sentence to
                                                          14
      that afterwards that says the MDFB should be
15
                                                          15
                                                                       CO-CHAIRMAN STOGEL: I withdraw the
      utilized to finance the closing fund?
16
                                                          16
                                                                MDFB designation, but I think the notion of
             CO-CHAIRMAN STOGEL: On -- for the
17
                                                          17
                                                                having a financing capacity with quality jobs for
      right project based on appropriate action and all
18
                                                          18
                                                                the purpose of creating a closing fund through
19
      that stuff.
                                                          19
                                                                some regulatory agency center is a really good
20
                                                          20
                                                                idea for the toolkit, and I am indifferent as to
             COMMISSIONER LEVI: So I make a
                                                                which board it is.
21
      motion that recommendation No. 6 be approved.
                                                          2.1
22
             CO-CHAIRMAN STOGEL: Second.
                                                          22
                                                                       COMMISSIONER LEVI: Well, my
23
             CO-CHAIRMAN GROSS: Motion and a
                                                          23
                                                                recommendation would be not to include anything
24
      second. Let me just -- I may want to make a
                                                          24
                                                                at all about that financing piece. It could be
25
                                                          25
                                                                worked out during the legislative process if it
      comment.
                                             Page 142
                                                                                                       Page 144
             Further discussion?
                                                           1
                                                                makes sense.
 1
 2
                                                           2
             (NO RESPONSE.)
                                                                       CO-CHAIRMAN STOGEL: We're trying
 3
             CO-CHAIRMAN GROSS: All in favor
                                                           3
                                                                to expand the toolkit.
 4
                                                           4
                                                                       CO-CHAIRMAN GROSS: Then we'll go
      say aye?
 5
                                                           5
                                                                on to recommendation 7?
             (AYE.)
                                                           6
 6
             CO-CHAIRMAN GROSS: Opposed no?
                                                                       COMMISSIONER LEVI: Recommendation
 7
             (NO RESPONSE.)
                                                           7
                                                                No. 7 deals with the enhanced enterprise zone
                                                           8
 8
             CO-CHAIRMAN GROSS: That's adopted
                                                                which we talked about a little bit before in that
 9
                                                           9
                                                                last sentence regarding distressed areas. But,
      now.
10
                                                          10
                                                                again, this would utilize that same technique for
             Pete, if you want to add -- whoever
      wants to make a motion to add something in there?
                                                          11
                                                                up front financing for a closing fund in the same
11
             COMMISSIONER LEVI: That the
                                                                way that we did in recommendation No. 6 without
12
                                                          12
13
      legislation be further amended to authorize the
                                                          13
                                                                increasing the cap. And I would recommend
                                                          14
                                                                approval of the recommendation No. 7.
14
      utilization of the MDFB to create a financing
15
      mechanism for the closing fund. For a closing
                                                          15
                                                                       COMMISSIONER ANDERSON: And second
16
      fund under conditions specified by the statute
                                                          16
                                                                that motion.
17
      and the board. How about that?
                                                          17
                                                                       CO-CHAIRMAN GROSS: A motion and a
18
             CO-CHAIRMAN GROSS: That just seems
                                                          18
                                                                second. Do we have any discussion?
19
      to give them a whole lot of power.
                                                          19
                                                                       (NO RESPONSE.)
                                                          20
                                                                       CO-CHAIRMAN GROSS: Seeing none,
20
             CO-CHAIRMAN STOGEL: One of the --
21
      one of the -- we were trying to attract new jobs.
                                                          21
                                                                all in favor say aye?
22
             COMMISSIONER LEVI: Financing would
                                                          22
                                                                       (AYE.)
23
      be approved by DED before it went to MDFB.
                                                          23
                                                                       CO-CHAIRMAN GROSS: No?
24
             CO-CHAIRMAN STOGEL: For that
                                                          24
                                                                       (NO RESPONSE.)
25
      project to really ink the deal, do you want to
                                                          25
                                                                       CO-CHAIRMAN GROSS: Motion is
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,	Page 145		Page 147
1	adopted.	1	credit.
2	Number 8?	2	So I would make a motion that
3	COMMISSIONER LEVI: Number 8 deals	3	recommendation No. 10 be approved.
4	with the MDFB infrastructure fund, and this just	4	COMMISSIONER ANDERSON: Second.
5	further defines the fact that we our	5	CO-CHAIRMAN GROSS: Motion and
6	recommendation is that the process here become	6	second. Discussion?
7	more efficient to maximize the return on	7	(NO RESPONSE.)
8	investment utilizing the guiding principles.	8	CO-CHAIRMAN GROSS: Seeing none,
9	CO-CHAIRMAN GROSS: We have a	9	all in favor say aye?
10	motion. Second?	10	(AYE.)
11	COMMISSIONER ANDERSON: Second.	11	CO-CHAIRMAN GROSS: Oppose no?
12	CO-CHAIRMAN GROSS: Second by Jim	12	(NO RESPONSE.)
13	Anderson. Any discussion?	13	CO-CHAIRMAN GROSS: Number 10 is
14	(NO RESPONSE.)	14	approved.
15	CO-CHAIRMAN GROSS: All in favor	15	COMMISSIONER LEVI: Number 11 deals
16	say aye?	16	with a business facility tax credit, and the way
17	(Aye.)	17	it is written right now, it is very narrowly
18	CO-CHAIRMAN GROSS: Opposed no?	18	focused, only really been used once in a very
19	(NO RESPONSE.)	19	positive and good way, but the recommendation
20	CO-CHAIRMAN GROSS: Number 9?	20	here is to expand the usage, expand the
21	COMMISSIONER LEVI: Number 9 deals	21	eligibility for the business facility tax credit.
22	with the incubator tax credits which we are	22	It would I would make that
23	recommending be funded rather than through a tax	23	motion to approve No. 11, but the same comments
24	credit, through an annual appropriation in the	24	that Senator Bartle made before would apply to
25	same way that the innovation centers are funded.	25	the use of the business facility tax credit which
	Page 146		Page 148
1	And in order to increase local involvement, that	1	could increase.
2	there be a required local match in order to	2	COMMISSIONER ANDERSON: Second.
3	maximize the use of those dollars.	3	CO-CHAIRMAN GROSS: We have a
4	So I would make the motion to	4	motion and a second. This is one where I would
5	approve recommendation No. 9.	5	not support the motion, I think we should let the
6	COMMISSIONER ANDERSON: Second	6	sunset occur and not expand the program. Further
7	again.	7	comments?
8	CO-CHAIRMAN GROSS: Motion and a	8	CO-CHAIRMAN STOGEL: The program
9	second. Discussion?	9	Sallie, I need some help here. There were 69
10	(NO RESPONSE.)	10	projects in 2009, and 73 projects in 2008, and
11	CO-CHAIRMAN GROSS: Hearing none,	11	MS. HEMENWAY: On business
12	all in favor say aye?	12	facility?
13	(AYE.)	13	COMMISSIONER LEVI: No. You're
14			
	CO-CHAIRMAN GROSS: Opposed no?	14	wrong. CO-CHAIRMAN STOGEL: Which is
15	(NO RESPONSE.)	15	
16	CO-CHAIRMAN GROSS: Number 10.	16	facility tax credit program. Just reading off
17	Motion adopted.	17	your form 14.
18	COMMISSIONER LEVI: 10 deals with	18	MS. HEMENWAY: It looks like what's
19	the development tax credit, and again, this deals	19	happened is that the number of certificates
20	with efficiencies in the way it is the way it	20	issued has been dropped down to the line see
21	operates, then additional changes allowing	21	where each one is identical to the number of
22	benefits for higher paying jobs with health care	22	certificates issued? There is only one company
23	benefits simplifying the process, simplifying in	23	that uses this tax credit program. We may have
24	order to eliminate some of the unnecessary	24	issued 69 separate tax credit certificates to
25	transaction costs involved in the development tax	25	that company, but there is only one company that

Page 149 Page 151 1 is currently using the program. 1 So my comment to the committee 2 The program was just reduced by the 2 would be this actually has some accountability 3 legislature. It used to have several components 3 built into it and it's actually a good thing, and that if we seek to abolish it or end it, we at 4 to it, and it is now reduced to just one 4 component that focuses a benefit on a 5 least somehow need to acknowledge that the 5 6 headquarters facility of an engineering company, 6 approach taken actually forced competency out of 7 an accountant company, or an architectural 7 the user and product. And we don't necessarily 8 8 company. always get that. 9 9 CO-CHAIRMAN GROSS: My issue with SENATOR BARTLE: Okay. Then, this 10 is the Burns and Banks, correct? So why don't we 10 this and the land assemblage and some other do this? They've already got their tax credit, credits that we have talked about in the past, or 11 11 right? Let's get rid of it. This was another 12 12 at a past meeting and we'll talk about today, is 13 tax credit created specifically for one entity. 13 that we keep targeting them toward that business. 14 CO-CHAIRMAN STOGEL: I'm okay with 14 That person. That problem. Instead of saying that one, but the -- whoever has it, has it. 15 15 what do we need and this is why. 16 CO-CHAIRMAN GROSS: Absolutely. 16 I, like I said, I spoke openly in 17 SENATOR BARTLE: All motions -- all 17 favor of the recommendation that you had in No. 4 18 motions assume that. So I guess I have a 18 or 5 or whatever it was. Not that I thought it 19 substitute motion. 19 was necessarily part of this Commission's job, we 20 20 CO-CHAIRMAN GROSS: Representative? can debate that, see where that goes, but that's 21 REPRESENTATIVE FLOOK: My comment 21 the problem. You shouldn't have to go to the 22 would be this. This is one of the few programs 22 legislature and say we need to save AMC. Or we 23 you actually have enough accountability built 23 need to save Ford. Or something like that. 24 into it. It goes after primary job creation, it 24 It should be economic development 25 has good accountability measures, and it's the 25 programs that are broad enough so that if it's a Page 150 Page 152 1 legitimate business with a legitimate project for 1 kind of thing that allows us to compete. 2 2 If you're from the Kansas City Missouri that's really good for the taxpayers. 3 side, you just saw on the news AMC's talking 3 I'm really not lecturing, that's really good for 4 about ending a nearly 100 year relationship of 4 the taxpayers of Missouri, that it will have a 5 having its headquarters in Kansas City, they're 5 return, then great. 6 looking at Kansas, and the reason is they've got 6 But these things just end up being 7 tools they're beating us over the head with. 7 so targeted that it looks like nothing more than 8 8 Senator Bartle and I have had this a giveaway of dollars to a private business from 9 debate now for three years so he's going to sleep 9 the taxpayers, and it's horrible policy, I think. 10 as I say this, but it's the matter of the reality 10 REPRESENTATIVE FLOOK: I think 11 of what we're dealing with, the interstate 11 you're right. Your principle is accurate. This 12 competition aspect. 12 discussion, you're absolutely right. But what 13 And this corporate headquarters 13 I'm saying is that somebody's playing poker with piece was a tool that wasn't designed or us, and our question is, are we going to be in 14 14 15 available for us to deal with Serner (ph) 15 the game or not, and that's the problem. That's 16 leaving, to help compete with that. Now it's a 16 a bigger global issue about the interstate 17 tool that's presently not designed or available 17 commerce laws and -for dealing with AMC who is now looking seriously CO-CHAIRMAN GROSS: I've got a 18 18 19 at moving across the state line. 19 suggestion. 20 20 I think there's going to be CO-CHAIRMAN STOGEL: We were --21 pressure on the legislature come January just on 21 went to Kansas City, and Pete hosted a meeting 22 this AMC project to see if we can keep them in 22 for us one morning. Senator Gross and I heard 23 Kansas City, and this is actually a better kind 23 consistently from all of the leaders in Kansas 24 of approach to it than some other things that 24 City, and I want to confirm what you said, that 25 might get proposed. Kansas City has a problem, they're competing

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against the sovereign in the State of Kansas.

1 2

Here, within the toolkit, how do you create programs that work for retaining major employers both on the Missouri side of Kansas City and as other folks in the state? And I'm not sure anything in our toolkit actually deals with the retention issue.

And part of the governor's charge's creating jobs, well, by me that includes keeping key employers in terms of here. Maybe it belongs in the global issue conversation, but part of the economic development package isn't just new, it's keeping our base here.

And really looking at Pete and Jim in terms of how do we define these programs, and the three representatives who are members of the legislature, how do we do something that's for retention as well as new development? And I think that's the key issue.

If it's a deal that generates one to one, dollar for dollar? And I think that's the key issue, but I don't know the answer. I think that's the right position.

SENATOR BARTLE: We should vote for Chuck's motion for this reason. It's drafted so

retention as one of our goals as -- and maybe we can't come up with a specific recommendation, but a consensus recommendation that retention is almost as important as new development, and ask the legislature to consider something like that.

COMMISSIONER ZIMMERMAN: Just to comment or whatever, I mean there are some things we can't do, the federal government is the one that needs to step in and stop some of this where states are trying to take commerce away from other states by offering them better deals and stuff like that, and where does it all end up?

We just had Alabama and Mississippi give out over \$800 million of taxpayers' money to attract two foreign automakers there, paying substandard wages and less fringes, and profits go overseas. Years ago we had a Huffy plant we got from Ohio could come down here in Farmington. We give them the sun. As soon as their tax credits ran out, they moved further south.

So some of these things we can't fix at the state level, it has to be done on the federal level.

REPRESENTATIVE FLOOK: That's what the interstate commerce clause is for. They're

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Page 15

narrowly that AMC's going to have to come back to the legislature anyway. Let's not keep on the books a program that was drafted for one company and one situation just like we did Ford this year, we did Bombardier, every year there's a new company knocking on the door.

Let's not try to pretend to the voters and to the taxpayers that this is available to other people. It's not. It was for one company. Or maybe two companies. So let's get rid of it, or recommend that the legislature get rid of it.

And then if AMC wants to come and do what I call the state government shakedown, which they're going to do, for their shareholders they should do, we've incented them to do it, but let's not keep something on the books that isn't going to have any applicability to anybody else.

CO-CHAIRMAN STOGEL: I'm okay with being -- trying to keep the consistency, and I admittedly don't understand all this economic development stuff like Pete and Jim and others at the table.

But I'm really -- I think the Commission ought to take up the notion of

manipulating the marketplace, states are manipulating the marketplace, and this is no different than in the Colonial period when they used their local currencies to leverage against each other.

And there is a global perspective that's all the way in the world of federal government, maybe that's too big a recommendation for the committee to look at, but I would be willing to say that's where their power was supposed to be exercised, and it's not and it's resulting in this arms race in incentives.

And we're having to use these programs to protect companies from being spirited away or developing the mentality that they can be shopping every fifteen years for a new place to live because somebody will throw money at them.

REPRESENTATIVE KOMO: I guess my thing is I agree that we have a lot of programs that have been tailored to certain groups and select that, last year we did the manufacturing bill. At the same time it's because we have not addressed the bigger issue on where we want to be on some of these issues. So I think that's why we have these groups coming to the table saying

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we need something, because our toolbox isn't as sharp as it needs to be.

So I think as far as the global issues, I think we have to have that discussion if we're going to continue to eliminate some of these programs and we want people to stop coming to the legislature for my niche, what I need for this year, and the next year we know it's going to be somebody else.

We're going to have to get something that will give that umbrella to everybody, but apparently we don't have that, or these people wouldn't come to the table like they are. You're always going to have that and always going to have the shakedown until we have the bigger umbrella where we don't want to compete against other states. That's a global possibly issue we talked about.

COMMISSIONER JOYNER: That was my question, because if there's recommendation No. 14 is to look at more of a global all encompassing economic development process, and if, in fact, this program is so limited and we need a retention component to economic development, why not do away with this one and

No. 14 were adopted and at the same time it did

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away with the business facility tax credit, that

might be just fine, but in the meantime this is

one of the only tools that the state has in order to keep businesses in the state. And that's why

we recommended that it be broadened and that it be created so a company doesn't have to come down here and get special legislation in order to do

here and get special legislation in order to do what they want to do.

REPRESENTATIVE KOMO: Right now, and we had this discussion in that subcommittee, so what we're doing now is we allow the companies to go to Kansas City and -- or Kansas, sorry. Once they go to Kansas or another state, then we can offer them another incentive to come back, but we have nothing to keep them here.

So you have Kansas, they can come to them, but no state's in that situation. We're into the unique -- all states are in that situation of bringing business to their state, but nobody's really in the business of retention.

Not that, you know, you want to get into that and create all kinds of other issues, but at the same time it's like so we sit back and let somebody else steal them away from us, then

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include that recommendation in the global solution? And did your committee think about that or talk about that at all?

COMMISSIONER LEVI: Well, we listed some of these tax credits, tax credit programs which could roll into the more global one, listed BUILD, enhance enterprise, quality jobs, I guess we could have listed business facility as well.

And I agree with the comments that we shouldn't be writing a tax credit for a particular company. The problem is, at least in Kansas City, is having a tool that companies can use when they want to stay in Kansas City rather than move to the other side of the state line, and in the absence of having a recommendation No. 14 on the books, it's a tool like business facility tax credit that could be utilized to make that happen.

And our recommendation was that it shouldn't just be written for one company. It should be written so that it can be used in other cases as well in order to retain that business in Kansas City or retain it in St. Louis or in Springfield, wherever it is.

And if the global recommendation

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we go to them and offer them something.

COMMISSIONER LEVI: And this may be an issue of interstate commerce, but I don't think anybody wants to wait for that.

SENATOR BARTLE: There is a solution. You take the billion dollars we're spending on tax credits right now which are going to only a small subset of our taxpayers and we're chasing mega employers and we're competing against every state in the union, you know, for these big employers, and instead you reduce the overall level of taxation on business activity by a billion dollars in the state. And you get out of the economic development business all together.

So you say, Kansas, you can have the mega employers. We're going to have the lowest business taxation in the United States, and let that be our economic development. Now I realize that's never going to happen, but I got it off my shoulders.

COMMISSIONER LEVI: Bill Hall sent me a report that was done by the tax foundation that ranked the business climate in all the states, and the State of Missouri came out No. 15

40 (Pages 157 to 160)

,	Page 161		Page 163
1	and Kansas came out No. 35.	1	(NO RESPONSE.)
2	And the reason that Missouri did so	2	CO-CHAIRMAN GROSS: The ayes appear
3	much better than Kansas, the primary criteria	3	to have it. The ayes do have it.
4	that made it come out so much better was that it	4	COMMISSIONER LEVI: Number 12 deals
5	had lower taxes than the State of Kansas. So	5	with film tax credit which we talked about
6	there also is a move on the businesses at least	6	before, too. This is about a \$4.5 million tax
7	across the city line in our area.	7	credit. I believe we recommended that the
8	COMMISSIONER HALL: Kansas City's	8	legislature change this funding mechanism to
9	getting hollowed out. We're a large office	9	still allow some incentives for local filmmaking,
10	building developer in the State of Missouri and	10	but rather than use the revenues of the State of
11	we are in a constant fight, and our rents are	11	Missouri, to allow an individual city in which
12	coming down to try and keep people in our	12	the film was going to be made to use the amount
13	development. And AMC and JPMorgan and we lost	13	of distribution of local taxes collected by the
14	the NAIC, and then the city had to come up with a	14	state as an offset to to give to that film
15	whole bunch of money to keep them.	15	company. So it's a local to local as opposed to
16	But there are a whole series of	16	state to a particular filmmaker.
17	people moving across the state line because	17	CO-CHAIRMAN GROSS: For those who
18	Kansas has a tool now that gives up front money,	18	just joined us, we're on recommendation 12 of the
19	and what Steve was talking about about the	19	economic development committee. We have a motion
20	ability to finance and hand a person a check is	20	to adopt that and a second by Jim Anderson.
21	making a huge difference in terms of attracting	21	Discussion? I will only say that I liked your
22	people out of Missouri and into Kansas.	22	first recommendation better.
23	COMMISSIONER LEVI: AMC is pretty	23	COMMISSIONER LEVI: That we do away
24	it's public knowledge, it was in the Kansas	24	with it?
25	City Star again this morning. The State of	25	SENATOR WRIGHT-JONES: I agree with
	Page 162		Page 164
1	Kansas has a program called peak that allows them	1	that, actually. I like the first one better.
2	to take 95 percent of all their withholding taxes	2	This one is, you know.
3	over a period of ten years and give it back to	3	CO-CHAIRMAN GROSS: You like the
4	that company.	4	first one better, too?
5	It's a tax break of something like	5	SENATOR WRIGHT-JONES: I like the
6	\$75 million they were able to put together. They	6	first one better than this one. This doesn't
7	didn't have any special legislation. They had a	7	I don't see where this is helpful.
8	piece of legislation that passed two years ago in	8	CO-CHAIRMAN GROSS: I'll make a
9	Kansas that allowed them to do it. I'm not	9	substitute motion that we go back to the original
10	saying that is a good or bad tool, but it's the	10	recommendation and eliminate the credit.
11	kind of tool that Missouri currently does not	11	COMMISSIONER LEVI: Second the
12	have to compete.	12	motion.
13	CO-CHAIRMAN GROSS: Okay. I	13	CO-CHAIRMAN GROSS: Further
14	thought I had made a motion, I did not, it was a	14	discussion?
15	thought. Pete's motion, and did you have a	15	(NO RESPONSE.)
16	second on your motion?	16	CO-CHAIRMAN GROSS: All in favor
17	MR. ANDERSON: I think I did.	17	say aye?
18	CO-CHAIRMAN GROSS: We'll say that	18	(AYE.)
19	Jim made it, is to adopt recommendation No. 11.	19	CO-CHAIRMAN GROSS: Opposed no?
20 21	Further discussion?	20 21	CO-CHAIRMAN STOGEL: No.
22	(NO RESPONSE.) CO-CHAIRMAN GROSS: Hearing none,	22	CO-CHAIRMAN GROSS: One no, and that motion is adopted.
23	all in favor of that motion say aye?	23	COMMISSIONER LEVI: Number 13 is
24	(AYE.)	24	the rolling stock tax credit, and the
25	CO-CHAIRMAN GROSS: Opposed no?	25	recommendation is that it be eliminated. I so

,	Page 165		Page 167
1	move.	1	CO-CHAIRMAN STOGEL: Ask for an
2	COMMISSIONER ANDERSON: Second.	2	amendment to that.
3	CO-CHAIRMAN STOGEL: Just for the	3	COMMISSIONER LEVI: I would so move
4	record, some city wants to pay for some movie,	4	to amend.
5	let them.	5	CO-CHAIRMAN GROSS: Motion and a
6	COMMISSIONER LEVI: They can still	6	second discussion on that. I have a question,
7	do it, just pay for it.	7	let me just get into 14 here for a second.
8	CO-CHAIRMAN STOGEL: If it's a	8	Quality jobs and
9	break even deal for the state, why not let some	9	COMMISSIONER ANDERSON: Did not add
10	city have some movie, but the Commission has	10	business facility.
11	decided and we go on to the next one.	11	CO-CHAIRMAN GROSS: Just three, and
12	CO-CHAIRMAN GROSS: We have a	12	we're going to add to the guiding principles the
13	motion and a second on No. 13.	13	retention? Okay. That's the motion. Everybody
14	COMMISSIONER HALL: That's his	14	understand the motion? All in favor say aye?
15	California years.	15	(AYE.)
16	CO-CHAIRMAN GROSS: Discussion on	16	CO-CHAIRMAN GROSS: Opposed no?
17	No. 13?	17	(NO RESPONSE.)
18	(NO RESPONSE.)	18	CO-CHAIRMAN GROSS: Okay, that
19	CO-CHAIRMAN GROSS: Shannon Weber	19	motion passes with retention added to that
20	has joined us, thank you for being here, Shannon.	20	bulleted list. That was an amendment to your
21	All in favor of that motion, say	21	motion, so we're back on the main motion of
22	aye?	22	recommendation 14 as amended. Discussion on that
23	(AYE.)	23	motion to adopt recommendation 14?
24	CO-CHAIRMAN GROSS: Opposed no?	24	COMMISSIONER WOOD: Why did you
25	(NO RESPONSE.)	25	guys go the withholding tax route?
	Page 166		Page 168
1	CO-CHAIRMAN GROSS: The	1	COMMISSIONER ANDERSON: The quality
2	recommendation is adopted.	2	jobs provision.
3	Number 14.	3	COMMISSIONER WOOD: Okay.
4	COMMISSIONER LEVI: Number 14 is	4	CO-CHAIRMAN GROSS: So the
5	what we referred to several times, it's kind of a	5	recommendation that was adopted in 11 to expand
6	global recommendation regarding all of the tax	6	that program
7	credits of the state which essentially says they	7	COMMISSIONER ANDERSON: We're not
8	should be rolled in at least three of them,	8	recommending that currently be part of the new
9	maybe more, should be rolled into a single	9	unified
10	unified economic development tax credit following	10	CO-CHAIRMAN GROSS: But it will be
11	the guiding principles that we have already	11	stand-alone?
12	discussed, and that would allow flexibility, all	12	COMMISSIONER ANDERSON: Right now
13	the kind of things we talked about, in order to	13	it's stand-alone. It could be any
14	have up front financing, in order to have	14	COMMISSIONER LEVI: Maybe the best
15	simplicity, and in order to really target where	15	thing to do in the second paragraph where it
16	potential job growth can become real job growth	16	lists those four, BUILD, enhanced enterprise
17	in the state.	17	zone, Missouri quality jobs, and others as
18	And our recommendation was that the	18	appropriate. No?
19	general assembly consider adoption of legislation	19	CO-CHAIRMAN STOGEL: Business
20	like that. I would so move.	20	facility?
21	CO-CHAIRMAN STOGEL: Second. Can	21	COMMISSIONER LEVI: That would
22	we add job retention to the motion? Put a bullet	22 23	include that would mean business facility.
23 24	in here for focus on new development and retention?	23	CO-CHAIRMAN GROSS: Where you're
I 44	TETETHOR!		going to eventually lose me just speaking
25	COMMISSIONER LEVI: Sure.	25	personally is and I am going to have to ask

Page 171 Page 169 1 this question eventually anyway so I'll do it 1 So when you put both of them on the 2 right now. 2 table and you weigh the pros and cons of both, 3 The issue of -- I mean, I am all 3 the way that the committee chose to address it is to create a program that is the result of a 4 for flexibility. I'm also trying to be pragmatic 4 in terms of the legislature saying time out, 5 combination of currently BUILD, enhanced 5 6 that's the executive branch, we're the 6 enterprise zone, and quality jobs, that has both 7 legislative branch, we just gave you way too much 7 an entitlement feature to it, so the base amount 8 -- too much power, and that's why I go back now 8 of the benefit would be an entitlement given a 9 to the Hemenway effect, formerly referred to as 9 threshold number of jobs, and that entitlement the Driscoll effect. My former friend -- it's a would come in the form of a withholding tax. Or 10 10 rocky road that we have, rocky relationship. 11 withholding of their income taxes by the company. 11 But please tell us how that --12 12 And then it also goes and says 13 forget the broader recommendation, even if we had 13 there is an opportunity to give a discretionary three programs in here under recommendation No. tax credit on top of that entitlement based on 14 14 15 14, how those concerns are addressed in the 15 the characteristics of the -- of the project language here. I got to get specific now. 16 itself. So if you've already accomplished what 16 COMMISSIONER ANDERSON: As 17 17 you need to accomplish with the entitlement, you 18 discretionary you mean. Senator? 18 19 CO-CHAIRMAN GROSS: Correct. I 19 But it gives you the opportunity, 20 20 the discretion at the department's determination, heard the recommendation in the committee's 21 report earlier, two weeks ago, now I got to get 21 to still compete for the particular project 22 specific. 22 within the guiding principles framework, meaning 23 MS. HEMENWAY: Would you like me to 23 that we -- it still has to -- any benefit that's address that? Okay. The criticism that 24 24 provided still has to get a one to one or 25 currently exists in the different pools of 25 positive return on investment, it allows that to Page 170 Page 172 thought, areas of thought, is that entitlement 1 be put on top of the entitlement. 1 2 2 So it addresses both of the schools programs may end up paying for things that you 3 already would have gotten anyway. That you're 3 of thought. It addresses both of the criticisms. 4 4 and it also incorporates both of the positive overpaving. 5 But in addition to the possibility 5 components of a -- of discretionary credit and an that you might be overpaying, you are giving 6 6 entitlement credit. 7 certainty. And you are treating everybody 7 CO-CHAIRMAN GROSS: I think I got exactly the same way. There is no ability to --8 it. Let me publicly apologize to both Sallie and 8 9 for a company to be treated any differently than 9 Joe Driscoll, who really was a friend of mine. 10 another company as long as they're eligible and 10 But it's a fact, I'm bringing out the issue that as long as they're creating jobs. So it has a 11 can't be hidden, that that's a concern, whether 11 12 pro and a con. 12 we call it one or the other. 13 On the other side of the fence, the 13 SENATOR BARTLE: So would eco devo discretionary programs, discretion, the con on have the discretion? 14 14 that side of the fence has been that there's too 15 15 MS. HEMENWAY: The Department of 16 much interference, political play, or opportunity 16 Economic Development, if they hit the threshold, 17 for too much control by any one entity. 17 they get the entitlement part, which is if they create X number of jobs, they can keep the 18 But the positive side of 18 19 discretionary credits is that you can measure the 19 withholding tax that's created for those new benefit and measure the value to the project. 20 20 jobs.

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In certain circumstances, based on

statute, the department would have discretion to

other thresholds that are written into the

add tax credits on top of that entitlement

withholding as long as it met the guiding

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And that you can eliminate, in many respects,

something. You can apply much more easily a but

for in a discretionary program than you can in an

your -- the possibility of overpaying for

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24

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entitlement.

Page 175 Page 173 1 principles that the committee has laid out. 1 time. Insulate it from politics. 2 As long as the combination of 2 CO-CHAIRMAN GROSS: Is the joint 3 withholding and tax credits still gains a 3 committee just legislative? positive return for the state within a defined MS. HEMENWAY: Yes. The joint 4 4 5 period of time, and it still meets all of the 5 committee is just legislative. 6 parameters that are set out in the statute. 6 CO-CHAIRMAN GROSS: Is there a 7 7 COMMISSIONER GARDNER: Sallie, can committee that contains both executive and you mute that or turn the volume button down on 8 8 legislative personnel in economic development? 9 that phone? It is the most annoying thing in the 9 No? I just wanted to make sure. MR. PIEPER: Quality jobs has a 10 world. 10 CO-CHAIRMAN GROSS: Somebody has quality jobs advisory board, but those were --11 11 they're appointees and they haven't been 12 their phone on hold, I guess. 12 13 COMMISSIONER GARDNER: We need to 13 appointed. But that's kind of what Senator Bartle is getting at, but I'm hearing that it 14 tell people that they can't put their phone on 14 would have a member of -- somebody appointed by 15 hold, they need to just hang up and call back in 15 as opposed to -- we listened to, what --16 -- and there's plenty of models for that kind of 16 17 COMMISSIONER JOYNER: Me. I 17 committee structure. 18 apologize. I will take this opportunity to 18 MS. HEMENWAY: And I would only 19 apologize to the Commission. 19 offer up one comment in that the -- the 20 COMMISSIONER GARDNER: But it 20 expectation of businesses today in terms of a really is annoying. 21 21 decision or proposal from a particular state or 22 CO-CHAIRMAN GROSS: Anybody that's city is very quick. So if we add a layer that's 22 23 on the phone, for anybody that's on the phone, if 23 going to take time, we're going to get out of the game. you have to leave, don't put your phone on hold, 24 24 25 just call back in, please. 25 COMMISSIONER ANDERSON: That's my Page 174 Page 176 COMMISSIONER LEVI: Senator, I 1 only concern as well. I want to be real careful, 1 2 2 Senator, that I don't have an unintended would say another part of the answer to your 3 3 question is the most important thing in this consequence. The recommendation is that the 4 concept of a global economic development program. 4 general assembly adopt this unifying credit and the details are far from being clear at this obviously establish those ground rules, and to 5 5 point, and when it says the committee recommends 6 your point, there may be the lack of faith to say 6 7 the general assembly adopt, I assume that means 7 here is the discretion. the general assembly would also adopt whatever 8 8 The key is obviously balance 9 controls are appropriate to ensure the blanket 9 between entitlement and discretion. Those 10 effect does not occur. 10 details are going to be the controversy as they CO-CHAIRMAN GROSS: Sure, but --11 were last session. 11 12 absolutely, but somebody's going to go to her and 12 COMMISSIONER LEVI: Did I make a 13 say how do we do this, and I wanted to hear her 13 motion? say how they would do that in the department. 14 CO-CHAIRMAN GROSS: I think we had 14 15 SENATOR BARTLE: I like the idea of 15 a --16 giving more discretion. I think we've got to be 16 COMMISSIONER LEVI: I'll make a 17 very careful that it doesn't look like we're 17 motion to adopt. 18 saying the governor should have a lot more. 18 COMMISSIONER ANDERSON: Second. CO-CHAIRMAN GROSS: I had raised 19 So I'm wondering whether you could 19 put together some kind of -- not in eco devo, but 20 20 the question back on 11 whether that was --21 vet -- like the director of economic development. 21 COMMISSIONER JOYNER: To be 22 somebody from the legislature, you know, in some 22 included. 23 kind of independent committee so we wouldn't be 2.3 CO-CHAIRMAN GROSS: If it should be 24 giving discretion to whatever person happened to 24 included or eliminated. be the governor of the State of Missouri at that 25 COMMISSIONER LEVI: Would it be

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Page 177
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 1
      better to include it with the other, the BUILD,
                                                            1
                                                                 we were working on the global issue that was
 2
      enhanced --
                                                            2
                                                                 brought up in some of our other conversations,
 3
                                                            3
                                                                 how do we make these programs more efficient, but
             (Off the record.)
             CO-CHAIRMAN GROSS: Okay. Let's go
                                                                 then get the biggest bang for our buck out of
 4
                                                            4
      back on the record. I need to back up to a
                                                            5
                                                                 them, and that's why I think you see this
 5
 6
      motion by Pete Levi to --
                                                            6
                                                                 recommendation out of our conversations
 7
             COMMISSIONER LEVI: Add business
                                                            7
                                                                        COMMISSIONER LEVI: I made a
      facility to the list in the second paragraph.
                                                            8
 8
                                                                 motion, if you don't want me to do it, I'll
 9
             CO-CHAIRMAN GROSS: And Jim
                                                            9
                                                                 withdraw.
                                                                        CO-CHAIRMAN GROSS: No -- we have a
10
      Anderson seconded that motion.
                                                           10
             Now, the discussion, the reason I
11
                                                           11
                                                                 motion and a second to add business facility to
12
      brought that up is I was not in favor of
                                                           12
                                                                 No. 14. Further discussion?
13
      recommendation No. 11, and I wanted that credit
                                                           13
                                                                        (NO RESPONSE.)
                                                                        CO-CHAIRMAN GROSS: All in favor,
14
      to go away. So adding it in, just so you know,
                                                           14
15
      it doesn't help me because I wanted it to go
                                                           15
                                                                 say aye?
16
      away. The reason I let it go was because I
                                                           16
                                                                        (AYE.)
17
      thought it would be caught up in enough of 14
                                                           17
                                                                        CO-CHAIRMAN GROSS: Opposed no?
18
      that we wouldn't need it anymore. That we would
                                                           18
                                                                 No. And that motion is adopted. In the old day,
19
      need No. 11 anymore.
                                                           19
                                                                 I would say that motion was defeated.
20
                                                           20
                                                                        Okay. So we now have amended No.
             COMMISSIONER LEVI: Does it help
21
      you to have it in that list?
                                                           21
                                                                 14. Further discussion on that motion which was
22
             CO-CHAIRMAN GROSS: I'm in limbo.
                                                           22
                                                                 also made by Pete and seconded by Jim? Further
23
      We have it in No. 1 approved as a separate
                                                           23
                                                                 discussion on that?
24
      recommendation If we --
                                                           24
                                                                        (NO RESPONSE.)
             COMMISSIONER LEVI: But we have the
25
                                                           25
                                                                        CO-CHAIRMAN GROSS: Seeing none,
                                              Page 178
                                                                                                        Page 180
                                                            1
                                                                 all in favor of that motion say aye?
 1
      others approved as well. We have BUILD, enhanced
 2
                                                            2
      enterprise, all these are already approved in
                                                                        (AYE.)
                                                            3
 3
      previous recommendations, so it would be logical,
                                                                        CO-CHAIRMAN GROSS: Opposed no?
 4
      then, to put business facility in this list in
                                                            4
                                                                        (NO RESPONSE.)
                                                                        CO-CHAIRMAN GROSS: The motion
 5
      No. 14. It's the same as the others.
                                                            5
                                                            6
 6
             CO-CHAIRMAN GROSS: It would if you
                                                                 carries.
                                                                        Pete, question for you, please.
 7
      support the business facility credit. And that's
                                                            7
      what the discussion was. But let me ask you a
                                                            8
                                                                 When we talked about this the first time around
 8
 9
      question. Some of this is just procedural, but
                                                            9
                                                                 and the cap that would be created by combining
10
      the question is by specifically listing those
                                                           10
                                                                 these three programs, I might just ask Sallie to
      three to be in the combined program, then does
                                                                 help me out and recollect this, we reduced the
11
                                                           11
12
      that then wipe out all of the others?
                                                           12
                                                                 size of the total cap, did we not?
                                                                        COMMISSIONER LEVI: We added the
13
             COMMISSIONER LEVI: Not
                                                           13
14
                                                                 last sentence on the first paragraph. There's
      necessarily.
                                                           14
15
             CO-CHAIRMAN GROSS: I wasn't
                                                           15
                                                                 another sentence we added someplace too.
16
                                                           16
                                                                        CO-CHAIRMAN GROSS: I remember now,
      assuming that. I want to have the discussion so
17
      we're clear on what we're doing there. And
                                                           17
                                                                 and I saw it earlier today. So I remember now.
18
      again, that's the reason why on 11 I said okay,
                                                           18
                                                                 Thank you. All right.
19
      if we're going to discuss this issue of job
                                                           19
                                                                        Where are we, 15?
                                                           20
20
      retention when we get to 11, maybe I shouldn't
                                                                        COMMISSIONER LEVI: 15 would take
21
      have let 11 go. But that's why I let it go. I
                                                           21
                                                                 the $4.5 million we just saved from the film tax
22
      think this is an argument of one instead of any
                                                           22
                                                                 credit, and use it to establish new angel tax
      more, but maybe not.
23
                                                           2.3
                                                                 credit program. The purpose of which would be to
             REPRESENTATIVE KOMO: Our intention
                                                                 encourage equity investment and technology based
24
                                                          24
25
      was trying to look at this with the tax credits
                                                                 early stage Missouri companies.
```

Page 181 Page 183 1 This has been considered by the 1 CO-CHAIRMAN GROSS: Representative 2 general assembly a couple times, and it is a tool 2 Komo? 3 that would be very, very helpful to growth in 3 REPRESENTATIVE KOMO: And that's Missouri businesses. So I would make the kind of a -- when we had this discussion in our 4 4 recommendation that the committees approve 5 subcommittees, as was brought up, the angel, we 5 try to live within the credits we're responsible 6 recommendation 15 6 7 MR. ANDERSON: Second. 7 for, see where some cuts can be made. I think CO-CHAIRMAN GROSS: Motion and a 8 we've made some cuts within the realm that we are 8 9 9 working in, and that's why the recommendation second to approve recommendation 15. Discussion? SENATOR BARTLE: I just would urge kind of comes up with the film tax credit 10 10 elimination, money would be there, so. 11 folks to vote no on this. 11 COMMISSIONER WOOD: This isn't data I know it's -- we need to get it 12 12 13 centers, is it? 13 down even farther, but we did look internally at what we were working with to try to find some 14 SENATOR BARTLE: This has been up 14 15 before the legislature and rejected so far, and 15 savings to come up with this. it's just adding to our problem. Making the 16 CO-CHAIRMAN GROSS: I believe as we 16 number harder and furthermore elusive. 17 17 move down the table here, I believe this is a, REPRESENTATIVE FLOOK: This has 18 18 probably a good idea; maybe I wouldn't, if I was 19 been passed in the house three times that I can 19 in the legislature, agree with it; but I like the 20 20 idea of this, but I think it is the wrong think of, and it's rejected at the senate so the 21 deliberative body says no. 21 direction for this Commission to go to be adding 22 I would say I support the angel new tax credits. We, again, we did not invite 22 23 venture tax credit, but I think it should only be 23 people to come in and give us ideas on new tax credits, and I think we should not go down this 24 done if we're willing to, as a state, to make the 24 25 significant reductions in the other programs that 25 road. Page 184 Page 182 we've talked about that are over utilized. 1 Anybody else? We have a motion and 1 2 2 Because this deals, again, with the a second. All in favor of the motion, say ave? 3 intrastate competition issue. Oklahoma has one 3 (AYE.) 4 of these --4 CO-CHAIRMAN GROSS: Opposed to say COMMISSIONER ANDERSON: Wisconsin 5 5 no? No, no, no. Show of hands. All in favor is another model. 6 6 raise your hand. 7 REPRESENTATIVE FLOOK: Some other 7 CO-CHAIRMAN GROSS: 13, all 8 opposed, raise your hand. Five, okay. Anybody 8 states are using this to effectively keep private 9 capital flowing into their state for new 9 on the phone want to vote yes on the motion? 10 projects, and we have nothing really to offer. 10 COMMISSIONER MARBLE: Yes, Marble. In fact, I will tell you that we COMMISSIONER RECTOR: No, Penney 11 11 12 had one witness lined up who was a new start-up 12 Rector. 13 company in -- it's a science related product. 13 CO-CHAIRMAN GROSS: Anybody else? 14 They'd reached the level for that next level of Okay. The motion passes overwhelmingly 14 to six 14 15 venture capital, and we were going to have them 15 or something like that. 16 come testify about why we were needing it. 16 COMMISSIONER LEVI: I apologize for 17 And when we called to ask them if 17 the length. 18 they could come down, they said no, we're getting 18 CO-CHAIRMAN GROSS: Great work by 19 ready to pack up and move to San Diego, they have 19 vour committee, and we're on to tax law. 20 an angel investor tax credit, we found a good 20 CO-CHAIRMAN STOGEL: Since the last investor and they've invited us to move. 21 21 meeting I went back and looked at the -- tried to 22 I hear where Senator Bartle is 22 refine some stuff. One of the questions were how 23 coming from, and I would say I support this, but 23 do tax law changes affect donation credits, social credits, affordable housing, and MDFB 24 we have to make the corresponding reductions 24 25 somewhere else. 25 contribution credits.

2.3

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So on a -- there's separate recommendations here, but as a whole, the tax law committee breaks their work down into three parts, and I know for the record, I got great help from a three -- three law firms and an accounting firm and spent a great deal of time working with Mark Gardner on the low income that was never reached in the historic committee.

And with that background, there's an embedded federal tax cost in all the tax programs. So one suggestion is to go to Congress and try to change the federal law to either -- to either have a full credit for state taxes paid when you use certificates so you don't have a reduction in your income tax deduction and therefore increase your federal taxes.

The second recommendation at the congressional level was targeted to low income and historics, which the National Trust for Historic Preservation actually has a bill drafted. The theory being the federal government shouldn't hack state funds, subsidies, credits at all and not have it be income recognized.

A modification of that theory is a technical one under what would be a new section

ordinary income and it's not a priority given other things the state might pursue.

And the last recommended change is strictly state legislative, and what it does is addresses a narrow way that the embedded federal tax costs for historic and then separately low income are each dealt with.

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But a legislative change to create a new governmental entity through DED that would get their certificates, sell them, and then grant the money to the project would eliminate the need for lost partner structuring. Bryan Cave has written two excellent memorandums that detail this, and there is significant savings that result from that legislative action.

So the federal historic -- I'm sorry, the state historic could become more efficient, and as you'll hear when Mark Gardner does his low income report, Mark and that committee have spent a considerable amount of time on a very exciting new thought which is to use the state legislative package to not only increase the tax efficiency of low income for yet to be issued credits, but on -- also on credits that have already been issued.

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called 732G which attaches basis for the credits. If Congress could do all that, there would be a substantial savings for the federal because the

federal tax changes for each of donation credits, historic, or low income.

So one recommendation is to pursue that as a state. The second recommendation is more targeted. There is a private letter ruling that actually holds that if you have a state transferable certificate, it was a 2003 private letter ruling, that reduces state tax liability, it nevertheless counts as a payment for deduction under 164A, and a private letter ruling applies to one taxpayer in one instance.

Now, instead of a change in law, if the State of Missouri wanted to, for donation credits particularly, as well as historic and low income, sponsor a revenue ruling for -- to get a published revenue ruling so all taxpayers could rely on it. It would have a dramatic impact to create tax efficiency in the low income and historic and donation area.

Another technical revenue ruling that the state might want to pursue is very esoteric and it deals with capital assets versus

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The recommendation is we should pursue all of these things because part of the charge from the Commission is find deficiencies.

None of the individual recommendations can yet factor these in because none of them are enacted. But should federal law get changed or revenue rulings get issued or state law get changed, all the credit programs should have a tax -- as a global thought, a tax adjustor equivalency factor so we no longer use our state tax credits to send money to Uncle Sam.

So depending on how you get there, that's the purpose of these details, and it would be a work in process for next year.

CO-CHAIRMAN GROSS: You want to make it a motion?

CO-CHAIRMAN STOGEL: I make a motion that we keep trying.

COMMISSIONER GARDNER: You might just elaborate on anticipated timing, how long you would anticipate it would take to do the various things we've talked about here.

CO-CHAIRMAN STOGEL: In terms of federal tax law change at the congressional level, the best guess is who knows if at all.

Page 189 Page 191 1 Revenue rulings are four to six month process. 1 a recommendation from the committee, it's 2 The state law stuff is strictly 2 calculable how it should change, and it would be 3 within control of the legislature and would 3 of real savings to the State of Missouri. effect substantial savings, and the reports CO-CHAIRMAN GROSS: Okay. Any 4 4 5 detail how, and Mark Gardner for the low income 5 questions on the report? 6 will report the mathematics. 6 (NO RESPONSE.) 7 7 And it's an immediate savings and CO-CHAIRMAN GROSS: Seeing none, it could also lead to an effective savings for 8 let's take a break until maybe 3:20, 3:25. Ten, 8 9 already issued credits. I mean, they're quite 9 15 minutes to stretch your legs. We're recessed. 10 real ideas, though some will take more time than 10 (Off the record.) others to try to get, but if they're gotten, the CO-CHAIRMAN GROSS: We're going to 11 11 tax credits can be made much more efficient. 12 12 skip over global and go to low income. 13 And the reason it's never been done 13 COMMISSIONER REEVES: I just 14 before is we've never really had on an individual 14 wondered, going back to the tax issue, I just case by case basis a sovereign in front of the 15 15 wondered if we did or should have a formal motion notion there should be this kind of radical 16 16 to adopt those recommendations. 17 change, and we've talked about national trust or 17 I feel pretty strongly that this is really potentially a big deal, and I think the 18 historic preservation or the low income 18 19 association or an economic development group. 19 committee and Steve have taken what is a very 20 Everybody has talked about this complex bunch of issues that nobody would ever 20 21 issue of the federal tax implication on state 21 normally grasp, or want to, and boiled them into 22 credits for a long time, but the State of 22 three very concise suggestions as to direction 23 Missouri might become a trailblazer and build 23 and responsibility and accountable for how to pursue it. 24 some momentum in the new Congress to actually get 24 25 something like this heard next year. 25 And I think, you know, the state Page 190 Page 192 It would be a big pickup for the really should take these and run with them 1 1 2 mathematics here. We can take none of it to the 2 because the potential is really huge, and you 3 bank today, but it's something that DED should 3 know, the -- I think the direction is very clear. 4 take a leading role in and get volunteers to 4 So, I mean, if I could make a continue to work on this, because folks who have 5 5 motion to formally adopt those three suggestions 6 as -- as a little bit more than that, I'd like to 6 helped me write all of this at Bryan Cave and 7 Husch Eppenberger and Rosenblum Goldenhersh will 7 do that. all continue to work to help not only this state, 8 8 CO-CHAIRMAN GROSS: Okay. We have 9 but the other 49 states who have tax credit 9 a motion. 10 programs who have the exact same issue, should 10 COMMISSIONER HALL: I'll second. the federal government tax state incentives, and CO-CHAIRMAN GROSS: And a second by 11 11 12 the answer should be no. 12 Bill Hall to adopt all three of the 13 CO-CHAIRMAN GROSS: The question I 13 recommendations? have is I'm trying to recall in a social COMMISSIONER REEVES: Yes. 14 14 15 contribution credit report did we adopt a 15 CO-CHAIRMAN GROSS: One of them is 16 recommendation that relied on the passage of one 16 the change in federal tax law, I am on page 17. 17 of these three? 17 And that's one. Number 2 is the IRS ruling plan. CO-CHAIRMAN STOGEL: No. The CO-CHAIRMAN STOGEL: And there's 18 18 19 social contribution said there should be a 19 two components to that. 20 20 reduction, keep the credits the same, and try to CO-CHAIRMAN GROSS: Right. And 21 raise more money especially with the broadened 21 three is the change in state law plan. People 22 definition of taxpayer. 22 can look on page 17 to see what those say. 23 If any of these federal law, 23 Discussion on those? Or on the recommendation and the motion? We have a second by Bill Hall. federal revenue rulings, or state law changes are 24 24 25 enacted and there's a tax equivalency adjustor as Further discussion?

Page 195 Page 193 1 (NO RESPONSE.) 1 obviously shorten the time frame to the credit, 2 CO-CHAIRMAN GROSS: Seeing none, 2 and we recommended that it be, you know, the 3 all in favor of the motion say aye? 3 perfect world you have a one year credit. That (AYE.) would dramatically cut the cost of the credit. 4 4 5 CO-CHAIRMAN GROSS: Opposed say no? 5 The problem with -- I mean, you 6 (NO RESPONSE.) 6 could go to probably somewhere around a \$65 CO-CHAIRMAN GROSS: Okay. Now 7 7 million annual credit which would be 8 8 we're done with the tax law committee. Thank substantially below the historic credit. 9 9 The -- and one of the things I've vou, Steven. CO-CHAIRMAN STOGEL: Thank you. tried to do in the past is when you compare and 10 10 CO-CHAIRMAN GROSS: And now we're contrast the low income credit, the low income 11 11 credit is a bigger credit, but it generates less 12 back to low income 12 13 COMMISSIONER GARDNER: Can I have a 13 equity than the historic credit does because the 14 microphone down here? 14 historic credit came after the low income and I 15 MR. PIEPER: For the Commission's 15 guess somebody saw the wisdom of creating the one year credit as opposed to the 10 year credit. 16 benefit, on the open items document because we 16 17 switched, page 26 is where the low income housing 17 Now, we as a committee recommended 18 recommendations begin. The global issues were 18 that we -- the best thing we could do to improve 19 before that. 19 the efficiency of this credit was make it a one, 20 20 a three, or a five year credit. CO-CHAIRMAN GROSS: Page 26. Mr. 21 21 After really looking at the numbers Gardner. 22 and thinking about this, I personally am COMMISSIONER GARDNER: The -- what 22 23 I'm going to do is cover the recommendations, but 23 advocating that we go to a five year credit. I 24 think it makes the credit more efficient. 24 I also want to -- we sent out a second 25 supplemental report yesterday, and I think you 25 substantially more efficient as we'll go through Page 194 Page 196 all now have that in your packets. 1 the charts and graphs in here in a moment, but 1 2 We were asked to do that, kind of 2 what it also maybe does is lay the ground work 3 explain perhaps better exactly how the 10 year 3 for maybe five years from now, maybe seven years 4 credit works versus a five year credit versus a 4 from now, we convert it to even a shorter time one year credit. And as we discussed, this ties 5 5 frame 6 6 in with recommendation 1. There is a transition cost when you 7 As we previously discussed, the low 7 go from a 10 year to a five year or a 10 year to income tax housing credit's currently a 10 year 8 a three or a 10 to a one. The transition cost is 8 9 credit. It's inherently inefficient by virtue of 9 greater the more you shorten the time period. 10 the fact that it is a ten year credit. We've got 10 And honestly, I think within the time value of money, it gets dramatically 11 current budget constraints and what we're 11 12 discounted --12 anticipating the next four to five years, I don't 13 MR. MARBLE: Can you please speak a 13 think there's any way we can afford to go to a 14 little closer to the speaker phone? 14 one or three year credit at this time. I think 15 COMMISSIONER GARDNER: What I was 15 we can go to a five year. That, of course, 16 talking about, can you hear now on the phone? 16 dramatically reduces the cost of the credit. 17 MR. MARBLE: That's better. Thank 17 If you will go to the series of charts that are in the back of your new handouts, 18 18 you. 19 COMMISSIONER GARDNER: We were 19 you will -- what I basically tried to do for 20 those of you who are not familiar and who don't 20 talking about the first recommendation on the low 21 income housing tax credit and the fact that 21 deal with it, the low income housing tax credit, 22 because the credit is a 10 year credit, it's 22 it can be a little complicated and a little bit 23 inherently inefficient. And so what can we do to 23 difficult to understand, particularly the impact make that a more efficient credit. 24 24 it has when you're dealing with the cumulative 25 The first thing you can do is effect of 10 years of a credit versus the

Page 197 Page 199 1 1 at 19.2 million annually which, as you can see -cumulative effect of a five year credit. 2 And what we did in chart 1, if you 2 and that's, by the way, that number is the 3 look at chart 1, this just is the hypothetical 3 maximum permissible under state law at the 4 chart, and it starts out with what if we had a 4 current time. That's 13.2 million annual credit 5 five year credit as opposed to a 10 year credit? 5 And this assumes --6 for the 9 percent credit, and 6 million annually 7 MR. MARBLE: Hey, Mark, I'm sorry 7 for the 4 percent credit. It totals 19.2 8 8 to impose again. I -- maybe it's my phone, maybe million, which translates if you issue that for 9 I just ought to drop off and read the transcript, 9 10 years, it's \$192 million. And as you can see with a 10 year 10 but is it possible to take that speaker phone and 10 put it closer to where you're presenting? credit, and probably the reason it may have 11 11 12 COMMISSIONER GARDNER: We're moving 12 started out this way, is it's cheaper initially 13 it. We've got it moved. 13 to do the 10 year credit. It's not until you get 14 Okay. What we did in chart 1 is we 14 out to about the fifth year that they start 15 assumed that what the tax credit committee -- we 15 costing about the same. The problem is the 10 year credit 16 hope the tax credit committee can achieve its 16 17 stated goal of basically transferring taxable 17 goes on for 10 years. And until that credit has 18 basis from a partnership interest into a 18 been out there for 10 years, you don't ever hit certificate or into the credit itself. 19 19 the maximum cost. So after 10 years now, all of 20 We have had some indications from 20 a sudden this credit's costing you \$192 million. 21 the industry, experts in the industry, that don't 21 Whereas a five year credit, the same basic 22 think that that's a big leap. Trying to make 22 credit's going to cost you 115. 23 state tax credits non-taxable period, the 23 And it just -- the purpose of this 24 consequences of either the sale or the capital 24 graph was simply to show how the comparison of 2.5 contribution non-taxable in totality is probably 25 efficiency and the fact that the one year -- or Page 198 Page 200 1 the five year credit is a far more efficient 1 a much, much tougher thing to sell in Congress. 2 2 But simply letting you allocate your basis for credit. Okay? Which obviously is -- gets to the 3 your capital contribution, whatever you paid to 3 point of why we're recommending a shortened 4 the credit as opposed to the partnership 4 credit. 5 interest, shouldn't be that controversial, and we 5 You know, one of the things we were 6 think that that can happen. Okay? 6 asked to do -- the other thing we'll get to at 7 Assuming that can happen, what 7 chart 2, we were asked how can you approve this we're showing here in chart 1 is the value of a 8 credit? And again, I know this is sort of 8 9 five year credit compared to the value of a 10 9 repetitive for those of you who were at the past 10 vear credit and the cost to the state. You get 10 meeting, but we looked at it and because there 11 the equivalent value of -- out of a \$23 million a 11 was a 10 year supply outstanding and -- and by the way, it's being redeemed more like at 165 12 year for five years as you do for 19.2 million 12 13 13 million a year as opposed to 192, 192's the over 10 years. maximum. We haven't issued the maximum in the 14 14 And if you look along the chart, 15 you see that it -- if you're within a credit 15 last three years. 16 that's a five year credit, for example, your 16 But we try to figure out how can we 17 maximum cost kicks in after five years. First 17 make this credit more efficient, what do we do 18 year only costs you 23 million because you're 18 with this credit? And if you -- if you 19 only redeeming the first year, but as those years 19 eliminated the credit tomorrow, you're not going 20 20 start accumulating, you hit a maximum cost of 115 to see much impact for several years because you 21 million. And once you hit that maximum cost, you 21 got 10 years of credits out there already. 22 stay there forever. 22 And if you reduce the credit by 23 But -- so under the five year 23 some number, it's -- first of all, the impact

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will not be felt for three years because there's

a lag time between when the credit is issued by

24

credit, we have a maximum cost -- we have a cost

of 115 million. Now, the 10 year credit is shown

24

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MHDC and when you actually start seeing redemptions. There's a process. Applications are made. The credit's issued. Or allocated, actually.

And then the project has to be built, has to be leased up before you start earning credits. And in many cases it could be three years from the time you actually got your project approved until it's actually generating a full stream, full one year stream of credits. So the impact, anything we do today, the impact's not going to be felt for a while.

Now, we go to chart 2, and the intent here of chart 2 is to show that -- what we did is we took actual data -- everything that's above the line and not shaded is actual data that we had. Below the line is projected, and this is, you know, what the credit could cost if the maximum amount of credits are issued and assuming they're all redeemed.

And we know from history that they're not all redeemed, but basically what I was doing with these charts is taking kind of a worst case scenario.

You'll see that the cost, the -- in

the maximum number that you would have in chart 2 assuming you had the maximum.

Now, these are really just background information to give you an idea what would happen if business continued as usual. Nothing happens to the credit to make it more efficient.

Then we get to chart 4, and in chart 4 what we're showing is what happens if you reduce the credit to a five year credit. Now, what we've pointed out is you can, for roughly 23 million a year in a five year credit, you can get the same amount as you can get for 19.2 million in a 10 year credit. The difference is it only costs you over five years 115 million versus 192 million.

Now, this chart assumes that you are fully funding both the 4 percent credit, which is the bond credit, and fully funding the 9 percent credit. So it's the equivalent of 192 million, but what it does, what you'll see is below the line, you'll see the impact.

You'll see that actually during the transition to the five year credit, all of a sudden instead of issuing 19.2 million, you're

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2010, issued credits were 15 million which would be the quote of 150 over 10 years. I assumed in 2011, worst case scenario again, that you would issue 19.2 million a year or 192. Not going to happen probably, but, again, this is the worst case scenario. And what it shows you is how, you know, how the cost creeps up and ultimately what it ends up being.

If you go to chart 3, we basically demonstrate the same information, and now it's important to understand that the -- if you go to years 2008 and 2009, for example, those were the supplement report of the bubble years. We had a very large issuance of credits in 2008 and 2009.

And then you'll see it dropped off to 15 in 2010, and before those bubble years it was more like 13, 14, 15. What we've assumed here is that, just for hypothetical purposes, if you assumed that instead of the worst case scenario of 192 million a year, you were actually only using -- issuing 16.5 a year, which is probably more in line with what's happened during the past three years.

Then it shows the cost that you would experience, and it's significantly below

issuing 23 million, and so there is a period of time when the actual redemptions are going to go up in amount. It's going to cost you more for about the first five years.

And then you'll see starting at -we assumed that this would start in 2014. Okay?
But then you go to 2019, and you start seeing the
dramatic fall off of cost. You go from 172
million to 153 to 134 to 115 to 115. And what
that's showing you is once that conversion has
been made, you're no longer spending 150 to 190
million a year, you're down to 115. You've cut
the total cost dramatically.

Chart 5 is essentially the same as 4, it will show slightly lower numbers because rather than assuming the worst case scenario for 2011 through 2013, we assume that only 16.5 million of credits would be issued which is about what has been going on for the past three years, and then you would have the switch over to a five year credit.

And if you will compare the cost or the bottom line numbers, the fiscal year totals of 4 and 5, you will see that obviously we saved a little bit of money, chart 5, because we never

Page 205 Page 207 1 got up to the 192 million. 1 10 percent discount? 2 Then chart 6 -- and, you know, you 2 Well, 10 percent discount, as the 3 all may want to take some time to actually study 3 footnote explains, assumes that 50 percent of the credits that are outstanding could be redeemed at these, I know it's a lot of data to look at. But 4 4 what we did in chart 6 is we said let's go back 5 a 20 percent discount because of the new --5 6 to chart 4 and say this is, again, the worst case 6 because the credit would be given the tax 7 scenario, we're going to issue 192 million a 7 attributes of the five year credit which year, or 19.2 million a year in credits, and the 8 8 essentially is basised in the credit. 9 transition is not going to occur until 2014 to 9 And we figured out that the state 10 the five year credit. 10 could save \$80 million, and you do it starting in hypothetically 2011. You really probably 11 Once it, you know -- first of all, 11 12 what is the fiscal year totals, and then let's 12 couldn't do it until 2012, but in any event, you 13 make an assumption. Let's make an assumption. 13 see the annual savings to the state if it could 14 You know, we've talked about a 14 exchange those credits. That more than pays for 15 buyback, and how the state might buy back 15 the cost of transitioning to a five year credit. 16 outstanding inventory credits, and I think we all 16 We then went to the next set of agreed that made a lot of sense to the extent the 17 numbers down and said, well, what about if we 17 18 state could buy them back at a discount to face 18 make more conservative assumptions? Let's just 19 value because the discount is going to be 19 assume 25 percent of the outstanding credits are 20 20 exchanged at a 20 percent discount. And that substantially greater, the discount rate is going 21 to be substantially greater than the cost to the 21 would result in an overall discount of the 22 state to get money, whether the state borrows 22 outstanding credit inventory of 5 percent. 23 money or whatever source it uses. 23 And under that scenario, you save 24 But what I -- what the tax 24 about \$40 million over the term of the 25 committee and I came up with, and really the 25 outstanding balance of the supply of 10 year Page 208 Page 206 1 1 credit goes to the tax committee; what if we -inventory. So what that was really just designed 2 2 if we are able to give the outstanding inventory to show is how not only can we save money on a 3 of tax credits the same tax attributes of the new 3 going forward basis with a new five year credit 4 4 with new tax attributes, but we can actually save five year credit? 5 So, in other words, you can assign 5 money on the outstanding inventory. 6 basis to the credit and you can exhaust your 6 And these numbers, these are -- I 7 capital account or write off your capital account 7 think these numbers are achievable. Nobody 8 8 each year, the cost of your credit each year that knows. Nobody knows what -- how many people 9 you use it. That's going to make that credit 9 really wanted to trade in their old credits for 10 more valuable. 10 new credits. So if we offered the outstanding I mean, the old credits are -- for 11 11 12 holders of this inventory, whether they're 12 example, for an investor, they have to write off 13 syndicators or investors, the ability to exchange 13 their capital account at the end of 10 years. the old 10 year credit for -- it would still be a Under the new credit, they could write it off 14 14 15 10 year credit, but it would simply have the tax 15 under over the 10 years, 10 percent at a time. 16 attributes of the new credit, what could we 16 It has more value. You've got to motivate the 17 accomplish by doing that, and could we, for 17 investor to do it. example, pay the cost of transitioning to the new 18 18 Same thing with the syndicators, 19 credit, the new five year credit? 19 you got to motivate them to exchange the credits. 20 20 And the answer was, if you got --But there is savings to be had there. 21 and I think this was probably an optimistic 21 Chart 7 is not going to be all that 22 assumption, but we assumed in the vellow, and it 22 different from chart 6. What we did in chart 7, 23 didn't come through in yours in yellow and green, 23 like we did the others, not issue the maximum 24 I don't think, but at the top one, it says what 24 number of credits the state law would allow,

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stayed more with what's been done in practice,

happens if you have a savings to this date at a

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Page 211 Page 209 1 and probably stay somewhere in the neighborhood 1 recommendation is five years based on the fact 2 of 16.5 million per year. 2 that I just don't think the budget can tolerate a 3 And that affects the bottom line 3 quicker transition. Number -- action for recommendation 4 numbers again on what it would cost to 4 transition, and here it actually has a little 5 5 No. 2 --6 6 more dramatic impact for the state because vou're CO-CHAIRMAN GROSS: Mark, just 7 saving the same amount of money on the 7 question on No. 1? You didn't model going to a 8 outstanding credits, but your total redemptions 8 one year credit? 9 are going to be down because we have three years 9 COMMISSIONER GARDNER: We did model going to a one year credit, and the cost is -- I at 16.5 instead of three years at 19.2. 10 10 So those are what the charts show can tell you about what it is. It's maybe 75 11 11 12 million, I think. You can get the same benefit 12 vou. And I think what particularly chart 1 13 underscores is how much we lose in value, how 13 out of a one year, \$75 million credit. The 14 much money this costs us to have a 10 year 14 problem with the one year credit is -- and that compares favorably, quite frankly, to the 15 credit. It's just a terribly inefficient credit. 15 16 So, again, our subcommittee's 16 historic credit. 17 recommendation was that we reduce the number of 17 And I'm not trying to -- trust me, 18 credits by one, two, or five years. As pointed 18 I'm not trying to compare and contrast the low 19 out in the supplemental report, the cost of 19 income with the historic as a means of gaining 20 20 switching to a five year credit really isn't that any advantage, but what I am trying to point out 21 great. There is a transition cost. We think we 21 is we are inefficient. 22 22 can pay for it, but it really isn't that great. And if we were a one year credit, 23 And what you gain is once you get 23 it would cost about 75 million right now to raise 24 the same amount of equity that we're currently about five years down the road and those 10 year 24 raising with 165 million to 190 million of 10 25 credits are being redeemed and we finally get 2.5 Page 210 Page 212 them off the books, the cost to the state just 1 year credits. And the problem that I felt we had 1 2 2 starts dropping fairly dramatically until you've with trying to go to a one year credit is that's 3 cut the cost to about 60 percent of what the 3 75 million annually with this current inventory 4 4 that's overhanging, you know, it's out there. current program is. 5 And that's the savings that we 5 It has to be dealt with and redeemed. achieve if we can accomplish what we're talking And so the up front cost to the 6 6 7 about doing, a savings of somewhere around -- I'm 7 state of transitioning -- what's the difference 8 sorry. Yeah, it's a 40 percent savings, the cost 8 between 75 million a year and 19 million? I 9 is about 60 percent of the current program. 9 mean, it's 50 million a year, probably, 50 to 60 10 Now, that's with all the tax 10 million a year initially to transition to a one 11 changes that we anticipate, or that we hope will 11 year credit, and I just -- I mean, I just didn't 12 be made. Even if we don't get them all made, we 12 think the legislature would go for it. 13 have modelled this thing 10 different ways. 13 But, I mean, it -- ideally, that's 14 I've consulted with every 14 the most efficient credit you can have. And I 15 syndicator I can talk to, every accounting firm I 15 think we did do it -- we did the same thing with 16 can talk to, created a number of different models 16 a three year, we ran the three year. The three 17 for a five year credit, and even if we don't get 17 year is better than the five, but it just wasn't 18 the changes we're anticipating, we think we can 18 that much better than the five year credit. 19 still cut the size of the program by perhaps as 19 And so I thought for the purposes 20 much as 35 percent just by going to a five year 20 of transitioning, the cost of transitioning, you credit. So long-term savings of 35 percent in 21 21 can transition from a 10 to a five, and you're 22 22 the amount of credits that are issued. not going to feel a big transition cost there. 23 So recommendation 1, shorten the 23 It's going to be a bump. 24 credit period to one, three, or five years. And 24 As the numbers in the charts will that's the recommendation. My personal show, it costs you about 4 million a year

Page 213 Page 215 1 initially and then for each year that you go. So 1 \$192 million. So that's the ultimate 2 the spread I think between the two credits at one 2 authorization. 3 time reaches about 20 million after about the 3 Next step. The annual average for 4 fourth or fifth year, and then it starts falling 4 the last three years has been 165. If you go to 5 off very dramatically. 5 a five year credit and start at 192, you can drop 6 So what I was trying to find is --6 it to 115 on a time value basis. If you start at 7 you know, at one point we as a committee were 7 165, you can drop it to 91. 8 8 saying, okay, we don't want to do a lot of damage If you pass either the federal tax 9 to the budget, we don't want to do something -- I 9 law plan No. 1 for Congress, beyond our control, but you just pass the state law plan No. 3 10 mean, we're supposed to be coming in here trying 10 change, you can pick up another 15 percent. 11 to save money. 11 So Mark is trying to -- Mark and I 12 Now, I think everybody here 12 13 understands with 10 years of credits out there, 13 were -- I worked on this with Mark because of the there's nothing we can do short of just not 14 14 tax stuff. Mark and I are trying to say that the low income number is a lot every year and there's 15 redeeming credits to affect what's out there and 15 has to be redeemed. All we can really do is say 16 16 \$1 billion outstanding. let's make this credit more efficient, and how 17 What can we do to sharpen the 17 18 can we do that without causing too much damage to 18 number for existing credits and what can you do 19 the budget? 19 about prior credits? So when you take all the 20 20 charts and you start really at 165 and 192, 165, We don't want it to cost the state 21 a lot of money to make this transition so that's 21 which is the three year average, can become 91 by 22 why we kind of went with the five as opposed to 22 doing a five year credit. So over time there's a 23 the one. I'd love to see the one year credit, 23 pickup. And if the state legislature does plan 24 don't get me wrong. 24 3, it can drop by another 15 percent of \$91 CO-CHAIRMAN GROSS: I didn't 25 25 million, or takes you down to 70 something, high Page 214 Page 216 1 1 understand the -- I understood the general -- the 70s. Takes you down to \$77 million. 2 2 chart, but I didn't understand, when you said So to go from 165 to 77 with just a 3 treating a 10 -- what'd you say, treating a 10 3 five year credit from just today's numbers with year credit, or given the 10 year credit, the tax 4 4 just the state law change is the essence of 5 5 Mark's recommendation No. 1. We should have 6 COMMISSIONER GARDNER: Yes. Okay. 6 divided that, but we were doing this Sunday 7 CO-CHAIRMAN GROSS: How did you say 7 afternoon last. 8 8 that? Tax attributes of the five year? How does Because the same concept in the tax 9 that happen and what do you mean by that? 9 law report to use plan 3, just the state law 10 COMMISSIONER GARDNER: Well, the 10 change, can also apply not just to new credits details of that are going to have to be worked 11 issued by MHDC for low income housing, but to old 11 12 out with some details in state law. The idea 12 credits. 13 behind that was this. If we can pass legislation 13 And the way you do that is you change the allocation of credits to a 14 that allows the state to exchange outstanding 14 15 credits and turn around and reissue them, or 15 certificate. And you take that certificate and 16 simply bypass them, Steven, can -- this is really 16 you coax holders of those allocations and 17 the tax credit, the tax committee's area. So, 17 syndicators of those allocations to take a Steven, you might explain exactly how you 18 18 certificate instead of an allocation. 19 anticipate that happening. 19 And then pass it through the state 20 20 CO-CHAIRMAN GROSS: Unlikelihood. law plan 3, and we should be able to affect a 21 CO-CHAIRMAN STOGEL: Mark and I are 21 substantial reduction on a case by case basis of 22 maybe too close to this, but if I can step back 22 some of the \$1 billion that's outstanding to get 23 10 yards and then go forward to try to -- the 23 more efficiency. current total annual authorized low income tax 24 This can be done without a federal 24 credits are 19.2 million a year for 10 years for law change. The federal law change would make it

Page 217 Page 219 1 even a better bet. A better set of mathematics, 1 authorized, actually we were running 27 million 2 but if the legislature would support plan 3 and 2 less -- 27 million divided by five is 5 million a 3 everybody works together, you can significantly 3 year, so it's 22 below the 19. reduce the going forward, and you have a shot to 4 4 So if it were 165 frozen and you 5 reduce what's already issued. 5 took all of Mark's numbers, you would be -- the 6 So what Mark is trying to do with 6 Commission would end up at less than the 19.2. 7 all these charts is illustrate it not at the 192 7 That was your question? 8 8 maximum, but should really be working from the SENATOR BARTLE: Yes. 9 165 reality. But it's a complicated way to make 9 CO-CHAIRMAN STOGEL: Thank you. 10 -- for the State of Missouri to be proactive at 10 The point is there's a sequence of the legislative level to reduce the cost of this steps because the low income committee has really 11 11 12 program significantly. 12 worked at thinking through how to become more 13 SENATOR BARTLE: So you're now at 13 efficient on the time value of money issue as 14 19.2, 10 years. 14 well as on the tax law. The two step 15 CO-CHAIRMAN STOGEL: Yes. 15 interconnect yields a significant result over time, which is what Mark's driving at with all 16 SENATOR BARTLE: But your models 16 17 17 are 23.5? these complicated models. 18 CO-CHAIRMAN STOGEL: And the models 18 SENATOR BARTLE: But is it not 19 are based on a 40 percent savings from 192 --19 possible to go ahead and reduce -- obviously, it 20 SENATOR BARTLE: What if we did 20 is possible, but is your committee willing to 21 19.5? Did you model that? 21 entertain a -- starting from a initial lower 22 CO-CHAIRMAN STOGEL: We start at 22 point than 165? 23 192 in the models because that's the maximum 23 CO-CHAIRMAN STOGEL: One sixty-five 24 allowed. If we started at the current average of 24 has been the historical average versus 192. And 25 165, it would be 60 percent of that or about 99 25 you ought to ask Mark because --Page 220 Page 218 COMMISSIONER GARDNER: Let me 1 million, if I did the math right. So that it 1 2 2 would all come down. And those are easy models explain the 19.2. If you go back to the charts 3 to run. 3 and -- if you go back to -- if you go to chart 2, 4 4 that's what I call the bubble years where we had But the point is by shortening the a lot of -- in 2007, we had 19 million issued; in 5 credit, there's a pickup. By having the state 5 2008, 23; 2009, 22. 6 law pass, for getting the federal law, there is 6 7 another big pickup, and you can take the 165 down 7 What really happened here is the 4 8 8 percent credit used to be essentially an uncapped to 77 --9 SENATOR BARTLE: But are you 9 credit. Right now you have -- we have by state 10 recommending that we go from 19 to 23? 10 law the 9 percent credit is matched at the CO-CHAIRMAN STOGEL: I'm federal level which is 13.2 million. Okay? 11 11 12 recommending that we do all of the things at once 12 Annually, or 132 million. Before, I think the 13 so when it smooths out, the numbers should really 13 cap -- when did that cap go on? Was that a year 14 be at one -- start at the 165, Senator. So 115 ago? Was it a year ago the cap went in? 14 15 is less by \$27 million. 15 What the legislature capped -- the 16 SENATOR BARTLE: But if we did 19 16 bond credit or the 4 percent credit was uncapped, 17 -- 19.2 five years, we would achieve even more 17 and the legislature capped it at 60 million, or 6 million a year. Well, if we had had that cap in 18 savings, would we not? 18 19 CO-CHAIRMAN STOGEL: Yes. 19 place back in 2007, '8, and '9, those numbers --20 20 SENATOR BARTLE: Why wouldn't we do number of credits issued in those years would 21 that? 21 have been substantially less. 22 22 Now, the -- what has happened in CO-CHAIRMAN STOGEL: We can 23 23 the last two or three years on the bond side, and certainly do that, or any variation. And you get to 19.2 if you start with once -- the real number 24 it won't show up in my numbers because I took 24 25 165. Because Mark started at the maximum actually issued credits, but a lot of the

Page 223 Page 221 1 projects didn't happen. The economics just 1 CO-CHAIRMAN STOGEL: It's an open weren't there for a lot of these bond deals to 2 2 commission, Senator. 3 3 SENATOR BARTLE: Just throwing that happen. So I think what's really happened 4 4 out there because -- and I appreciate there are is we're averaging instead of 69 a year, or over 5 long-term savings in going from 10 to five, but 5 the 10 years, you're probably doing about half of it does not produce the savings immediately. And 6 6 7 that. About maybe half of the bond deals were 7 I think that this is, you know, low income is a being done, and that's in part due to the economy 8 huge -- you know, it's another one of our big 8 9 and the fact that the bond deals just don't work 9 programs, I think we ought to look at that. as well right now in this economy. I don't know, I don't have a 10 10 A lot of those bond dealers' 11 specific proposal. I could make one if you want 11 12 historic preservation deals in St. Louis or 12 me to 13 Kansas City, some of them are acquisition rehabs, 13 COMMISSIONER GARDNER: One of the 14 but the bottom line is they don't work. A lot of 14 ideas that was kicked around has been that you 15 them that were approved have all fallen apart, 15 might reduce the cap to the six -- or, you know, kind of like historic projects have fallen apart, 165 or 16.5, 16.5 annually, cap it at that, and 16 16 and even though the historic credit hasn't been 17 17 then pursue the changes in the legislature and 18 reduced, the historic numbers are falling off 18 elsewhere to get the number down and 19 dramatically right now because the economics just 19 substantially vote on that. That idea is being 20 20 aren't there. kicked around. 21 So when you start with the fact 2.1 What that would do is lower --22 that at some point the -- whether it's a year 22 instead of having a \$23 million credit, annual 23 from now or two years from now, the -- you would 23 credit for the five years, it would probably drop have full -- you might get back to the full 24 it to maybe 21 or something. But that idea has 24 25 amount of the bond being -- bond credits being 25 been kicked around. Page 224 Page 222 issued, then you're at 19.2 million. 1 I -- and, you know, it's up to the 1 Commission to make a recommendation, but one of 2 Now, have we talked about a number 2 3 less than 19.2 million? Yes. In my committee we 3 the things we have talked about is what are the had extensive debates on whether the number 4 4 political realities here? And if you go in with 5 should be at the maximum permissible, in other 5 a cut, you know, the historic people agreed to 6 what, a three year cut? Three year reduction? 6 words, should we lower by statute or by law 7 should we go in and lower the maximum number? 7 CO-CHAIRMAN STOGEL: As I 8 The committee with a couple of 8 understand it, the committee -- I was not on that 9 legislators on it decided that wasn't really our 9 call, but as I understand it, there was no 10 position to make a recommendation, it was to let 10 consensus report out of the HDC committee this the legislature decide whether the cap should be 11 morning. 11 12 lowered and to what extent. 12 COMMISSIONER GARDNER: What our 13 We debated it extensively, I could 13 committee did -not get any consensus to take a position that CO-CHAIRMAN STOGEL: Mike was on it 14 14 15 would result in a specific lowering of the cap. 15 and Senator Bartle was on it. 16 We then shifted and spent most of 16 COMMISSIONER WOOD: They reached no 17 our time focused on how do we improve the 17 agreement on any deal today. 18 efficiency as a means of saving the credit, or 18 SENATOR BARTLE: I have been a tiny 19 saving the total cost to the state as an 19 minority on that committee on all the votes.

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CO-CHAIRMAN STOGEL: As I

was discussed long and hard over the weekend. It

didn't get -- the proposed amendment did not get

about the -- about the proposed amendment that

understand it, there was no consensus report

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passed.

alternative means. So that's where we ended up.

we're going to ask the historic guys to come in

at a cut here too on the cap. At the starting

here and make a major cut, that we need to look

SENATOR BARTLE: Steve, I think if

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point.

Page 225 Page 227 1 SENATOR BARTLE: With this credit, 1 the state. 2 I will note in seven years it has more than 2 Can't rely on anything that the 3 doubled. Right? In seven, from 2002 to 2008, it 3 federal government might or might not do, but at 4 is, you know, it's just exploded. 4 least as an operating predicate, I would put out 5 And I, you know, I think we'll see 5 state law changes to benefit the state, to keep 6 the same kind of growth in historic, and I don't 6 the programs as efficient as they were. May be 7 know how we are going to make any kind of 7 presumptuous for this Commission to presume, but meaningful dent in our tax credit liability 8 we're all one state and we ought to be -- we have 8 9 without a substantial cut in the caps for 9 legislators here. If something makes sense for the 10 historic and low income. 10 COMMISSIONER GARDNER: I can't state to enact to save the state money, we have 11 11 12 speak for the community at large, but I can speak 12 to presume that that's a serious recommendation. 13 for myself. I think that if it were reduced to 13 COMMISSIONER VAN MATRE: Just from 16.5, I don't think -- I don't know how much push 14 14 my own selfish perspective, I would prefer that 15 back you would get, but I think if you start 15 the Commission report be as sanitized from talking about reductions much below that, you're 16 16 political realities and we come up with what's 17 going to get some very, very serious push back 17 the best way to structure the credits. 18 from the community. And that's just a political 18 And then leave it to the 19 reality. 19 legislature to develop the politics from that, 20 CO-CHAIRMAN STOGEL: I don't know 20 because if we start second guessing what's going 21 that there's a whole set of -- January is coming. 21 to go on in the legislature, why, we're all 22 The legislature will reconvene, that's clearly an 22 wasting our time, with the exception of three 23 independent process, and one of the governor's 23 people who actually know what they're talking words on September 8 were, it would be nice to 24 24 about, and the rest of us are just guessing. 25 prevent an irrational January. We may or may not 25 And what we -- I think given the Page 228 Page 226 1 best tool, if we just give them a good report 1 do that. 2 2 But Senator Bartle said earlier that's based on as much science as we can provide 3 that if we're going to try to do some stuff for 3 to them. So I think that's -- that's what we 4 -- we're going to tally at the end of the day 4 ought to do on these credits, particularly this 5 where the number landed. If we're going to add 5 low income housing and historic, is just what's some money for economic development for 6 6 the best way to design this credit? 7 retention, it has to come from somewhere. 7 But the real elephants in the room I'm repeating things from today. 8 8 are the global issues we're going to have to 9 If -- senior citizen circuit breaker there's been 9 discuss, and that involves -- there's really two 10 a vote on. There's been a vote -- the next two 10 of them, as I see it, and that's this biggest programs are historic and low income, and appropriations issue is to what extent should 11 11 12 maybe we need to, maybe not, wing it today, but 12 things be subject to an appropriation? 13 tomorrow morning when we deal with historic, deal 13 And so I think it's -- we got a 14 with the notion of what the right numbers are as chicken and egg problem here is when do we 14 15 a committee. To put this in balance. 15 discuss the global issues? Because the second 16 I will say one thing for the low 16 elephant in the room is prioritization of all 17 income committee is they worked really hard with 17 these credits, and it may be that we design this

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credit perfectly, but we put it in such a low

credit priority that it doesn't get funded

because the state doesn't have the money.

talk about how we think they ought to be prioritized and how we think the appropriation

And so I think it may be that we

discussed generally these credits, and then we

process ought to impact it because that may in

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-- to think about how 165 can become a five year

credit and can with state law tax changes become

70. And certainly the state law tax changes are

So I put that out as a positive

because the Commission should be able to --

should be able to assume that the state law stuff

can get changed if it results in huge savings to

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within our control.

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turn impact how we think about each of these individual credits. But first we have to go through the exercise we've gone through, which is how should these credits be better? And we've done a pretty good job of that up to now.

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So it seems to me like we ought to leave politics out of the whole low income housing thing and figure out what's the best way to design it.

CO-CHAIRMAN GROSS: Just a thought, run this around, net general revenue collections for ten were \$6.7 billion. Looking back, the first comparable year is 2005, 6.7 and change in net general revenue collections, and the amount of low income -- she disappeared. She's getting

What I'm thinking of, if we want a starting point, is to look and see what the net -- see what the low income program was doing in 2005. Ask 10, we'll have at least the same percentage recommendation for 2000 -- going forward as we had when revenue collections were the same.

SENATOR BARTLE: This obviously has some rational basis. We have sitting at this

designed? In other words, can we say Mark's idea of cutting it in five years or making these other changes is approved, and then leave for another time and maybe a different body how much would be appropriate? Or is it so interwoven that --

SENATOR BARTLE: Craig, I think the governor is looking for this group, made up of people who receive the credit, some people here represent interests that receive these credits, to make some tough choices. And the over -where you start with this is one of the incredibly difficult political choices.

And I think one of the reasons that we were formulated was to make a recommendation that the governor and the legislature could point to as saying the people who know these credits are recommending that we start here.

So I don't think that we can punt on these -- on these issues of where should we start, what should the level be, what should cap be, because those are the tough issues that really I think the governor's probably looking for guidance on.

COMMISSIONER VAN MATRE: But implicit in what you're saying is that all

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table groups that are representing the public schools. Public schools other than social services are the largest recipient of government funding.

They are having to deal with the reality of revenue that is like it was in 2005. And one of the complaints we hear is that why aren't the tax credit programs standing in the same shoes that we're standing in dealing with the same reality that we're dealing with? And this gives some at least rational basis for finding a number.

CO-CHAIRMAN GROSS: And I don't know what it's going to be. I may not like it. SENATOR BARTLE: It's 13. It's 13

on low income.

COMMISSIONER GARDNER: If you look at 2004, it was 15.5 roughly. In 2005, it's 13 million. If you look at 2006, it was 15 million. The 2005 number I'm having a hard time believing, it's sandwiched between two \$15 million years.

COMMISSIONER VAN MATRE: The question I've got for everybody is do we have to agree on what ought to be appropriated for this credit to discuss and vote on how it should be

credits are created equal and so we allocate in our own minds what should be -- and then we vote on what should be the amount allocated to this credit, and that appropriation, or for lack of a better description, allocation is equal to all other credits when I submit all credits aren't created equal and they have to be prioritized and funded probably in a waterfall fashion where some get funded fully, and others only if there's money available.

So what you're doing I think is saying all credits are equal so we have to cut this one and cut this one and cut this one to make everything across the board. And that's like when you're making your home budget up, it's saving my entertainment budget's just as important as my home mortgage, and of course, that isn't true.

CO-CHAIRMAN GROSS: Really only by throwing them all into appropriation do you get that prioritization.

COMMISSIONER VAN MATRE: That's right, and that decision isn't really made. So I guess my recommendation would be to bifurcate this and say that Mark's recommendation as to

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ways to change this credit are good ones, well thought out, ought to be adopted, and then it's a separate issue as to when and how they get funded.

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COMMISSIONER GARDNER: The thought of our committee was, Senator, just so you know, we did not, and I think those who have worked with us understand, we did not come in to the process and say we're not taking any cuts. Our report made it very clear that we felt either we find ways to make our credit more efficient and save the state money, or we're probably going to get a haircut.

And we didn't come in with any kind of attitude about it. We came in recognizing the reality, and it's not really that we tried to dodge the issue, but I will tell you that the complexities of sitting here, and I think the -- some of the other people on the Commission understand this, trying to say, okay, well, what should the number be?

Well, tell me what the tax law is going to be. Tell me what the result of all of the proposed changes in the tax law is going to be. Tell me what the efficiency of the credit is

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budget is going to be a positive impact.

COMMISSIONER GARDNER: A substantial savings, yeah.

COMMISSIONER JOYNER: And to us that meant both the objective of the credit as well as the objective of trying to find a creative way to reduce the cost to the state budget.

And that's why we -- my recollection is we opted to take the recommendation of shortening the years for the credit to have that impact rather than applying a cap to it that could have the effect of still having an inefficient credit, but reducing the amount of housing you could produce when throughout the state there's definitely an unmet need.

COMMISSIONER GARDNER: I think what Dee has said is correct. Until we know what the efficiencies -- how much they're going to be improved, we're simply pulling a number out of the air. It's arbitrary.

Secondly, what Dee said was the belief was, well, if you make it efficient enough, maybe you don't have to reduce it. If we

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going to be reduced by.

Now, let's say we can't achieve any of those things. Then I think the legislature's probably going to look at this credit and say we're going to reduce it.

It wasn't that we were unwilling to come up with a number and unwilling to propose a reduction. It was we didn't know what the numbers should be. Because it is a complicated process to try to figure out where we're ultimately going to end up in January.

COMMISSIONER JOYNER: I just want to say, you know, to me this is so complex, all of this spreadsheets and the finances and everything, but the thing that was compelling to me sitting in on that committee was to say when you look at the need for low income housing in the state, there's definitely a need there.

And if we can save the state a fairly substantial amount of money by restructuring these credits to make them more efficient, we're able to maintain a level of constructing low income housing, the equity in the housing, but we can do it so much more efficiently that the net result to the state

save the state by increased deficiencies, maybe there doesn't have to be a reduction.

The third point on that was we had a couple legislators on our panel who really felt that it wasn't our job to tell the legislature what the level of funding should be. And we -- they felt that was the legislature's job, and we, quite frankly, didn't want to take them on and offend anybody by suggesting that that was our job

So it wasn't -- again, we weren't dodging the issue. We weren't attempting to avoid that point. We were simply trying to, as a committee, say we're going to try and improve efficiency a lot; if we don't get the job done, we think the legislature is probably going to take action.

CO-CHAIRMAN GROSS: I'd like to say I agree with the shortening the time of credit. I was hoping to get to one -- I still can't yet quite figure out what the cost is of doing that, but don't try to explain it to me again.

COMMISSIONER GARDNER: I can tell you tomorrow.

CO-CHAIRMAN GROSS: I got the five

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okay, or close enough anyway, I got that generally figured out, but the direction with that making it more efficient, I like that.

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I do think a reduction in the program is appropriate, and whether we pull that back to an '06 or an '05 or whatever level to compare it to general revenue collections, I think is a reasonable approach. And that's -oh, the only -- I'm not sure if it's in recommendation 1 or not.

COMMISSIONER GARDNER: If I can. let me run through the rest of the recommendations very quickly, they're pretty simple and I think non-controversial.

We took a -- kind of a -- we took a -- not a formal position on the recapture issue. Currently there's a recapture provision in the credit so that if someone quits complying with state law or federal law, the credit can be -it's a clawback provision. You can take the credit back, a portion that's been unearned, and all future credits are basically canceled. You don't earn them.

And there is a -- there is an efficiency to be gained by removing the next year take it out of the program and rent it as market rate housing, and there's nothing the state could do about it. Those credits have been awarded, they're there.

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Now, the federal government could still recapture the federal credits, and that's a pretty big penalty. So I think the threat is not that great. But the committee itself basically I think felt, okay, we're not going to specifically recommend eliminating recapture provision, but if that is to improve the efficiency of the credit, then we're fine with it

So, in other words, again, without attempting to pass responsibility for the issue, it was again deferred essentially to the legislature to become part of this first recommendation. How do you make the credit more efficiently. More efficient.

Third was our recommendation to the tax law committee, take the actions that it's currently doing, which was an attempt to make the changes in the federal law which it's talked about, and make the changes in the state tax credit that the tax law committee previously discussed. We support those efforts.

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recaptured provision in that it does have some slight discounting impact on the credit. Again, we had substantial discussion about this, and that's kind of a policy issue.

The committee ultimately determined it was a policy issue again for the legislature, not for us, but at the same time we said that if eliminating the recapture provision is part of an overall strategy to improve the efficiency of the credit, we certainly don't think that's inappropriate. In fact, it may be appropriate.

But you understand with the -there's the two corresponding views, and I think on our -- when we had our conference calls the other day, you have the -- can I make the credit more efficient by eliminating the recaptured provision? Yes.

If I eliminate the recaptured provision, I am also taking away from that credit the fact that if somebody doesn't comply, they're not going to get state credits for not complying with the law.

And there were some people who felt some discomfort over the fact that somebody in theory could build low income housing, and the

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The fourth action was a goal. We said we would like to maintain equity levels. Not tax credit levels, but equity levels at the same or near current levels, which means how much equity are you generating from 170 or 80 million dollars' worth of tax credits. Plus improve the efficiency and try to maintain that equity so we don't have to actually cut the size of the program.

However, we very specifically pointed out in there and noted the subcommittee is aware of the fact that depending on the extent efficiencies can or cannot be obtained, it may be necessary to reduce the size of the program. Again, that gets back to your issue, Senator, on what do we do with the size of the program.

Number 5, and this is a -- this is a provision that really can help the value of the credit. Every time you help the value of the credit, you're going to reduce the number of credits you have to issue. You're going to increase its efficiency.

And No. 5 was -- basically said when the -- when the building is placed in service, the credits ought to be earned rather

Page 241 Page 243 1 than the way it works now. It's a really archaic 1 first year, what percentage are going to be 2 system that says if you have a 32 unit apartment 2 deferred to year 11, and it just creates a lot of 3 building, you put the thing into service on 3 uncertainty that does impact pricing. Whereas if you knew that when the 4 November 1, you only earn credits as each unit is 4 5 5 first unit got leased, you earned all your leased up. 6 And so you get a partial year's 6 credits for that year, then you'd be selling an 7 credit in the first year, and in fact, you may 7 equal amount of credits for each of the 10 years, 8 8 ultimately end up deferring your credits. and you wouldn't have this -- right now it's 9 There's a more archaic complicated law that says 9 split up. As a general rule, you're selling 10 you may be better off deferring your credit and 10 eleven years' worth of credits. starting your credit the next year. Or if you 11 11 You're selling a partial year in 12 have multiple buildings, you'll get part of the 12 year 1, the next nine years you're selling the 13 credit the first year and you'll defer part of 13 full amount of credits, and then you got the 14 the credits to the 11th year. 14 leftovers from year 1 in year 11. And because nobody knows what that first year number is going 15 It makes the whole process 15 complicated, it makes the delivery schedule of 16 16 to be and that 11th year number is going to be, 17 the credits very uncertain, and the marketplace 17 it's just all projection and it doesn't back 18 doesn't like uncertainty. 18 pricing. 19 CO-CHAIRMAN GROSS: Doesn't that 19 And I don't think that there's any 20 20 provision kind of ensure that before you go into real benefit to the state. I mean, I don't know, 21 a project, you make sure that you've got demand? 21 somebody else who knows a little about it, 22 COMMISSIONER GARDNER: Really isn't 22 Sallie, you may or may not have an opinion on it, 23 a demand issue. 23 but I don't know how the state really benefits by 24 CO-CHAIRMAN GROSS: If you're 24 this staggered process. 25 trying to lease out the units and nobody's 25 Anyway, again, the idea is to Page 244 Page 242 wanting to lease them, then you're not --1 1 improve the efficiency, and most of these ideas 2 2 CO-CHAIRMAN STOGEL: The federal were aimed at how do we improve efficiency. 3 law is odd. If you lease a unit and then it goes 3 Item No. 6, we -- which addresses 4 vacant and stays vacant for nine years, you still 4 some of the issues that have been raised over the 5 get the federal credit. In theory, you could 5 years with the growth of the program, we have a 20 unit project and have only one person specifically recommended in item 6 that you tie 6 6 7 move in, and they just move and you'd earn all 7 the state tax credit as a percentage of state 8 8 the credits. revenues. So when state revenues go up or 9 SENATOR BARTLE: That sounds like 9 10 10 down, the credit goes up or down, you don't have the federal government I know. CO-CHAIRMAN STOGEL: I didn't want to worry about it becoming a larger percentage of 11 11 12 to disappoint you, Senator. 12 state revenues than it currently is, or whatever 13 CO-CHAIRMAN GROSS: But why what 13 number you happen to set. And we thought that 14 was a good recommendation, you know, and thought 14 I'm saying is not correct? 15 COMMISSIONER GARDNER: Because it 15 it addressed one of the concerns that has been 16 really isn't a matter of market. 99 percent of 16 raised. 17 the time there is not a problem leasing up the 17 Item No. 7 dealt with a stacking 18 units, okay? It's just a timing issue. And 18 issue, and the stacking issue may need to be 19 because when the building comes online -- it may 19 dealt with further, but we made the same

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recommendation other people, the historic people

And if this Commission wants to

made. Rather than getting 25 percent of the

qualified rehabilitation expenditures for the

historic side, we projected, or we suggested

lowering that to 20.

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come online in June, it might come online in

credits, we're out there trying to project and

And so when we're trying to sell

predict how many units are leased the first year,

what percentage of credits you're going to get

January, it might come online in October.

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make something more specific on that issue, it can, but I will let you know that we also -- MHDC is very aware of the sensitivity of this issue. When you're layering the historic credit on top of the low income credit, it -- the numbers can get pretty high and the cost per unit can get excessive.

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And MHDC, I have had this conversation with them, you know, Margaret Lineberry who is the new executive director is very aware of the issues, very sensitive to that, that we have to be careful when you layer credits and start getting pursuant costs that are excessive. And I think you're going to see some direct action out of MHDC putting restrictions that go beyond what the Commission is recommending here.

We thought this was a -- this was a recommendation we made.

Now, the carry back/carry forward issues have been raised. We said we'd like to keep the three year carry back/five year carry forward, that if you're going to reduce anything, reduce the carry back to two years and only do it with respect to future credits.

up, there's been some e-mail traffic about the value of credits at 55 cents and 90 cents.

And I don't -- if it goes back to that first discussion I think we had in the Commission was the accusation, or the belief in the legislature that the program is too rich. And how any of these recommendations address that. I mean, by bringing down caps is one thing, but that doesn't address the value, or the -- the issue of the program by project being too rich, it just reduces the number of projects.

So I think maybe it's the stacking provision? Steven says it's not, and I'm trying to hit the target, and I don't know which of these recommendations is the one to try to --

CO-CHAIRMAN STOGEL: Let's step back and -- there are lots of elephants in the room, we might as well put another one here.

The charge against the low income is that 40 cents, the commonly used number of the credit value, goes to the project. We've all heard the number. That results from the fact that there's this embedded federal tax hit of 35 cents and the time value of money.

If we can address the tax law issue

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The reason being the carry back/carry forward actually enhances the value of the credit because when people buy the credit, they're buying a 10 year stream of credits. They don't want to know that they have to make money every one of the 10 years.

If they make money for three years and don't make money for two, then if they've got any leftover credits, they can carry them back, or they can carry them forward for the years that they lost money.

And I know it increases budget certainty by restricting the carry back/carry forward provisions, but it also decreases the value of the credit somewhat because I know if I can't carry that credit back and I might lose it. I'm not going to pay as much for it. So we said, recommend leave it as it is. That was the ultimate recommendation

And I believe that's the extent of the recommendations.

CO-CHAIRMAN GROSS: I guess we'll go back to the beginning to see if we can get some of these resolved. But on the stacking issue, I guess is the best place to bring this

at the federal or state level, and if we shrink the period, the amount of credits will drop so that there's way more efficiency, and that's what the low income folks tried to do.

That doesn't address Senator Bartle's issue is the current authorization at 19.5 the right starting place. Should it be X, Y, or Z lower? Senator Bartle made the observation for. I think it's 2005, and the number back then was for the 13.5 or 135 million dollars total

So by focused on that elephant only, Senator Bartle's thought was if you go back to one -- 2005, the applicable number we're talking about is 192 as of today and 135 then. From that starting point the question the low income committee has wrestled with, I think admirably, is how do you reduce the efficiency? How do you make that 40 percent higher?

There are some fringe elements. Recapture when a unit goes online that MHDC can deal with, but the committee really did work hard to say the most efficient would be a one year credit but it causes a bulge in the state budget.

A five year credit takes you a long

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Page 249 Page 251 1 way up the curve because it reduces the starting 1 all of this work. 2 point, 192 to 115; or if it be 135, it would 2 CO-CHAIRMAN GROSS: That's not the 3 reduce it by \$52 million to about 88. Because 3 issue, though, I'm bringing up. COMMISSIONER WOOD: Chuck, I got an it's a 40 percent savings to go from 10 years to 4 4 5 idea real quick. You want to get to a one year 5 five years. 6 The notion of tying things to 6 on low income, right? 7 general revenue, whether it should be 2005, 2008, 7 CO-CHAIRMAN GROSS: Ideally. I 2012, that's a different recommendation, but in 8 don't know if we could afford to get there, but 8 9 terms of the tally for what the programs are, the 9 ideally. -- we just have to separate the issues. And COMMISSIONER WOOD: Could we do it, 10 10 what's the charge of the Commission in terms of 11 11 though, that we go to a five year, two years 12 finding efficiencies? I think the low income 12 later down the road it becomes a three year, two 13 have made some progress. 13 years down the road past that we get to a one Do we want to address as a year. So we're facing this end to get where we 14 14 Commission what the starting point ought to be? want to go and we've got the ultimate goal of 15 15 16 Factually the starting point, Mark, correct me if 16 getting a one year, but that we can't afford it I'm wrong, it's 192 authorized, but the 17 all up front. Does that sound reasonable? 17 18 functional average is 165. Should the starting 18 COMMISSIONER GARDNER: We actually 19 point be the 2005 number which was 135? A 19 talked about that as a -- the five year credit 20 20 question. being a transition to maybe a three, and then a 21 From there, whatever the starting 21 transition even to a one. It's kinda complicated 22 point is, the low income folks by going to a five 22 to -- I mean, I think you'd have to do that 23 year and by going to these other things and --23 obviously in three steps with the legislature, achieve a 30 percent savings, and with the state 24 24 but I think for long-term planning, that's 25 adopting plan 3, it's a 40 percent savings. 25 ideally where you'd be. Page 250 Page 252 And if you -- 195 would become And I was just going to say, 1 1 2 2 Senator, I'd take the 90 million for the historic about 115. One ninety-two would become 115. One 3 sixty-five would become 91, doing the math fast. 3 on a one year credit, I'd take that today, 4 One thirty-five would become 80 something. 4 because that's more than we're getting. We're 5 And that's a format for a 5 getting about 65 million of equity. 6 discussion -- when we get to low income tomorrow, 6 CO-CHAIRMAN GROSS: I mean, if the 7 there will be a discussion of -- which was taken 7 Commission wants to, we can certainly recommend 8 8 up, but not resolved at the committee. that, it just depends on if we can find out what 9 There were program efficiencies 9 those numbers are in those years you're talking 10 discussed. There were some stacking issues 10 about to see how much the -- of an impact it is discussed, but on the major issue of what a new 11 on the budget is what I want to see. 11 number might be for historics, there was no 12 12 COMMISSIONER WOOD: Maybe it's 13 consensus reached, I'm told, right, Mike? 13 longer than two years. I think ultimately that 14 COMMISSIONER WOOD: On historic, where -- if the -- I think ultimately that's best 14 15 right. 15 for the state budget if we can get there, and 16 16 ultimately I think it's best for the CO-CHAIRMAN STOGEL: On historics. 17 The weekend's conversation suggested 90, there 17 practitioners in the low income side. So, I were other folks who thought it should be higher. 18 18 mean, why not an ultimate goal to get there. 19 So the subject matter for tomorrow 19 COMMISSIONER GARDNER: At one point 20 20 morning after Mr. Boyers gets here and we hear I was going to make the recommendation that we 21 that report is what will this committee do on a 21 make the historic and the low income both the 22 historic tax credit number, what should we do on 22 three years credit, and then I was told that 23 a low income number, so we can run the tally that 23 wasn't -- probably wasn't a very good idea 24 Senator Bartle asked for at the very beginning of 24 because historic people weren't going to like

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that. So I backed off that pretty quickly

the meeting which was what's the net result of

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Page 255 Page 253 1 because that's the last thing I want to do is 1 we say in some words with these numbers here that 2 create an enemy. 2 the credits take precedence over discretionary 3 3 spending, but if the issue is, in fact, that it's But the point was, you know, we have historically been beaten up and beaten up going to be all discretionary, then what good is 4 4 really bad, badly, because we are inefficient. 5 it for us to come up with a particular number if 5 that's all going to be part of what amounts to 6 And people say you only get 40 cents on the 6 7 dollar, you know, and the point I've always tried 7 the budgetary process? That's what I don't to make is yes, but, without pointing fingers, I 8 8 understand. 9 didn't create the 10 year program. I didn't 9 CO-CHAIRMAN GROSS: Put the cap on 10 create that inefficiency. 10 it. They couldn't go higher than that. Give me a one year program, or a COMMISSIONER VAN MATRE: So what 11 11 12 one year credit like the historic people have, 12 we're really saying here is we're trying to 13 and I'll be just as efficient as they are and 13 impose a cap here on this, and not this is the 14 I'll only cost you about 65 million a year. 14 deal that they're going to get. This is just 15 That's about what I'll cost you. Well, that's 15 going to be a cap. Did you all discuss that in the equity. It'd probably cost 75 to 80 million that context, Mark? 16 16 17 in credits to get there. 17 COMMISSIONER GARDNER: I'm not sure CO-CHAIRMAN STOGEL: That's at the 18 18 I understood what you said. 19 192 level which we're not at. Just so everybody 19 COMMISSIONER VAN MATRE: Well, 20 20 understands based on actual, we're starting at that's my problem. 21 165. 21 SENATOR BARTLE: Let me throw this 22 COMMISSIONER GARDNER: If we're 22 out. Craig, you're -- the appropriation idea is 23 starting at 165, the number's -- I can tell you 23 a wonderful idea. I support it wholeheartedly, it is a completely different alternative to 24 about what it is. 24 25 CO-CHAIRMAN STOGEL: Just try to 25 everything we're doing right here. Page 256 Page 254 stay focused on the facts. If we vote, and I hope we will, I 1 1 2 2 COMMISSIONER REEVES: I just had a doubt we will, but I hope we will, vote to go 3 3 question. Another piece of this I think is that with a appropriations process. We really don't 4 there's some discussion going on about possible 4 need to worry about caps. We don't need to agonize over a lot of these details. 5 buybacks, some funding mechanism. Is there a way 5 to take a piece of the funding mechanism and help 6 Now some of the structural stuff we 6 7 plug a transitional hit to the budget? 7 probably still would need to, but there is a 8 8 CO-CHAIRMAN STOGEL: Yes. natural year by year grading of all of these 9 COMMISSIONER REEVES: Which 9 programs, K through 12, higher ed, all of the 10 actually makes the transition less painful. 10 other things the state has prioritized so you're CO-CHAIRMAN STOGEL: Yes. 11 right to keep on coming back to it. 11 12 COMMISSIONER REEVES: Quicker. 12 But I don't think all of this work 13 CO-CHAIRMAN STOGEL: Yes. 13 is wasting time because I think we're going to COMMISSIONER VAN MATRE: Can I ask find that that vote's going to go no, and so all 14 14 15 a question? I guess I'm not -- maybe I am being 15 of this is going to become very relevant. Does 16 clear and nobody is signing on to this idea, but 16 that make sense? 17 what we are saying I think in some words when we 17 COMMISSIONER REEVES: I'd add to it have this discussion is that whatever amount we 18 18 that I think all of this work is being done to 19 come up with becomes then in effect sacrosanct. 19 show a really strong effort to prevent a lot of 20 20 We are saying to the legislature you must this from going to appropriations. To really see 21 appropriate that before you appropriate anything 21 if we can push it to the level because we need 22 22 some predictability in some of this stuff. So if else. 23 CO-CHAIRMAN STOGEL: We aren't 23 everybody can make that strong effort and feel talking about appropriations. 24 enough pain to get there, maybe the appropriation 24

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doesn't need to be next.

COMMISSIONER VAN MATRE: But when 25

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Page 259 Page 257 1 SENATOR BARTLE: But our sitting 1 seems to me there's a fair amount of consensus on 2 here at this moment of time saying these are 2 the efficiency question of this particular tax 3 where the numbers need to be is an incredibly 3 credit. So if we could agree that the Commission inflexible process because it doesn't recognize wants to recommend reducing the number of years 4 4 5 any kind of changing reality that's going to 5 to five immediately with further study on how we 6 occur 6 can get to a three year and a one year, over what 7 The economic marketplace this state 7 period of time based on impact of the -- on the is going to face two years from now is 8 state budget, that that's the sense of the 8 9 dramatically different than it was three years 9 Commission in terms of what we want to recommend. ago, and I would argue that many of these And if -- if this is subject to the 10 10 programs are outdated. They are yesterday's ability to get the tax treatment to make this 11 11 programs and we are trying to apply them to 12 12 work? 13 today. 13 CO-CHAIRMAN STOGEL: It only adds 14 So I think an appropriation process 14 efficiency. allows the state to look at where we are and to 15 15 COMMISSIONER JOYNER: Okay. So I'm adapt and set these priorities according to going to stop right there then, and suggest that 16 16 whatever the priorities should be of that time 17 17 at least we vote on that, and I guess any of 18 period. 18 these other efficiency recommendations unless 19 The problem is, politically, people 19 somebody has a problem with some of them. And 20 20 then what it leaves on the table is coming back who have received preferential tax treatment with 21 tax credits are not willing to go into that kind 21 to this question of do we want to reduce the 22 of free -- because there is uncertainty. You 22 number of credits? 23 don't know that you'll get it. And so that's the 23 COMMISSIONER VAN MATRE: I second fundamental political problem. 24 24 that motion. 25 CO-CHAIRMAN STOGEL: It's also the 25 COMMISSIONER GARDNER: I would add Page 258 Page 260 1 to that we still have the historic to deal with 1 fundamental business problem that you don't start 2 2 on anything and it's not there, which is yet and other issues to deal with, and tomorrow we 3 another elephant in the room which is sunsets 3 could have just a whole separate issue of are we 4 which we're going to deal with tomorrow, but the 4 going to have caps and what caps are we going to 5 notion of finishing the committee reports, then 5 recommend 6 CO-CHAIRMAN GROSS: Correct. So we 6 get to global issues. 7 We need to finish historic and get 7 have a motion and a second? Discussion? into the global, but the global, if it's an 8 8 (NO RESPONSE.) 9 appropriation vote, that opens one door. If it's 9 CO-CHAIRMAN GROSS: Seeing none, 10 a not appropriation vote, it opens the sunset 10 all in favor say ave? 11 door, because legislative control at some point 11 (AYE.) is clearly within the legislature and the 12 12 CO-CHAIRMAN GROSS: Opposed no? 13 administration's domain. 13 (NO RESPONSE.) 14 And if that's the pathway, where do CO-CHAIRMAN GROSS: Motion is 14 15 all these credits that we're supposed to review 15 adopted. Thank you for getting us off the dime 16 come out? Elimination, capping, or modification 16 there. You want to go back to No. 2, then? 17 to at least reach a final report. Because the 17 COMMISSIONER GARDNER: You know, issues are all interconnected, and we're up to don't even know if that requires -- that's the 18 18 19 some very hard ones given the budget crisis. 19 opinion of the Commission, I don't know if that 20 20 requires an action of the Commission since we CO-CHAIRMAN GROSS: We got to get 21 21 didn't actually take a firm position. 22 22 CO-CHAIRMAN GROSS: On recapture? COMMISSIONER JOYNER: I was going 23 2.3 COMMISSIONER GARDNER: Yeah. to make a proposal. Unless the Commission itself wants to take a CO-CHAIRMAN GROSS: Excellent. 24 24 25 COMMISSIONER JOYNER: Because it position on that.

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	Page 261		Page 263
1	CO-CHAIRMAN GROSS: Also a global	1	CO-CHAIRMAN GROSS: No position on
2	issue, and we're going to be hitting recapturing	2	that, then. Number 3?
3	and global	3	COMMISSIONER GARDNER: That was
4	CO-CHAIRMAN STOGEL: No, that's	4	simply that we encourage the tax law committee to
5	clawback, Senator. Recapture is a technical	5	continue its work. So I don't know that that
6	thing for low income housing or historic, which	6	requires any action by us.
7	recapture occurs when there's a failure to lease	7	CO-CHAIRMAN GROSS: Okay. So no
8	a unit to the right person or there's a mortgage	8	recommendation on No. 3, then. Number 4?
9	foreclosure.	9	COMMISSIONER GARDNER: Simply a
10	I got a number that from MHDC	10	goal that ties in with No. 1 and ties in with the
11	that the amount of recapture that's occurred	11	cap, so I don't think you can really vote on that
12	since the onset of the program is less than	12	today.
13	\$100,000. So there's a sense that it doesn't	13	CO-CHAIRMAN GROSS: So no
14	accomplish much and hurts pricing.	14	recommendation on No. 4. Number 5?
15	There's also a sense that since the	15	COMMISSIONER GARDNER: I think we
16	federal law has recapture, it's designed to keep	16	should make a recommendation on 5, that is that
17	the projects up and operating and developers	17	we change law so that when you place a building
18	interested in it, and it's hard to quantify the	18	in service, it earns the credits at that point.
19	costs on pricing. So tracking the federal rule,	19	CO-CHAIRMAN GROSS: You want to
20	I think, you know, recapture is probably a good	20	make that in terms of a motion, Mark?
21	thing to keep in. It doesn't amount to much, but	21	COMMISSIONER GARDNER: Yes.
22	it is a an enforcement mechanism.	22	CO-CHAIRMAN GROSS: Second?
23	CO-CHAIRMAN GROSS: I agree.	23	CO-CHAIRMAN STOGEL: Second.
24	COMMISSIONER GARDNER: The other	24	CO-CHAIRMAN GROSS: Second by
25	issue that's been discussed on recapture is who	25	Steven. Discussion?
	Page 262		Page 264
1	should suffer the recapture? Should it be the	1	(NO RESPONSE.)
2	developer? That issue has been raised as to if	2	CO-CHAIRMAN GROSS: All in favor
3	you want to improve the efficiency of the credits	3	say aye?
4	and the pricing and shift the recapture risk to	4	(AYE.)
5	the developer, that's been	5	CO-CHAIRMAN GROSS: Opposed no?
6	CO-CHAIRMAN STOGEL: Would your	6	(NO RESPONSE.)
7	committee go along with that? Because investors	7	CO-CHAIRMAN GROSS: Ayes have it.
8	should be protected under the do no harm theory.	8	Number 6?
9	CO-CHAIRMAN GROSS: That's existing	9	COMMISSIONER GARDNER: Simply is
10	deals. That's not going forward.	10	that once a hard number is established for the
11	COMMISSIONER GARDNER: But that may	11	credits, that it be tied to state revenues so
12	be a legislative issue.	12	that it remains a set amount of state revenues
13	CO-CHAIRMAN GROSS: How about the	13	and doesn't increase as a percentage of state
14	protect me provision going forward? I'd like to	14	revenues.
15	have that one.	15	COMMISSIONER VAN MATRE: I
16	CO-CHAIRMAN STOGEL: It's a going	16	recommend that that be deferred until tomorrow,
17	forward question. Going forward should it be the	17	tomorrow is the global issues, because that same
18	developer's risk or an investor's risk.	18	argument could be applied to all credits.
19	COMMISSIONER GARDNER: Unless the	19	CO-CHAIRMAN GROSS: Without
20	Commission wants to take a position on a	20	objection, we'll table that until tomorrow.
21	recapture, we didn't take one.	21	COMMISSIONER GARDNER: 7, we
22	COMMISSIONER JOYNER: Just leave it	22	recommended reducing the QRE for historic credits
23	alone.	23	to 20 percent if they are stacked on top of the
24	CO-CHAIRMAN STOGEL: We should	24	low income.
25	leave it up to MHDC.	25	CO-CHAIRMAN GROSS: This is where I

Page 265 Page 267 1 raised the question that's out there about the 1 It goes to the core report is that 2 value of the credits, whether they are 50 cent 2 all state tax credits have a federal tax cost. 3 credits in terms of value, or 90 cent? 3 and we should do our best as a state to eliminate CO-CHAIRMAN STOGEL: I answered the it at the state level or the federal level and 4 question for low income, I'll deal with the 5 make them more efficient. 5 6 6 historics, but maybe more tomorrow on that. That's hopefully one of the -- we 7 7 Historic credits have a federal tax voted on it, hopefully one of the things that can 8 8 be followed up on post the handing it out in the cost like all other state credits. When the 9 partnership earns and gets a certificate or an 9 allocation, investors will pay 90 cents to the 10 10 COMMISSIONER REEVES: I'm not sure project. That gives them basis in the credit, 11 11 where that put us on the No. 7. I mean, it's --CO-CHAIRMAN STOGEL: I was trying and it's an advantageous investment because it's 12 12 13 worth a dollar and they make an efficient spread. 13 to answer Chuck's --At the moment, the federal tax law COMMISSIONER REEVES: You're saying 14 14 the historic would be 20 percent, not 25 percent 15 treats that as a zero basis certificate, putting 15 aside the issue of whether it's a capital asset 16 16 17 or ordinary income. There is a tax cost. 17 COMMISSIONER VAN MATRE: Low income 18 The historic tax credit community 18 housing would be 20 percent instead of 25. 19 has been successful in using the lost partner 19 COMMISSIONER GARDNER: I think the 20 20 structure at a cost of about 8 to 10 percent to issue is bigger than that. 21 eliminate the federal tax hit in the historic 21 COMMISSIONER REEVES: We at the 22 world. So 90 cents becomes 82. 22 historic committee did the same thing, stacked 23 It's an inefficiency. It's not a 23 with the low income. 24 COMMISSIONER JOYNER: So we're in 24 55 percent credit because the lost partner 25 structure is thought to work and is used every 25 agreement? Page 266 Page 268 day by the historic development folks in deals. 1 COMMISSIONER REEVES: We came to 1 2 Plan 3 of the tax law report takes 2 the same conclusion. 3 that 8 percent cost down to about zero and puts 3 COMMISSIONER GARDNER: Here's what 4 it in a better structure for -- with the state 4 I think the issue is. We recommended reducing law change that ties back into the federal law 5 5 the qualified rehabilitation expenses so you only 6 get a 20 percent credit instead of a 25 percent 6 change so we won't -- the historic folks and low 7 income folks won't need the loss partner 7 credit. That dings you a little bit for -- and 8 8 we felt like we had to take some action, quite structure anymore. 9 It creates a significant additional 9 frankly, I'm going to be honest with you. 10 efficiency to the credit program. So 82 cents 10 That's what the historic people 11 could become 90, or a 25 percent credit could 11 recommended, that's what we recommended because become a little less. 12 12 we thought somebody was looking for us to take 13 So that's the state of the art in 13 some action where the credits are stacked, okay? the historic world, and that's what's done. But This is some action. The issue is bigger. 14 14 15 with plan 3 of the tax law report, it adds some 15 And the bigger issue is this. Even 16 efficiency to get it back up to 90 cents on the 16 if you take it down to 20 percent, there is an 17 dollar. So, Mark, I get that one right? 17 issue as to how much money should ever be spent COMMISSIONER GARDNER: Mm-hmm. on a individual unit. What should -- should 18 18 19 CO-CHAIRMAN STOGEL: Okay. So 19 there be caps on construction costs? And I could 20 20 that's that answer. And there's other, besides sit here and I would love to, let me tell you I 21 loss partner, there's yet other models that have 21 get phone calls -- I'm supposed to speak tomorrow 22 been used over the last 10 years to defer the tax 22 at the Dream Initiative. I get phone calls from small to 23 liability on the historic deals. And every deal 2.3 24 is sort of like Baskin Robbins, got 31 different 24 medium sized towns all over the state all the 25 varieties. time saying we've got an historic building on our

Page 271 Page 269 1 town square that we've desperately need saved, it 1 And I'm not sure that's the right answer. 2 will help with economic redevelopment downtown, 2 CO-CHAIRMAN GROSS: Question. Did 3 it's the jump start we need to make an 3 either of the committees look at what other improvement in our downtown. Okay? states do in terms of combining historic and low 4 4 5 That's what I used to do, and I 5 income? Who am I looking at? COMMISSIONER REEVES: We looked at 6 quit doing it because there were -- there was 6 7 criticism of the cost pursuant, you know, and I 7 it much more simplistic basis of, I mean, should 8 got tired of reading my name in the paper, quite 8 the developer put any of his own equity in it, 9 frankly. And I said fine, I'll just go build new 9 because eventually with so much stacking, there's no cash on the table, and there should be some of 10 stuff, you know. 10 But -- but when you layer the a developer's money at risk. And that's the only 11 11 point we did. We didn't get as complicated as historic credit with the low income credit, you 12 12 13 got higher cost per unit. And sometimes those 13 the rest of it. CO-CHAIRMAN GROSS: Did you get any 14 numbers, when they show up in the newspaper 14 article sound exorbitant, and so politically it's 15 15 recommendations? an issue. I mean, people are going to complain. 16 16 COMMISSIONER REEVES: We agreed on And so the issue is do we -- here's 17 17 the 20 percent from the 25 if you stack it with 18 what the real issue is. Do we say to out state 18 low income 19 Missouri, guess what? The historic credit is 19 SENATOR BARTLE: I'll make a motion 20 going to be confined from this point forward to 20 that we eliminate stacking altogether. 21 St. Louis and Kansas City for the most part. 21 CO-CHAIRMAN GROSS: I'll second 22 Maybe a little bit in Springfield. 22 that for discussion. 23 But in out state Missouri, you 23 COMMISSIONER VAN MATRE: Just 24 cannot use the historic credit unless you're 24 where, with respect to these two credits? 25 layering it with the low income to do economic 25 SENATOR BARTLE: Period. Stacking Page 270 Page 272 revitalization in these downtowns, because the 1 across the board is gone. 1 2 2 people -- you don't have any young lawyers and COMMISSIONER VAN MATRE: We alread 3 CPAs who can afford to pay a thousand dollars a 3 talked about stacking in the job creation. 4 month to rent in Kirksville, Missouri, for an 4 CO-CHAIRMAN STOGEL: Can't do it in 5 apartment. And that's the truth. 5 the social credit area either. Social agencies, 6 we heard testimony all over the state, take a 6 So what you're really doing is 7 7 you're making the statement that historic credits little bit of NAP and a little bit of Y up and a will be used in St. Louis and Kansas City only, 8 little bit of this to run their social programs. 8 9 and they'll only be used on upper end 9 It's -- and they're relatively minor amounts 10 developments or up where upper income people can 10 compared to this. live in them. And the people who have low to 11 11 Now, to the extent that it goes to moderate incomes will not be able to live in 12 12 the question Mark raised which is, is there a 13 13 cost per unit, taking a building somewhere, try historic structures. 14 to save it, because you can't support much debt. 14 Now, I have often said I don't care 15 which, you guys just tell me what you want to do. 15 You have to close the cost with equity, and it's 16 I told the legislature on this and I told MHDC if 16 just very expensive to save that unit. There 17 you don't want to see the historic structure 17 just aren't rents for it. And I submit the done, I won't come, but I will tell you -- and at 18 18 stacking question is way different from the 19 times I am a historic preservationist at heart. 19 social and economic development field. 20 20 SENATOR BARTLE: I'll limit my It breaks your heart when you get a 21 phone call from somebody in Washington, Missouri, 21 motion to these two. To historic preservation 22 who said we've got three buildings downtown, we 22 and low income. 23 could combine the three buildings into one good 23 CO-CHAIRMAN GROSS: Second. 24 historic project, will you come do it? And right 24 CO-CHAIRMAN STOGEL: Can we put now my answer is no, I will not do your building. 25 that before the historic committee as well

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                                              Page 273
 1
      tomorrow when they do that? Let them hear it and
                                                             1
                                                                  make it somewhat flexible, and give the agency
 2
                                                             2
                                                                  some flexibility in how they use that $11
 3
                                                             3
                                                                  million. That's our first recommendation.
             SENATOR BARTLE: I'm fine if you
                                                                         CO-CHAIRMAN GROSS: Okay. Make
 4
      want to defer.
                                                             4
 5
             CO-CHAIRMAN STOGEL: Totally on the
                                                             5
                                                                  that in the form of a motion?
 6
      floor it should be discussed.
                                                             6
                                                                         COMMISSIONER GARDNER: Yes.
             CO-CHAIRMAN GROSS: All right.
                                                             7
 7
                                                                         COMMISSIONER HALL: How much of the
 8
                                                             8
      We're going to park No. 7.
                                                                  cap is being used?
 9
             CO-CHAIRMAN STOGEL: But I think
                                                             9
                                                                         CO-CHAIRMAN GROSS: I'll second it
10
      the historic people need to be present.
                                                           10
                                                                  for discussion. Go ahead.
             CO-CHAIRMAN GROSS: Number 8.
                                                                         COMMISSIONER REEVES: Doesn't it
11
                                                           11
12
             COMMISSIONER GARDNER: We recommend
                                                           12
                                                                  come down to a fundamental question of where we
13
      no change in the carry back/carry forward of the
                                                           13
                                                                  think we should be putting our money, whether we
                                                                  should be incenting operational activities or
14
      low income housing tax credit.
                                                           14
             CO-CHAIRMAN GROSS: Okay, we got a
15
                                                           15
                                                                  whether we should be incenting production
16
      global issue coming, we'll park that for
                                                           16
                                                                  activities?
17
      tomorrow.
                                                           17
                                                                         COMMISSIONER GARDNER: There's more
18
             COMMISSIONER GARDNER: We're done.
                                                           18
                                                                  demand for the not-for-profits need operating
19
             CO-CHAIRMAN GROSS: Is that it?
                                                           19
                                                                  assistance.
20
             MS. HEMENWAY: Mark? AHAP.
                                                           20
                                                                         CO-CHAIRMAN GROSS: Right. But
21
             COMMISSIONER GARDNER: I'm sorry if
                                                            21
                                                                  it's a policy matter whether that's where the
22
      our recommendations are not more specific than
                                                           22
                                                                  money should go. I don't know where the
23
      they were. Here is the AHAP credit I'm going to
                                                           23
                                                                  legislature is on that.
24
      talk about, recommendation No. 1. I know that a
                                                                         REPRESENTATIVE FLOOK: That was our
                                                            24
25
      lot of the other donation credits cut their
                                                            2.5
                                                                  legislation, Sallie, wasn't it? Consolidating
                                              Page 274
                                                                                                          Page 276
      percentage believing that they could raise more
                                                             1
                                                                  the -- getting away from operation costs? Get on
 1
 2
      money with the same number of credits.
                                                             2
                                                                  the social community assistance program? Trying
 3
              The AHAP's currently a 55 percent
                                                             3
                                                                  to consolidate all of them so that it was one
 4
      credit and -- I'm sorry, that's our last one.
                                                             4
                                                                  program and you could do different things in one
      The first one was -- dealt with the caps. There
                                                                  program.
 5
                                                             5
      are two types of AHAP credits, one is a operating
 6
                                                             6
                                                                         And on the state side, you'd have
 7
      assistance and the other one is a production
                                                             7
                                                                  one application and one department dealing with
      credit. Production credits were actually for the
                                                             8
                                                                  it; and then on the program side, existing
 8
 9
      production of housing and these are credits that
                                                             9
                                                                  activities could still occur, but they would all
10
      are granted to not-for-profits.
                                                           10
                                                                  apply into one program and would eliminate the
              The other is operating assistance.
                                                                  ability, or drastically reduce the ability to use
11
                                                           11
      The -- the current problem we have is that we
12
                                                           12
                                                                  those incentives for operational cost, and they
13
      have more demand for operating assistance than we
                                                           13
                                                                  had to go into active service --
      do the production credit. So MHDC which actually
14
                                                                         MS. HEMENWAY: Service and actual
                                                           14
15
      awards the credits, or administers the program,
                                                           15
                                                                  production of -- you know, delivery of services,
16
      would like some flexibility.
                                                           16
                                                                  capital improvements, but limiting operating
17
              And -- to take their total
                                                           17
                                                                  costs was House Bill 1157.
                                                                         REPRESENTATIVE FLOOK: 1157, yeah.
18
      operating -- their total cap of 11 million and
                                                           18
19
      perhaps increase a reduction cap somewhere in the
                                                           19
                                                                  I couldn't remember the number. So.
20
      neighborhood of 2 to 3 million, and reduce the --
                                                           20
                                                                         CO-CHAIRMAN STOGEL: And the answer
21
      I'm sorry, the operating assistance cap to 2 to 3
                                                           21
                                                                  to the question earlier, the amount authorized
22
      million, and lower the production cap by an
                                                           22
                                                                  maximum was $11 million, that was what was
23
      equivalent amount.
                                                           23
                                                                  authorized in 2007. In 2008, the number was 8.7.
                                                                  In 2009, it was 7.4. Almost 7.5. So it's -- the
24
              So I think what we ideally would
                                                           24
25
      like is for the legislature to change the cap and
                                                                  authorization's been running slightly below the
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                                             Page 277
 1
                                                            1
                                                                        CO-CHAIRMAN STOGEL: How much is
      cap.
 2
             COMMISSIONER GARDNER: That's maybe
                                                            2
                                                                 the demand for operating?
 3
                                                            3
                                                                        MS. WATTS: We figured -- you know,
      the amount of credits authorized by the agency,
                                                                 everybody knows there's only a million available.
      but I don't think that's what the cap was.
 4
                                                            4
 5
             CO-CHAIRMAN STOGEL: The cap there
                                                            5
                                                                 We get probably double that in application
 6
      was 11 million
                                                            6
                                                                 requests, but people, you know, they know that
 7
             CO-CHAIRMAN GROSS: But is that
                                                            7
                                                                 there is only a million available so they sort of
                                                            8
                                                                 tailor, you know, their requests.
 8
      broken down by operating and production? Is that
 9
                                                            9
                                                                        We limit the amount that each
      cap divided?
10
             COMMISSIONER GARDNER: It is
                                                                 agency could get in operating credits to 100,000.
                                                          10
      actually divided.
                                                                 So we think you could easily absorb two -- a
11
                                                          11
             CO-CHAIRMAN STOGEL: Ten million
                                                                 total of two to three million in operating
12
                                                          12
13
      for production and 1 million for operations was
                                                          13
                                                                 credits
14
      the -- is the current statute.
                                                          14
                                                                        CO-CHAIRMAN GROSS: Which is their
15
             COMMISSIONER GARDNER: We have --
                                                          15
                                                                 recommendation. I'll speak in favor of the
                                                                 recommendation. I don't think it should be
16
      if -- Katie, if you've got anything, or Jennifer,
                                                          16
17
      if you've got anything you want to say to address
                                                          17
                                                                 completely wide open. I think the policy
                                                                 direction that legislature has crafted over time
18
      that? We have two representatives from MHDC
                                                          18
19
      here.
                                                          19
                                                                 which directs more money into production, I think
20
                                                          20
                                                                 that general idea should be maintained, but a
             CO-CHAIRMAN GROSS: Katie Watts.
                                                                 little bit more flexibility. The 2 to 3 million
21
             MS. WATTS: Katie Watts. If you're
                                                          21
22
                                                                 or so which is their recommendation I would
      asking how much of those numbers were operating
                                                          22
23
      versus production out of the 7 million, 8.7, and
                                                          23
                                                                 support.
      11, we have always used the full 1 million in
                                                          24
                                                                        COMMISSIONER GARDNER: What if we
24
2.5
      operating credits, so you can just subtract off a
                                                          25
                                                                 gave -- what if the recommendation would be that
                                             Page 278
                                                                                                        Page 280
      million for operating credits, and the balance
                                                            1
                                                                 we have an operating cap of, Katie, what would
 1
      would be production.
 2
                                                            2
                                                                 you say, 3 or 4 million? If we say 2 to 3
                                                            3
 3
             CO-CHAIRMAN GROSS: What is under
                                                                million on top of the one?
 4
      that title operating? What gets included there?
                                                            4
                                                                        MS. WATTS: Two to 3 million in
             MS. WATTS: Any time -- say you
 5
                                                            5
                                                                 total
      have a homeless shelter, so they could be using
                                                            6
 6
                                                                        CO-CHAIRMAN GROSS: Just what your
 7
      -- and they were getting donations for operating
                                                            7
                                                                 recommendation is, Mark, she's agreeing with.
      assistance, whether they're in kind donations or
                                                            8
                                                                        COMMISSIONER JOYNER: Why don't we
 8
      whether they are actually like maybe someone is
 9
                                                            9
                                                                just vote on the recommendation?
10
      donating rent, you know, the landlord is donating
                                                          10
                                                                        COMMISSIONER HALL: Raising
11
      rent to a non-profit.
                                                          11
                                                                 operating from 1 million to 2.5 million?
             CO-CHAIRMAN GROSS: So it could be
                                                                        CO-CHAIRMAN STOGEL: From 1 million
12
                                                          12
13
      utilities?
                                                          13
                                                                 to 2.5, and we're taking production down from 10
14
                                                          14
                                                                 to 8.5.
             MS. WATTS: It could be staff,
15
      anything in their operations. It's pretty open.
                                                          15
                                                                        COMMISSIONER HALL: You can raise
16
             CO-CHAIRMAN GROSS: And then
                                                          16
                                                                 the amount given by lowering the value of the
17
      production, could that be everything from the
                                                          17
                                                                 credit and achieve the same thing.
      building of the -- or the construction of a
                                                                        CO-CHAIRMAN STOGEL: That's the
18
                                                          18
19
      building to the purchase of food in the case of a
                                                          19
                                                                 second recommendation. This is a question of out
20
                                                          20
      food pantry?
                                                                 of $11 million, how much goes to operating and
21
             MS. WATTS: The AHAP is only
                                                          21
                                                                 how much goes to capital. And the recommendation
22
      housing, so it would be new construction,
                                                          22
                                                                is 2 or 4 million, call it. Out of the 11.
23
      rehabilitation, rental assistance falls under
                                                          2.3
                                                                        COMMISSIONER GARDNER: So the
      that. So those would be -- that would be what
24
                                                          24
                                                                 motion -- let's take that as a motion.
25
      you could use production for.
                                                          25
                                                                        CO-CHAIRMAN GROSS: Okay. Motion,
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Page 281
                                                                                                      Page 283
 1
     I'll second that motion.
                                                          1
                                                                       CO-CHAIRMAN GROSS: Make one of
 2
             CO-CHAIRMAN STOGEL: Two and a half
                                                          2
                                                               them as a recommendation.
 3
     to operation, and either and a half to production
                                                           3
                                                                       COMMISSIONER GARDNER: The
 4
      out of the 11.
                                                           4
                                                               recommendation is that we reduce the total cap of
 5
             CO-CHAIRMAN GROSS: Okay. You
                                                           5
                                                               the -- both production and assistance by 1
                                                           6
 6
     heard the motion, all in favor say aye?
                                                               million so --
 7
             (AYE.)
                                                          7
                                                                       CO-CHAIRMAN GROSS: I'll second
             CO-CHAIRMAN GROSS: Opposed no?
                                                          8
 8
                                                               that.
 9
                                                           9
             (NO RESPONSE.)
                                                                       COMMISSIONER GARDNER: Okay.
             CO-CHAIRMAN GROSS: Okay. Adopted
10
                                                         10
                                                                       CO-CHAIRMAN GROSS: Discussion?
     that one. Mark?
                                                                       COMMISSIONER HALL: Well, the
                                                         11
11
                                                         12
12
             COMMISSIONER GARDNER: The next.
                                                               effect of this will be that if we change the
13
     recommendation was that we simply -- the
                                                         13
                                                               other contribution credits, then more money will
     legislature expand the allowable users. Right
                                                               flow to this and at the expense of credits that
14
                                                         14
     now it's limited to people with business income,
15
                                                         15
                                                               have a lower value.
     and we think it ought to be anybody who's willing
16
                                                         16
                                                                       CO-CHAIRMAN STOGEL: I was doing
     to make a donation should be able to use the
                                                               the math. If -- given where the social committee
17
                                                         17
                                                               ended up, the 55 percent credit should become
18
     credit. It shouldn't be restricted to people
                                                         18
19
     with business income.
                                                         19
                                                               38.5, I'll call it 40, to be roughly equivalent
                                                               to the cut that all the other social programs had
20
             CO-CHAIRMAN GROSS: Okay. And that
                                                         20
21
     recommendation is printed on the -- on page 29 if
                                                         21
                                                               with the same broad based inclusive definition of
22
                                                               the taxpayers which we just approved.
     anybody wants to read that.
                                                         22
23
             Make that in terms of a motion?
                                                         23
                                                                       I agree with the social committee
                                                               that if you broaden the basis, definition of
24
             COMMISSIONER GARDNER: That's a
                                                         24
25
                                                         25
                                                               taxpayers to be anybody, a public foundation, a
     motion.
                                            Page 282
                                                                                                      Page 284
             CO-CHAIRMAN GROSS: I'll second
                                                           1
                                                               private foundation, out-of-state folks because
 1
 2
                                                           2
                                                               these are transferable credits, you'll raise the
      that. Discussion?
 3
             (NO RESPONSE.)
                                                           3
                                                               money.
 4
             CO-CHAIRMAN GROSS: All in favor
                                                           4
                                                                       NMHC seems to be careful in how
 5
                                                          5
                                                               they hand it out, and they don't come near the
     say aye?
                                                               cap, so the reduction from 10 to 11 isn't as
 6
             (NO RESPONSE.)
                                                           6
 7
             CO-CHAIRMAN GROSS: Opposed say no?
                                                          7
                                                               important as consistency with all the other
 8
                                                          8
             (NO RESPONSE.)
                                                               social programs. So.
 9
             CO-CHAIRMAN GROSS: And that's
                                                          9
                                                                      CO-CHAIRMAN GROSS: What do you
10
                                                         10
                                                               want to do?
     adopted.
             COMMISSIONER GARDNER: The third
                                                         11
                                                                       CO-CHAIRMAN STOGEL: I think we
11
                                                               should go from 55 to 40 just to be roughly
12
      recommendation, and the last one, was the credit
                                                         12
13
     is a 55 percent credit, and we understand that
                                                         13
                                                               equivalent and put AHAP on the same playing field
     some of the other people with the donation
                                                               as all the other social programs.
14
                                                         14
15
     credits are going to a lower amount.
                                                         15
                                                                       CO-CHAIRMAN GROSS: You want to
16
             You know, personally I have very
                                                         16
                                                               make a substitute motion?
17
     serious reservations about that after having
                                                         17
                                                                       CO-CHAIRMAN STOGEL: I'm told that
     worked with the AHAP credit and working with some
18
                                                         18
                                                               has to be a substitute motion.
19
     organizations who use it and trying to help them
                                                         19
                                                                       CO-CHAIRMAN GROSS: Second?
20
     sell their credits, and our -- we would rather
                                                         20
                                                                       COMMISSIONER HALL: Second.
21
     take a $1 million haircut off of our total cap
                                                         21
                                                                       CO-CHAIRMAN GROSS: Further
22
     than reduce the credit percentage from 55 to 45.
                                                         22
                                                               discussion on the substitute motion? Mark,
23
             That's a preference. The secondary
                                                         23
                                                               anybody else?
      recommendation would be that we go from a 55 to a
24
                                                         24
                                                                       COMMISSIONER GARDNER: I would like
25
                                                               to continue the discussion, and again, we had
     45.
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	Page 285		Page 287
1	this we did have this discussion earlier at	1	Bill. Further discussion?
2	the last meeting. I don't know what everybody	2	(NO RESPONSE.)
3	else's experience is, but I know when I'm out	3	CO-CHAIRMAN GROSS: Seeing none,
4	there trying to sell AHAP credits and I don't	4	all in favor say aye?
5	get paid for doing it, this is something I do.	5	(AYE.)
6	I work with Main Street, Missouri,	6	CO-CHAIRMAN GROSS: Opposed no?
7	they get AHAP credits, that's one of the ways we	7	(NO RESPONSE.)
8	get funding. We have a very difficult time	8	CO-CHAIRMAN GROSS: The ayes have
9	moving the AHAP credit at 55 percent. My thought	9	it and the motion is adopted.
10	is if you cut it to 40, we're going to we're	10	Anything else from your committee,
11	not going to get, trust me, we're not going to	11	Mr. Gardner?
12	get more money, we'll get less money. We're not	12	COMMISSIONER GARDNER: No. We're
13	going to be able to sell them all.	13	done.
14	It's hard enough to sell them	14	CO-CHAIRMAN GROSS: All right. So
15	today, and I know the intention is maybe with the	15	we'll start tomorrow at nine o'clock sharp. Some
16	other donation credits, maybe you guys have other	16	people have a 4:59 flight to catch tomorrow.
17	sources that we don't have, but we we are down	17	We'll start at nine with historic and global and
18	to December every year trying to sell those darn	18	hopefully be done. Motion to adjourn?
19	credits and I don't know.	19	COMMISSIONER JOYNER: So moved.
20	CO-CHAIRMAN STOGEL: Do they have	20	CO-CHAIRMAN GROSS: We're
21	to allow in kind? I know NAPs do, but most of	21	adjourned.
22	the other credit I don't know what food	22	(Off the record.)
23	pantry, but	23	
24 25	COMMISSIONER HALL: Food pantry	24 25	
23	does, but we have a limit on that. The after tax	23	
	Page 286		Page 288
1	cost of a contribution to a high income	1	CERTIFICATE OF REPORTER
2	individual is 60 cents. If you have a 55 percent	2	
3	credit, it lowers the after tax cost to something	3	I, TARA SCHWAKE, a Registered
4	probably just south of 25 cents. Maybe 20.	4	Professional Reporter and Notary Public within
5	Something like that.	5	and for the State of Illinois, do hereby certify
6	So you're talking about an	6	that I was personally present at the proceedings
7	incentive to the donor of the difference between	7	had at the time and place set forth in the
8	a normal contribution at 60 cents and a targeted	8	caption sheet hereof; that I then and there took
9	contribution at five. That is a very large	9	down in Stenotype the proceedings had; and that
10	differential to the donor, and given an effort to	10	the foregoing is a full, true, and correct
11	raise the money, people should be able to raise	11 12	transcript of such Stenotype notes so made at such time and place.
. 1 ^		1 1 7	guch time and place
12	the money with that kind of differential.		such time and place.
13	CO-CHAIRMAN STOGEL: I think if on	13	such time and place.
13 14	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make	13 14	such time and place.
13 14 15	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to	13 14 15	
13 14 15 16	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more	13 14 15 16	Notary Public in and for
13 14 15 16 17	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more money, we ought to be consistent between the	13 14 15 16 17	
13 14 15 16 17 18	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more money, we ought to be consistent between the types of credit programs.	13 14 15 16 17 18	Notary Public in and for
13 14 15 16 17 18 19	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more money, we ought to be consistent between the types of credit programs. COMMISSIONER GARDNER: I guess the	13 14 15 16 17 18	Notary Public in and for
13 14 15 16 17 18 19 20	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more money, we ought to be consistent between the types of credit programs. COMMISSIONER GARDNER: I guess the thing we can always do is try it for a year and	13 14 15 16 17 18 19 20	Notary Public in and for
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13 14 15 16 17 18 19 20 21	CO-CHAIRMAN STOGEL: I think if on the theory that we're trying to make recommendations that work, and we're going to keep the credits the same but try to raise more money, we ought to be consistent between the types of credit programs. COMMISSIONER GARDNER: I guess the thing we can always do is try it for a year and see how the program goes, and we can all go back	13 14 15 16 17 18 19 20 21	Notary Public in and for